

Issue Date: 1.17.2019

Clarifications Response: 3.1.19

DUE: By 4pm ET on 3.28.2019

CONTACT:

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abarnette@villageofmilford.org

# Milford Hotel Development

MILFORD DDA
REQUEST FOR PROPOSALS
& QUALIFICATIONS

# VILLAGE OF MILFORD DOWNTOWN DEVELOPMENT AUTHORITY (DDA) REQUEST FOR QUALIFICATIONS MILFORD OVERNIGHT LODGING FACILITY

The Village of Milford DDA is requesting Sealed Proposals from qualified developers for the redevelopment of 101 Oak Street, Milford, Michigan for an overnight lodging facility. The DDA owns approximately 7 acres of land in the downtown area and is seeking a development partner that is interested in pursuing the feasibility, marketability and ultimate development of an overnight lodging facility to service the Milford trade area.

The Village Clerk will receive Sealed Proposals at the Village Offices located at 1100 Atlantic Street, Milford, Michigan 48381 until 4:00 pm. on Thursday, March 28<sup>th</sup>, 2019, at which time and place all Sealed Proposals will be opened.

All Bids must be sealed and clearly marked "MILFORD HOTEL PUBLIC PRIVATE PARTNERSHIP" and be delivered to the address above. Electronic bids are required, but shall not be delivered before the Due Date.

A Request for Proposals is available at the Village of Milford, or online at <a href="www.MeetMeinMilford.com">www.MeetMeinMilford.com</a>. A CBRE report, STR report, Community Profile, Trade Area demographics, Demand Generators and other pertinent information is included in the RFP. The deadline for clarifications is March 1, 2019 and must be directed to Ann Barnette, DDA Executive Director at 248-684-9719 or <a href="mailto:abarnette@villageofmilford.org">abarnette@villageofmilford.org</a>.

The Village of Milford DDA reserves the right to reject any and all Proposals.

Deborah S. Frazer, CMC Milford Village Clerk

Publish: 1/21/19

# DOWNTOWN MILFORD WELCOMES YOU!

# Meet Me in Milford









The Milford Downtown Development Authority is seeking experienced development entities with a demonstrated success in executing hotel development projects. The selected entity will be the DDA's development partner for the project and will be responsible for coordinating all development activities, including, but not limited to: conceptual and final site plans, project pro forma, property acquisition (from the DDA), market and feasibility studies, securing private sector equity and financing, and partnering with the Milford DDA and the Village of Milford to facilitate all project components, including the potential use of public financing and other incentives.

This proposed hotel development represents a public/private partnership for real estate developers interested in creating a distinctive overnight lodging facility located in a vibrant downtown. A lifestyle hotel that is located in an existing, walkable downtown is currently not offered within a fifteen-mile radius of Milford. While the intention of the proposal is to develop the hotel, the DDA will also entertain proposals from developers interested in complementing the 7-acre parcel with additional commercial activity.

Such a vision will take a concerted effort between the public sector and a private sector partner that demonstrates an understanding of the vision spelled out in this Request for Qualifications (RFQ). The DDA is prepared to offer economic development incentives to create an environment within current market conditions that will empower a successful project. Any final development plans will be subject to negotiation of a complete development agreement between the DDA/Village and developer, as well as the Village's development review process.

Downtown Milford is enjoying a new chapter in its history; private and public investment and increased excitement for traditional, walkable downtowns has created a unique opportunity for a hotelier to capitalize on Milford's assets, which include the headquarters of world-wide General Motors Proving Ground, Kensington Metropark and various other corporate and leisure demand generators.

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#### INTRODUCTION

Downtown Milford is an historic enclave in western Oakland County, consisting of a traditional downtown that services five surrounding townships. Milford Road, which becomes Main Street through town, is the only direct transportation corridor that links M59 with 196. Home to many national, regional and familyowned shops, Milford boasts over 30 restaurants in a downtown surrounded by green open space and dissected by a well-traveled river. The central business district serves as the center of a trade area that encompasses over 70,000 people. According to Applied Geographic Solutions, total household expenditures in the trade area is \$1.8 billion.

There are currently no overnight lodging facilities located in the Trade Area (Appendix, 16).

There are currently no overnight lodging facilities located in the Trade Area. 99





At the center of town is the charismatic, walkable downtown, established just before the turn of the century, which is manicured with public gardens, parks and updated streetscapes. The downtown and neighborhoods immediately adjacent are listed on the National Register of Historic Places. It serves as the natural meeting place ---or public square---of all of the surrounding townships, including Milford, Highland, Commerce, White Lake and portions of Lyon and Hartland.

Local events routinely attract visitors from these areas, including over 200,000 annually to the Milford Memories Art Festival and more than 3000 weekly to concerts at the newly installed LaFontaine Family Amphitheater. The Milford DDA has leveraged in excess of \$1.5 million in private donations and grants to achieve well above \$5 million of public improvements over the past 20 years. And it shows. Attracted to this authentic quality of place, Milford is experiencing significant economic investment and development, with a half dozen transformative projects breaking ground in the next year to three years, including: The Marquette, an upscale 100-unit residential housing development (\$30 million): 505 N. Main, adjacent to the site, a 38,000sf mixed-use development with a public parking deck and high-end housing (\$10 million); Cranberry Park, a new, state-of-the-art senior care facility; and residential development valued in the tens of millions being constructed within walking distance to the central core of the community.



505 N Main



The Marguette

Milford occupies a gap in the middle of surrounding markets---Brighton, Hartland, Novi and Wixom---, the hotels of which are located in suburban commercial corridors and are not readily walkable to a downtown environment. The Central Business District provides direct access to the cultural, natural and sports related amenities today's visitors desire, as well as several regionally acclaimed eating establishments. Milford's aesthetic is positioned to provide the niche lifestyle amenity not currently available in the market; an alternative for the corporate client seeking a unique experience.

Nearby <u>Demand Generators</u> (App,14) include the world headquarters of General Motors Proving Ground with tens of thousands of annual visitors, and several second- and third-tier automotive suppliers and manufacturers. The Trade Area also includes DMC Huron Valley Sinai Hospital, Henrob Industries, Keebler Corporation, Ferguson and Pratt & Miller Engineering. Kensington Metropark, which confirms well over one million visitors annually, is a current stakeholder and interested partner. Within five miles of downtown are seven banquet facilities, eight golf courses, five regional parks and several large employers. Milford's Main Street, which is the only direct western transportation corridor that links 196 and M59, carries over 25,000 cars per day.

The influx of private investment from home buyers and businesses is a testimony to Milford's key assets: quality of life and a sense of place. Visitors are lured by the unique juxtaposition of a prized downtown with natural amenities at its core. The Huron River is a designated National Water Trail© and attracts tens of thousands of users through the Village. A state-of-the-art bike path connects enthusiasts from downtown Kensington Metropark and beyond to a network of trails throughout Oakland and Livingston County. Nearly one third of the Village is parkland. And, within five miles is Proud Lake State Park. Highland State Recreation Area, Lyon Oaks and Camp Dearborn.

Road Corridor, the only direct link between 196 to M59, carries 25,000 cars per day.





### REQUEST FOR QUALIFICATIONS

The Milford Downtown Development Authority (DDA) is inviting proposals to select a Preferred Partner to explore the development of an upscale hotel of at least 60 hotel rooms on the 101 Oak Street parcel, formerly known as the "TRW Site", located on the Upper Mill Pond and in the Central Business District's downtown. The Village strongly desires an overnight lodging facility that compliments the Village in terms of style, size, quality of life and amenities; ideally an edifice with an atypical and uncommon façade, not repeated elsewhere. Boutique, independent and brand hotels will be considered; however, the exterior architecture of the proposed building shall preferably not be constrained by any outside or corporate entity and should reflect a local design aesthetic.

The DDA owns the site to be developed and is looking for a public private partnership with an industry leader in hotel development, management and expertise. The selected developer will then enter into an exclusive process with the DDA to determine the components of economic incentives, land costs, market feasibility and final recommendations for the type, size, amenities desired and final look of an overnight lodging facility in

downtown Milford.

# PRELIMINARY SITE CONSIDERATIONS

The Milford Downtown Development Authority owns a 7-acre parcel adjacent to the central business district. A former TRW facility, the site was acquired before the economic downturn of the early '00's, when a hotel partner was interested in the site. Its position at the north end of the traditional downtown enables direct pedestrian access to most of the shops and restaurants in the immediate vicinity.

The setting includes the Upper Mill Pond, a small, non-traversable body of water occupying the front yard of the site. The central business district is within a one-minute walk. Accessible within a few blocks is the regionally acclaimed Milford Bike Trail, which links to trails across Oakland County. Within a five-minute walk is the Huron River, a designated National Water Trail. I-96 and M-59 are both within a five-mile drive.



#### THE PUBLIC-PRIVATE PARTNERSHIP

An overnight lodging facility has been a long-held community goal as expressed in the DDA Plan, the Master Plan and by various Boards and Commissions in the Village.

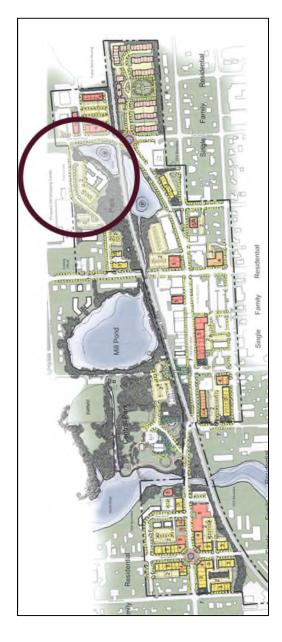
There are a number of economic incentives that may be available to a prospective investor, depending on how--and whether---the need is substantiated, and upon the approvals of the associated entities, such as the Village Council, DDA, Brownfield Authority and the state of Michigan. The submitted proposal shall address the economic need for any, all or none of the following\*:

- Water Entitlement Fees: Entitled to the land, and valued at \$7,000 per tap, or up to \$700,000, depending on the number of taps required to develop the hotel. (Currently, .38 taps per room are required. An 85-unit hotel, for instance, would require 32.2 taps @ \$7,000 each, for a total of \$226,100. A 100-seat restaurant would require \$56,000 in tap fees.)
- Commercial District Tax Abatement of up to 50% of Taxable Value for up to 12 years. At an investment of \$10 million, an abatement could equal up to \$150,000 annually, for a total incentive of \$1.5 million.
- Brownfield Tax Incentives.
- Milford DDA TIF investments for portions of the site that are deemed public improvements, derived from taxes generated from the development. This could include shared linear parks and parking.
- Land Acquisition cost of \$1.00 to market.

The submittal may include recommendations for other Milford sites, should it be determined that this site is not feasible. However, there are no other sites available for this purpose that are publicly owned.

An overnight lodging facility has been a long-held community goal as expressed in the DDA Plan, the Master Plan and by various Boards and Commissions in the Village.





<sup>\*</sup>This is a listing of economic incentives, not an offering of the same

#### **AVAILABLE DATA**

Additional data in the Appendix includes a <u>SEMCOG Community Profile</u>, a list of Demand Generators within the <u>Trade Area</u> (including specific information from Kensington Metroparks), Trade Area Demographics, and Traffic Reports. Additionally, the Huron River Watershed Council recently completed a study of the economic impact of the river and its environs: <u>HRWC Economic Report</u>. Also available in the Appendix is a recent STR Report and a CBRE Hotel Market Summary and Forecast.

### **RFQ TIMELINE & PROCESS**

Activity (2019)	JAN	FEB	MAR	APR
Issuance of RFQ	1/17/19			
Site Inspection Appointments		2/1/19	3/1/19	
Deadlines for Clarifications			3/1/19	
Proposal Due to the DDA			3/28/19	
Applicant Interviews w/presentations				Week of 4/8/19
Final Applicant Selection				4/18/19

#### **EVALUATION PROCESS**

Evaluation of proposals will be conducted by an evaluation committee. The committee's goal will be to identify the proposal which best meets the needs of Milford as determined from reviewing the proposals received and subsequent investigation of same by the DDA. The committee shall make a recommendation as to the Applicant with whom it shall negotiate. Upon approval, the DDA shall lead the negotiations with the Applicant until such time a final agreement is reached. At that time, it will recommend award of an Agreement that is determined to provide the best value to the DDA based on the evaluation criteria and the outcome of the negotiation.

### PROPOSAL REQUIREMENTS

The DDA is requesting that any interested developer include in their proposal the following:

- Identification: Name, address and telephone number of the developer and contact person for the proposal. Organizational form of the developer (individual, company, partnership, joint venture, other.) Principal of the development organization (corporate officers, principal stockholders, general and limited partners). Relationship that the development organization has with parent corporations, subsidiaries, affiliates, joint ventures, or other entities. Names and information about the architect, engineer, general contractor, economic advisor, and other principal associates who would work with the developer on this project.
- Experience: The developer should demonstrate experience in successfully developing overnight lodging facilities, or—in the case of developers interested in a mixed-use project---submit the commitment of a hotel partner. Include the resume of developer and project manager. Names of public/private development projects in which the developer has participated. Project descriptions should include location, photographs, type and dollar volume of work.
- Project plan: The developer must submit a conceptual Plan of Action with a schedule for determining the next steps, including the proforma, studies and site investigations necessary to confirm the viability of a hotel, the type of hotel that would best serve the area, the size and number of rooms that best serve the market and the amount of investment, both public and private, necessary to achieve the desired outcome. Some initial investigation of the feasibility of a hotel is included in this document. However, it is anticipated that the respondent will need to generate more information. The project plan shall include a reasonable timeline necessary to conduct these investigations.
- Market assessment: The developer should include market data and any studies that justify the potential for the success of an upscale hotel venture in this location. The developer should provide an explanation of the market niche for this hotel and provide the economic case for its viability in light of potential demands for overnight stays and any likely competing supply.
- Financial Capacity: Evidence of financial capability to fund the total cost of the conceptual development project anticipated. Developers must demonstrate the ability and experience to financially support a development of this type, and the corporate willingness to commit to investigating the prospect of building an overnight lodging facility in the Milford market.
- Any need for economic incentives shall be fully explained and documented. The ideal respondent could argue the feasibility of a hotel development without public assistance in the form of economic incentives. Should incentives be necessary for a successful project, the applicant shall provide information to the DDA that substantiates that claim.
- Due Diligence Period. This is the time period requested by the Developer deemed necessary to determine the feasibility of the project, including the terms of the private and public financing.

• Deposit. This is an invitational, selective process during which the Milford DDA is keeping the site off the market. The Deposit helps the Selection Committee understand the willingness of the Developer to take on a short-term risk and to measure the passion and fortitude of the selected developer to the development concept and the economic strength of the community. The terms of the Deposit will be a tool in evaluating the confidence of the Project, which may also be expressed with other tools. The status or amount of a Deposit is not a sole determining factor in the selection process

## **PROCESS**

The DDA anticipates selecting a preferred proposal with which to undertake further exploratory discussions in an effort to reach an agreement to proceed with the project. During this period, there would be more indepth review of project phasing and economic viability. Depending on the level of market data originally provided, additional information and a non-refundable escrow payment may be required to offset review costs. The DDA reserves the right to negotiate the terms and conditions of all or any part of the proposals received. The DDA reserves the right to the final determination of a recommendation for a preferred developer. Notwithstanding any other provision of the RFQ, the DDA reserves the right to reject any or all proposals submitted, to waive or not waive informalities or irregularities in the proposal, to request additional information or to accept any proposal determined by the DDA in its sole discretion to be in the best interest of the people of the DDA of Milford.

After selection of a preferred developer, should the exploratory period of detailed discussions and negotiations prove fruitful, it is anticipated that the DDA would enter into a development agreement with the developer. A development agreement would set out the rights and responsibilities of the parties, which will deal with the basic business arrangement between the developer, the DDA and the Village of Milford establishing the agreed upon project schedule and financial arrangements. A development agreement will require the developer to obtain required regulatory approval, indemnify the DDA and the Village of Milford, and provide a schedule of development, design and construction among other topics.

It is understood by all parties submitting proposals under the terms of this request that their submissions become the property of the DDA and will not be returned. By submitting a proposal, the developer agrees to accept the conditions contained in this request. The developer also understands that there is no express or implied obligation on the part of the DDA to reimburse any expenses incurred on the part of the developer in responding to this request. Developers will be responsible for making their own analysis and decisions regarding the condition of the site.

#### **DUE DILIGENCE AND DEPOSIT**

It is expected that the successful applicant will enter into immediate negotiations with the DDA to formulate this Public Private Partnership (P3) in a Development Agreement. In order to solidify exclusive negotiations with a Preferred Developer and keep the property off the market, the Selection Committee must ascertain the commitment and confidence of the parties going forward. For this reason, the RFQ is open ended in this regard: The Due Diligence period (the time a Developer commits to negotiating a Draft Development Agreement which outlines the major terms of the deal) and the Deposit (how much money in escrow, and how much non-refundable) are entirely up to the applicant: The applicant is asked to supply the time period

requested and the deposit/investment offered to secure that time period. During the Due Diligence period, the Preferred Developer would pursue entitlements from the Village and DDA, analyze the feasibility of a hotel, including type, architecture and number of rooms, provide financial proformas verifying the economic success of the proposed venue and negotiate public economic incentives necessary for the project. If a Draft Development Agreement is not reached within the accepted Due Diligence Period, the selected Developer and the DDA may negotiate an extension of the exclusive Due Diligence period. If reasonable progress is not made within this timeframe, the DDA may terminate the Preferred Developer status.

#### CONTACT

The Executive Director is the designated contact for all communications between the DDA, Village and the developers. Changes and/or corrections to valid proposals may be made by submitting the new and/or corrected information in writing only to the Executive Director and explain what is new or being corrected. Throughout the development process, all questions about this document or the redevelopment process must be directed to:

Ann Barnette
Milford DDA
1100 Atlantic Street, Milford, MI
o248-684-9719 or c248-396-8424
abarnette@villageofmilford.org

Full RFQ and reports can be accessed via this link: Milford Hotel RFQ and Reports

### FORM AND DUE DATE

Applicants should submit three copies of the sealed proposal, with an electronic copy enclosed, on or before 4:00pm on or before March 28, 2019, to:

Village of Milford Downtown Development Authority
Attn.: Ann Barnette, Executive Director
1100 Atlantic Street, Milford, MI

on or before

March 28, 2019 4:00pm

And shall be marked "Milford Hotel Public Private Partnership". Proposals must be made available on or after the due date electronically in a pdf format.

#### RIGHT TO REJECT PROPOSALS

By responding to this RFQ, the respondent accepts the process outlined in this RFQ and fully acknowledges that the final determination of the Village of Milford DDA is binding and without appeal.

The Village of Milford DDA reserves the right to reject any or all proposals, without prejudice and/or waive any irregularities if deemed in the best interest of the village. In addition, the DDA reserves the right to reissue all or part of this RFQ and/or not award any contract at its discretion and without penalty.

The DDA reserves the right to accept the proposal considered to be most advantageous to the project regardless of whether or not the terms include the lowest cost.

#### **Proposal Submittals:**

- 1. Letter of interest signed by the principal(s) of the applicant.
- 2. Description of Developer Entity, experience in similar projects, readiness, access to construction labor; what differentiates your qualifications for this project from others.
- 3. Letter(s) of interest from lender(s).
- 4. Due Diligence Period requested. (This is the period to determine project feasibility and secure public/private financing commitments.)
- 5. The amount of the Deposit (escrowed and non-refundable) proposed; please provide a statement regarding the reason for the specific proposal. (This is not an offer for the property; it should be viewed as a bid deposit.)
- 6. Any respondent to this RFQ shall execute the RFQ Process Waiver ("Waiver") attached hereto. The executed Waiver shall accompany the response to this RFQ and any response to this RFQ submitted without the executed Waiver will be deemed non-responsive and will not be considered.

The DDA reserves the right to request any additional information that might be deemed necessary after RFQ proposals have been received. The DDA reserves the right to request interviews with developers that have submitted a response to the RFQ to provide the proposed services.

### **RFQ PROCESS WAIVER**

The Respondent to this Request-for-Qualifications regarding Milford Hotel Development ("RFQ"), for good and valuable consideration acknowledged hereby, waives any and all rights to challenge, dispute or contest the selection process employed by the Village of Milford Downtown Development Authority (the "DDA") in connection with the RFQ, the evaluation by the DDA of any proposals pursuant to the RFQ, the decision or lack of decision by the DDA in connection with the RFQ and any and all actions taken by the DDA in connection with the RFQ (collectively "RFQ Process") by any legal or equitable action, administrative hearing for proceeding, arbitration proceeding, alternative dispute resolution process or in any other manner. This waiver specifically includes a covenant not to sue and a waiver of any and all claims, demands, liabilities, damages, losses, costs and expenses of any nature whatsoever, known or unknown, fixed or contingent, arising directly or indirectly from or in any way relating to the RFQ or RFQ Process.

The Respondent acknowledges and agrees that the DDA will review the Respondent's proposals and any other proposals, administer the RFQ Process, make decisions or refrain from making decisions in connection therewith in its sole and absolute discretion without liability of any nature whatsoever to the Respondent. The decision of the DDA and actions taken by the DDA shall be final and binding upon the Respondent, its successors, and assigns.

The Respondent will indemnify, defend and hold the DDA harmless from and against any and all claims, suits, damages, liabilities, losses, costs and expenses, including but not limited to, actual attorney's fees, litigation, accounting, consulting, and expert fees and expenses incurred by the DDA in connection with any challenge by the Respondent to the RFQ or the RFQ Process or breach of the provisions of this waiver, or arising in connection with any negotiation of a Development Agreement with the Respondent as the Preferred Bidder.

This waiver is intended to waive conclusively and without recourse important legal rights that might otherwise be available to the respondents to this RFQ. Any respondent acknowledges this by execution of this waiver and further acknowledges that the respondent had, or waived voluntarily, the right to have this waiver reviewed by legal counsel of their choosing prior to responding to this RFQ.

(Respondent)	Date:
(If a corporate entity, attach resolution authorizing the execution	of this Response to the RFQ and the
execution of the Waiver of Right(s) to Dispute)	

# **PROPOSAL SIGNATURE SHEET**

DATE: TO:		March 28, 2019 The Milford Downtown Development Authority, 1100 Atlantic Street, Milford, MI
PROJE	CT:	Milford Hotel Public Private Partnership
BIDDE	R:	
THE UI	NDERSIO	ENED HEREBY CERTIFY AS FOLLOWS: (each box must be checked by Proposal Maker)
	INSPEC	CTION: Familiarity with the present condition of premises based on recent inspection.
	LETTER	R OF INTEREST from lender(s)
	EXECU	TED RFQ WAIVER
	QUALIF	ICATIONS' NARRATIVES
	REQUE	STED DUE DILIGENCE PERIOD (From the time of Selection)
	DEPOS	IT: Amount and Terms (Refundable/non-refundable)
		(Attached Cashier's Check as Earnest Deposit)

SIGNATURES ON FOLLOWING PAGES. (Intentionally Blank)

Print or Type Name of Applicant:	
Address (Street, City, State,)	
Telephone Number	
Email Address	
I,	duly sworn, deposes and says he/she is
the(Title) of the	(ENTITY), the proposal maker
which has submitted on the day	y of, 2019 to Village of Milford, Michigan, a
proposal for the development of the unbui	ilt units at Village Lane in Village of Milford, all as fully set forth in
said proposal. The aforementioned propo	sal maker constitutes the only person, firm or corporation having
any interest in said bid or in any contract,	benefit or profit which may, might or could accrue to, or grow out
of the acceptance in whole or in part of sa	aid proposal, except as follows:
• •	in all respects fair and is submitted without collusion or fraud; and officer or employee of said Village is directly or indirectly
Applicant Signature	
	Notary Public, in and for the aforementioned named State and
County this	
day of , 2019.	
Notary Public:	
My Commission Expires:	

# **Appendix**

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# demand generators

## Corporate

- General Motors Proving Ground
- Suburban Showplace Convention Center, 1.5 million annual visitors
- St John Providence Health System
- DMC Huron Valley Sinai Hospital
- Henrob Industries
- Bielomatick Inc
- Sloan Flushmate
- Cummins Inc.
- Ferguson
- Pratt & Miller Engineering
- Kawasaki Robotics
- Alta Equipment
- Kennedy Industries
- Donald E. McNabb Company, Inc.
- Schupan Recycling
- WalMart; New Hudson/South Lyon
- Szott Automotive Group
- West Hickory Haven Nursing Center

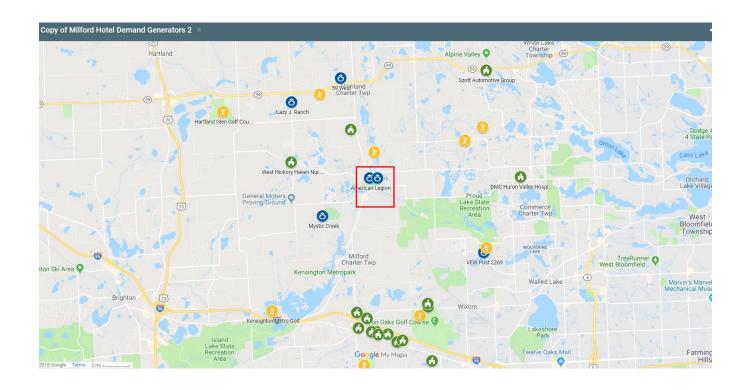
#### Leisure

- Kensington Metropolitan Park (over 1 million annual)
- Proud Lake State Park
- Highland State Recreation Area
- Lyon Oaks County Park
- Seven banquet facilities within five miles, hosting more than 200 weddings per year for an average of <u>28,000</u> guests; Another 200+ other events
- Nine golf courses, with Clubhouses and banquet facilities within six miles of downtown
- National Huron River Trail averaging 25,000 users per year
- The Milford Trail, which links to Kensington and miles of trails in Oakland Cnty
- Milford Memories Art Show, with 200,000 annual visitors

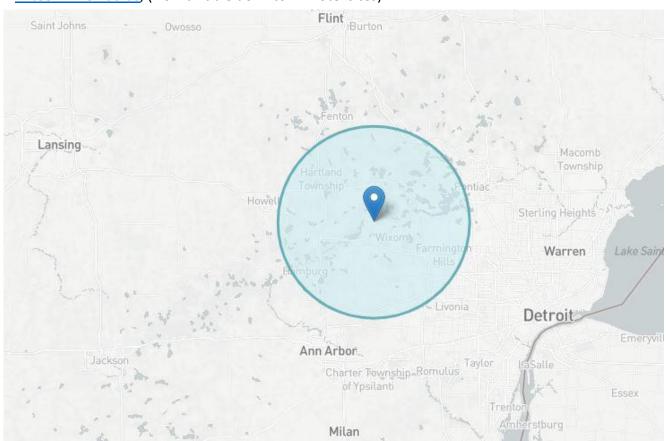
#### Community

- Lynch and Sons Funeral Home services 250 events per year
- Three Senior Care facilities with a combined 265

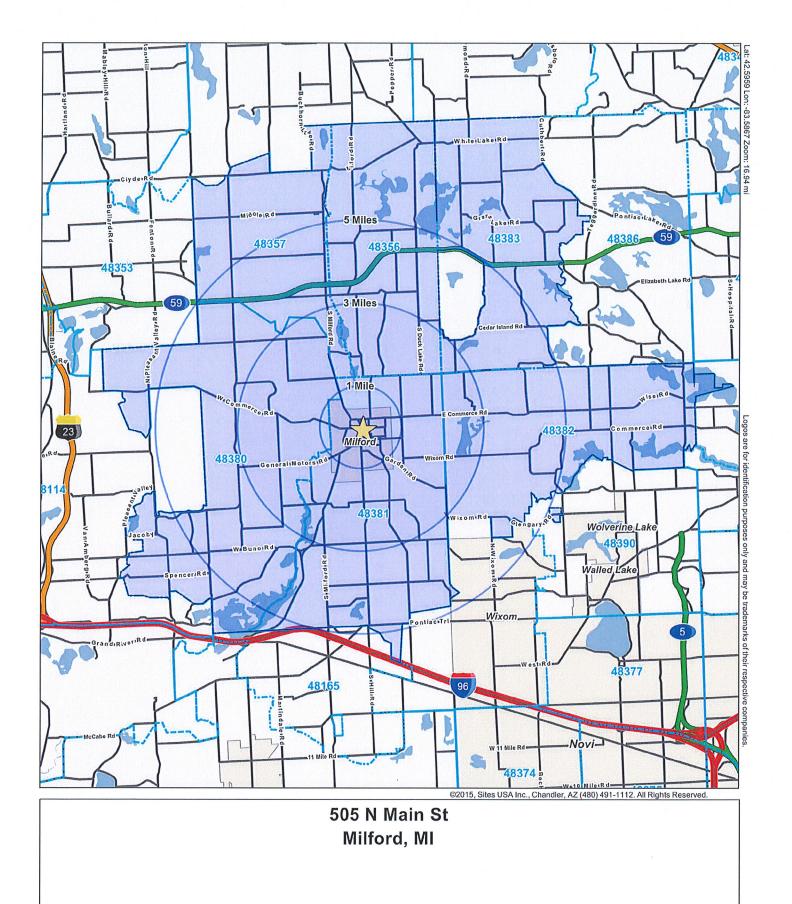
#### **Demand Generators Interactive Map (click)**



#### Fifteen Mile Radius, (No walkable downtown hotel sites)



# trade area



December 2015

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007

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RFULL9

505 N Main Street							Indicated 1	rede
Milford, MI	1 Mile		3 Miles		5 Miles		Area	
Population								
Estimated Population (2015) Projected Population (2020) Census Population (2010) Census Population (2000)	5,818 5,955 5,808 5,816		15,946 16,272 16,001 14,526		46,234 47,045 46,309 42,649		69,777 71,033 69,974 65,958	
Projected Annual Growth (2015-2020) Historical Annual Growth (2010-2015) Historical Annual Growth (2000-2010)	137 10 -9	0.5% - -	326 -55 1,476	0.4% -0.1% 1.0%	811 -75 3,660	0.4% - 0.9%	1,257 -197 4,016	0.4% -0.1% 0.6%
Estimated Population Density (2015) Trade Area Size	1,853 3.1	psm sq mi	564 28.3		589 78.5		635 psm 109.9 sq m	
Households Estimated Households (2015) Projected Households (2020) Census Households (2010) Census Households (2000) Projected Annual Growth (2015-2020) Historical Annual Change (2000-2015)	2,532 2,625 2,435 2,241 93 291	0.7% 0.9%	6,297 6,513 6,088 5,202 216 1,095	0.7% 1.4%	17,412 17,980 16,782 14,880 568 2,533	0.7% 1.1%	26,331 27,203 25,427 23,072 872 3,259	0.7% 0.9%
Average Household Income Estimated Average Household Income (2015) Projected Average Household Income (2020) Census Average Household Income (2010) Census Average Household Income (2000) Projected Annual Change (2015-2020) Historical Annual Change (2000-2015)	\$86,544 \$91,718 \$71,585 \$66,288 \$5,174 \$20,255	1.2% 2.0%	\$101,891 \$107,908 \$88,577 \$86,259 \$6,017 \$15,632	1.2% 1.2%	\$97,842 \$103,570 \$89,034 \$87,206 \$5,728 \$10,637	1.2% 0.8%	\$95,418 \$101,002 \$87,045 \$85,917 \$5,585 \$9,500	1.2% 0.7%
Median Household Income Estimated Median Household Income (2015) Projected Median Household Income (2020) Census Median Household Income (2010) Census Median Household Income (2000) Projected Annual Change (2015-2020) Historical Annual Change (2000-2015)	\$72,300 \$75,496 \$61,170 \$60,764 \$3,196 \$11,536	0.9% 1.3%	\$84,949 \$89,563 \$73,482 \$72,856 \$4,614 \$12,094	1.1% 1.1%	\$83,579 \$87,967 \$73,783 \$73,038 \$4,388 \$10,541	1.1% 1.0%	\$81,087 \$85,410 \$72,553 \$72,481 \$4,323 \$8,606	1.1% 0.8%
Per Capita Income Estimated Per Capita Income (2015) Projected Per Capita Income (2020) Census Per Capita Income (2010) Census Per Capita Income (2000) Projected Annual Change (2015-2020) Historical Annual Change (2000-2015) Estimated Average Household Net Worth (2015)	\$37,694 \$40,453 \$30,015 \$25,728 \$2,759 \$11,966 \$610,117	1.5% 3.1%	\$40,267 \$43,224 \$33,701 \$30,384 \$2,956 \$9,883 \$746,907	1.5% 2.2%	\$36,878 \$39,612 \$32,266 \$30,399 \$2,734 \$6,478 \$741,748	1.5% 1.4%	\$36,040 \$38,712 \$31,631 \$29,952 \$2,672 \$6,088 \$723,377	1.5% 1.4%

2000-2010 Census, 2015 Estimates with 2020 P

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007

RFULL9 505 N Main Street **Indicated Trade** 5 Miles 1 Mile 3 Miles Area Milford, MI Race and Ethnicity 5,818 15,946 46,234 69,777 Total Population (2015) White (2015) 43,502 94.1% 66,103 94.7% 5,502 94.6% 15,103 94.7% 234 702 1.5% 978 1.4% Black or African American (2015) 67 1.2% 1.5% 186 0.3% 43 0.3% 119 0.3% American Indian or Alaska Native (2015) 28 0.5% 1,065 224 820 1.8% 1.5% Asian (2015) 71 1.2% 1.4% 7 8 Hawaiian or Pacific Islander (2015) Other Race (2015) 47 0.8% 93 0.6% 313 0.7% 360 0.5% Two or More Races (2015) 103 1.8% 249 1.6% 771 1.7% 1,077 1.5% 11,594 25.1% 17,129 24.5% Population < 18 (2015) 1,280 22.0% 3,744 23.5% 3,323 88.8% 10,190 87.9% 15,240 89.0% White Not Hispanic 1,124 87.8% 1.6% Black or African American 18 1.4% 71 1.9% 213 1.8% 280 19 1.5% 61 1.6% 240 2.1% 302 1.8% Asian 72 5.6% 152 4.1% 412 3.6% 583 3.4% Other Race Not Hispanic 539 724 4.2% Hispanic 48 3.7% 137 3.7% 4.6% Not Hispanic or Latino Population (2015) 5,680 97.6% 15,589 97.8% 44,887 97.1% 67,973 97.4% Not Hispanic White 5,415 95.3% 14,861 95.3% 42,587 94.9% 64,821 95.4% 61 1.1% 225 1.4% 677 1.5% 941 1.4% Not Hispanic Black or African American 39 106 0.2% 163 0.2% Not Hispanic American Indian or Alaska Native 24 0.4% 0.2% 1,039 1.5% Not Hispanic Asian 71 1.3% 224 1.4% 802 1.8% 7 8 Not Hispanic Hawaiian or Pacific Islander 49 Not Hispanic Other Race 14 0.2% 23 0.1% 40 0.1% 0.1% 1.7% 216 1.4% 667 1.5% 951 1.4% Not Hispanic Two or More Races 95 2.2% 1,804 2.6% 138 2.4% 357 1,347 2.9% Hispanic or Latino Population (2015) Hispanic White 87 63.0% 242 67.7% 915 67.9% 1,282 71.1% 37 2.0% Hispanic Black or African American 7 4.8% 10 2.7% 25 1.8% Hispanic American Indian or Alaska Native 2.4% 5 1.3% 13 1.0% 24 1.3% 26 1.4% Hispanic Asian 18 1.4% Hispanic Hawaiian or Pacific Islander 19.4% 272 20.2% 310 17.2% Hispanic Other Race 33 23.9% 69 126 7.0% Hispanic Two or More Races 8 5.8% 32 9.0% 104 7.7% Not Hispanic or Latino Population (2010) 5.688 97.9% 15.690 98.1% 45,117 97.4% 68,395 97.7% 1,579 Hispanic or Latino Population (2010) 119 2.1% 312 1.9% 1,192 2.6% 2.3% 14,343 98.7% 42,087 98.7% 65,099 98.7% Not Hispanic or Latino Population (2000) 5,739 98.7% 562 1.3% 859 1.3% Hispanic or Latino Population (2000) 77 1.3% 183 1.3% 68,611 Not Hispanic or Latino Population (2020) 5.768 96.9% 15,782 97.0% 45,254 96.2% 96.6% 2,423 3.4% Hispanic or Latino Population (2020) 187 3.1% 490 3.0% 1,792 3.8%

6.9%

8.4%

619

720

Projected Annual Growth (2015-2020)

Historical Annual Growth (2000-2010)

7.1%

5.5%

133

129

7.4%

7.0%

49

42

445

6.6%

630 11.2%

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007								RFULL9
505 N Main Street	1 Mile		3 Miles		5 Miles		Indicated 1	
Milford, MI	I Wille		3 Willes		5 Mille:		Area	
Total Age Distribution (2015)								
Total Population	5,818		15,946		46,234		69,777	
Age Under 5 Years	323	5.5%	814	5.1%	2,530	5.5%	3,736	5.4%
Age 5 to 9 Years	343	5.9%	1,001	6.3%	3,152	6.8%	4,675	6.7%
Age 10 to 14 Years	379	6.5%	1,145	7.2%	3,549	7.7%	5,215	7.5%
Age 15 to 19 Years	360	6.2%	1,152	7.2%	3,496	7.6%	5,233	7.5%
Age 20 to 24 Years	307	5.3%	780	4.9%	2,339	5.1%	3,659	5.2%
Age 25 to 29 Years	334	5.7%	682	4.3%	1,969	4.3%	3,003	4.3%
Age 30 to 34 Years	355	6.1%	734	4.6%	2,258	4.9%	3,446	4.9%
Age 35 to 39 Years	349	6.0%	882	5.5%	2,732	5.9%	4,158	6.0%
Age 40 to 44 Years	391	6.7%	1,109	7.0%	3,371	7.3%	5,071	7.3%
Age 45 to 49 Years	433	7.4%	1,339	8.4%	3,965	8.6%	5,860	8.4%
Age 50 to 54 Years	484	8.3%	1,413	8.9%	4,057	8.8%	6,122	8.8%
Age 55 to 59 Years	446	7.7%	1,361	8.5%	3,852	8.3%	5,842	8.4%
Age 60 to 64 Years	421	7.2%	1,180	7.4%	3,071	6.6%	4,797	6.9%
Age 65 to 69 Years	284	4.9%	864	5.4%	2,316	5.0%	3,639	5.2%
Age 70 to 74 Years	228	3.9%	600	3.8%	1,535	3.3%	2,345	3.4%
Age 75 to 79 Years	140	2.4%	365	2.3%	854	1.8%	1,267	1.8%
Age 80 to 84 Years	119	2.1%	254	1.6%	564	1.2%	823	1.2%
Age 85 Years or Over	121	2.1%	270	1.7%	625	1.4%	886	1.3%
Median Age	41.0		42.4		40.7		40.8	
Age 19 Years or Less		24.2%	4,113	25.8%	12,727	27.5%	18,860	27.0%
Age 20 to 64 Years		60.5%	9,479		27,614		41,957	60.1%
Age 65 Years or Over	891	15.3%	2,354	14.8%	5,894	12.7%	8,960	12.8%
Female Age Distribution (2015)								
Female Population	3,047	52.4%	8,169	51.2%	23,328	50.5%	35,017	50.2%
Age Under 5 Years	158	5.2%	395	4.8%	1,265	5.4%	1,857	5.3%
Age 5 to 9 Years	169	5.6%	475	5.8%	1,507	6.5%	2,226	6.4%
Age 10 to 14 Years	179	5.9%	565	6.9%	1,726	7.4%	2,579	7.4%
Age 15 to 19 Years	155	5.1%	540	6.6%	1,643	7.0%	2,502	7.1%
Age 20 to 24 Years	160	5.2%	397	4.9%	1,148	4.9%	1,748	5.0%
Age 25 to 29 Years	169	5.5%	342	4.2%	989	4.2%	1,508	4.3%
Age 30 to 34 Years	192	6.3%	391	4.8%	1,182	5.1%	1,749	5.0%
Age 35 to 39 Years	171	5.6%	451	5.5%	1,419	6.1%	2,157	6.2%
Age 40 to 44 Years	220	7.2%	607	7.4%	1,786	7.7%	2,622	7.5%
Age 45 to 49 Years	227	7.4%	692	8.5%	2,029	8.7%	3,006	8.6%
Age 50 to 54 Years	259	8.5%	719	8.8%	2,004	8.6%	3,052	8.7%
Age 55 to 59 Years	235	7.7%	686	8.4%	1,905	8.2%	2,874	8.2%
Age 60 to 64 Years	227	7.4%	596	7.3%	1,521	6.5%	2,356	6.7%
Age 65 to 69 Years	147	4.8%	437	5.4%	1,176	5.0%	1,811	5.2%
Age 70 to 74 Years	126	4.1%	312	3.8%	781	3.3%	1,182	3.4%
Age 75 to 79 Years	95	3.1%	218	2.7%	479	2.1%	696	2.0%
Age 80 to 84 Years	75	2.5%	153	1.9%	326	1.4%	475	1.4%
Age 85 Years or Over	82	2.7%	193	2.4%	441	1.9%	616	1.8%
Female Median Age	42.9		43.4		41.2		41.3	
Age 19 Years or Less		21.7%	1,975	24.2%		26.3%		26.2%
Age 20 to 64 Years		61.1%		59.7%	13,983		21,073	
Age 65 Years or Over	525	17.2%	1,313	16.1%	3,203	13.7%	4,780	13.7%

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

LauLon: 42.5919/-03.000/				10 A 15 A 17 A 18		STATE STATE		RFULL9
505 N Main Street	1 Mile		3 Miles		5 Mile	•	Indicated 7	Гrade
Milford, MI					o mile	9	Area	
Male Age Distribution (2015)								
Male Population	2,771	47.6%	7,777	48.8%	22,907	49.5%	34,760	49.8%
Age Under 5 Years	165	5.9%	420	5.4%	1,265	5.5%	1,879	5.4%
Age 5 to 9 Years	174	6.3%	527	6.8%	1,645	7.2%	2,449	7.0%
Age 10 to 14 Years	200	7.2%	580	7.5%	1,823	8.0%	2,635	7.6%
Age 15 to 19 Years	206	7.4%	612	7.9%	1,853	8.1%	2,731	7.9%
Age 20 to 24 Years	147	5.3%	383	4.9%	1,191	5.2%	1,910	5.5%
Age 25 to 29 Years	166	6.0%	340	4.4%	979	4.3%	1,495	4.3%
Age 30 to 34 Years	163	5.9%	343	4.4%	1,076	4.7%	1,697	4.9%
Age 35 to 39 Years	178	6.4%	431	5.5%	1,313	5.7%	2,001	5.8%
Age 40 to 44 Years	170		502	6.5%	1,585	6.9%	2,449	7.0%
Age 45 to 49 Years	206	7.5%	647	8.3%	1,936	8.5%	2,854	8.2%
Age 50 to 54 Years	225	8.1%	694	8.9%	2,053	9.0%	3,070	8.8%
Age 55 to 59 Years	211	7.6%	675	8.7%	1,947	8.5%	2,968	8.5%
Age 60 to 64 Years	194		584	7.5%	1,550	6.8%	2,441	7.0%
Age 65 to 69 Years	137	4.9%	427	5.5%	1,140	5.0%	1,828	5.3%
Age 70 to 74 Years	102		289	3.7%	754	3.3%	1,163	3.3%
Age 75 to 79 Years	45	1.6%	147	1.9%	376	1.6%	571	1.6%
Age 80 to 84 Years	44	1.6%	101	1.3%	237	1.0%	348	1.0%
Age 85 Years or Over	38	1.4%	77	1.0%	183	0.8%	270	0.8%
Male Median Age	38.5		41.3		40.0		40.2	
Age 19 Years or Less	744	26.9%	2,138	27.5%	6,586	28.7%	9,696	27.9%
Age 20 to 64 Years	1,661	59.9%	4,598	59.1%	13,631	59.5%	20,884	60.1%
Age 65 Years or Over	366	13.2%	1,041	13.4%	2,690	11.7%	4,180	12.0%
Males per 100 Females (2015)								
Overall Comparison	91		95		98		99	
Age Under 5 Years	104	51.0%	106	51.5%	100	50.0%	101	50.3%
Age 5 to 9 Years	103	50.7%	111	52.6%	109	52.2%	110	52.4%
Age 10 to 14 Years	112	52.9%	103	50.6%		51.4%	102	50.5%
Age 15 to 19 Years	133	57.0%	113	53.1%		53.0%	109	52.2%
Age 20 to 24 Years	92	48.0%	97	49.1%	104	50.9%	109	52.2%
Age 25 to 29 Years	98	49.6%	99	49.8%	99	49.8%	99	49.8%
Age 30 to 34 Years	85	45.8%		46.7%	91	47.7%	97	49.2%
Age 35 to 39 Years	104	50.9%	95	48.8%	93	48.1%		48.1%
Age 40 to 44 Years	77	43.6%	83	45.3%	89	47.0%	93	48.3%
Age 45 to 49 Years	91	47.6%	94	48.3%	95	48.8%	95	48.7%
Age 50 to 54 Years	87	46.5%	96	49.1%	102	50.6%	101	50.1%
Age 55 to 59 Years	90	47.3%	98	49.6%	102	50.5%	103	50.8%
Age 60 to 64 Years	86	46.1%	98	49.5%	102	50.5%	104	50.9%
Age 65 to 69 Years	93	48.1%	98	49.4%	97	49.2%	101	50.2%
Age 70 to 74 Years	81	44.9%	93	48.1%	97	49.1%	98	49.6%
Age 75 to 79 Years		32.0%	68	40.3%		44.0%	82	45.1%
Age 80 to 84 Years	58	36.7%	66	39.8%		42.1%	73	42.2%
Age 85 Years or Over	46	31.7%	40	28.6%	42	29.3%	44	30.5%
Age 19 Years or Less	113	53.0%	108	52.0%	107	51.7%	106	51.4%
Age 20 to 39 Years	95	48.6%	95	48.6%	96	49.0%	99	49.8%
Age 40 to 64 Years	86	46.3%	94	48.5%	98	49.5%	99	49.8%
Age 65 Years or Over	70	41.0%	79	44.2%	84	45.6%	87	46.6%

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007								RFULLS
505 N Main Street	1 Mile		3 Mile		5 Mile		Indicated 7	
Milford, MI	I WITE		3 Willes	5	5 Wille	5	Area	
Household Type (2015)	Barran Barrana							
Total Households	2,532		6,297		17,412		26,331	
Households with Children	738	29.1%	2,067	32.8%	6,321	36.3%	9,383	35.6%
Average Household Size	2.3		2.5		2.6		2.6	
Household Density per Square Mile	807		223		222		240	
Population Family	4,442	76.4%	13,237	83.0%	39,239	84.9%	59,094	84.7%
Population Non-Family	1,361	23.4%	2,640	16.6%	6,804	14.7%	10,389	14.9%
Population Group Quarters	15	0.3%	69	0.4%	191	0.4%	294	0.4%
Family Households	1,645	65.0%	4,620	73.4%	13,245	76.1%	20,041	76.1%
Married Couple Households		76.4%		83.9%	10,981		16,620	
Other Family Households	389	23.6%	745	16.1%	2,264	17.1%	3,421	17.1%
Family Households with Children	732	44.5%	2,051	44.4%	6,265	47.3%	9,296	46.4%
Married Couple with Children	498	68.0%	1,617	78.8%	4,913	78.4%	7,277	78.3%
Other Family Households with Children	234	32.0%	434	21.2%	1,352	21.6%	2,018	21.7%
Family Households No Children	913	55.5%	2,569	55.6%	6,980	52.7%	10,745	53.6%
Married Couple No Children	759	83.1%	2,258	87.9%		86.9%		86.9%
Other Family Households No Children	154	16.9%	311	12.1%	912	13.1%	1,403	13.1%
Non-Family Households	887	35.0%	1,677	26.6%	4,167	23.9%	6,290	23.9%
Non-Family Households with Children	5	0.6%	16	1.0%	56	1.3%	87	1.4%
Non-Family Households No Children	882	99.4%	1,661	99.0%	4,111	98.7%	6,202	98.6%
Average Family Household Size	2.7		2.9		3.0		2.9	
Average Family Income	\$112,433		\$128,455		\$119,918		\$116,898	
Median Family Income	\$97,597		\$105,754		\$98,359		\$95,038	
Average Non-Family Household Size	1.5		1.6		1.6		1.7	
Marital Status (2015)						- 2		
Population Age 15 Years or Over	4,773		12,985		37,003		56,150	
Never Married	1,382	28.9%	3,197	24.6%		24.4%	13,652	
Currently Married		52.2%		60.2%	21,975		33,562	
Previously Married		18.8%		15.2%		16.3%		15.9%
Separated		12.0%		12.4%		12.7%		13.0%
Widowed		35.8%		33.9%		27.4%		27.9%
Divorced	469	52.2%	1,059	53.7%	3,601	59.9%	5,286	59.2%
Educational Attainment (2015)								
Adult Population Age 25 Years or Over	4,878		13,306		37,213		56,200	
Elementary (Grade Level 0 to 8)	141	2.9%	344	2.6%	1,093	2.9%	1,454	2.6%
Some High School (Grade Level 9 to 11)	402	8.2%	865	6.5%	2,639	7.1%	4,387	7.8%
High School Graduate		19.6%		16.7%		19.1%	11,224	
Some College		18.2%		17.1%		18.7%	10,816	
Associate Degree Only	336	6.9%	959	7.2%	2,653		4,333	7.7%
Bachelor Degree Only		23.6%		25.0%		22.4%	11,896	
Graduate Degree	1,003	20.6%	3,307	24.9%	8,393	22.6%	12,090	
Any College (Some College or Higher)		69.3%		74.2%	26,355		39,135	
College Degree + (Bachelor Degree or Higher)	2,155	44.2%	6,634	49.9%	16,743	45.0%	23,986	42.7%

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007

Lat/Lon: 42.5919/-83.6007								RFULL9
505 N Main Street	1 Mile		3 Miles	<b>S</b>	5 Miles	5	Indicated 1 Area	
Milford, MI								
Housing Total Housing Units (2015) Total Housing Units (2010)	2,636 2,619		6,561 6,493		18,126 17,900		27,570 27,219	
Historical Annual Growth (2010-2015)	17	0.1%	68	0.2%	226	0.3%	350	0.3%
Housing Units Occupied (2015)		96.1%	6,297	96.0%	17,412	96.1%	26,331	95.5%
Housing Units Owner-Occupied		73.5%		83.3%	15,549		23,572	
Housing Units Renter-Occupied		26.5%		16.7%		10.7%	2,759	10.5%
Housing Units Vacant (2015)	104	4.1%	264	4.2%	714	4.1%	1,239	4.7%
Household Size (2015)								
Total Households	2,532		6,297		17,412		26,331	
1 Person Households		30.2%	1,431		3,436			19.5%
2 Person Households		36.4%	2,351			36.3%		36.8%
3 Person Households 4 Person Households		13.9% 13.6%		15.6% 15.7%	2,952 2,934		4,422	16.8% 16.8%
4 Person Households 5 Person Households	107	4.2%	378	6.0%	1,215	7.0%	1,836	7.0%
6 Person Households	29	1.1%	108	1.7%	373	2.1%	572	2.2%
7 or More Person Households	13		54	0.9%	176	1.0%	240	0.9%
Household Income Distribution (2015)	144	5.7%	599	9.5%	1,481	8.5%	1,942	7.4%
HH Income \$200,000 or More HH Income \$150,000 to \$199,999	201	7.9%	602	9.6%	1,556	8.9%	2,280	8.7%
HH Income \$125,000 to \$149,999	223	8.8%	604	9.6%	1,499	8.6%	2,244	8.5%
HH Income \$100,000 to \$124,999		11.8%		13.3%	2,237		3,281	12.5%
HH Income \$75,000 to \$99,999	288	11.4%		12.5%	2,481		3,946	15.0%
HH Income \$50,000 to \$74,999	410	16.2%	913	14.5%	2,800	16.1%	4,444	16.9%
HH Income \$35,000 to \$49,999		11.9%		10.5%		11.6%	3,106	
HH Income \$25,000 to \$34,999	216	8.5%	499	7.9%	1,208	6.9%	1,908	7.2%
HH Income \$15,000 to \$24,999	164		313	5.0%	936	5.4%	1,492	5.7%
HH Income \$10,000 to \$14,999	158	6.2%	261	4.1%	562	3.2% 3.6%	830 858	3.2% 3.3%
HH Income Under \$10,000	130	5.1%	223	3.5%	628	3.0%	000	3.370
Household Vehicles (2015)								
Households 0 Vehicles Available	126	5.0%	243	3.9%	503	2.9%	776	2.9%
Households 1 Vehicle Available		32.9%		24.2%	4,117		6,077	
Households 2 Vehicles Available		39.2% 22.9%	1,862	42.4%		44.2% 29.2%	11,956	28.6%
Households 3 or More Vehicles Available		22.970		29.070		23.270		20.070
Total Vehicles Available	4,781		13,387		37,546		56,466	
Average Vehicles per Household	1.9	83.1%	2.1 12,051	00.00/	2.2 34,961	02 10/	2.1 52,365	02 7%
Owner-Occupied Household Vehicles Average Vehicles per Owner-Occupied Household	2.1	03.170	2.3	90.0%	2.2	93.176	2.2	32.1 70
Renter-Occupied Household Vehicles		16.9%	1,337	10.0%	2,585	6.9%	4,102	7.3%
Average Vehicles per Renter-Occupied Household	1.2		1.3		1.4		1.5	
Tuesda Time (0040)				Vellal Control				AVERT HERE
<b>Travel Time (2010)</b> Worker Base Age 16 years or Over	2,514		7,287		21,028		31,874	
Travel to Work in 14 Minutes or Less		18.6%		18.2%		18.1%		17.2%
Travel to Work in 15 to 29 Minutes		25.3%		24.5%		26.1%		26.5%
Travel to Work in 30 to 59 Minutes		39.5%		42.6%		42.7%	13,196	
Travel to Work in 60 Minutes or More	337	13.4%	833	11.4%	2,086	9.9%	3,558	11.2%
Work at Home	82	3.2%	240	3.3%	676	3.2%	1,193	3.7%
Average Minutes Travel to Work	29.1		30.3		29.9		30.2	

This report was produced using data from private and government sources deemed to be reliable. The information herein is provided without representation or warrantly.

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007

37.6% 6.7% 0.3% - 0.2% 1.0% 0.3% 3.7%	
0.3% 0.5% 1 1	
9.5% 1.4% 3.9% 0.1% 24.7% 60.5% 60.0% 3.5% - 66.4% 3.7% 10.7% 9.5%	
53.3% 16.7% 18.1% 12.1% 15.0% 16.7% 10.2% 17.6% 10.3%	1

RFULL9

505 N Main Street	4.000		0.8431-		C 8831-		Indicated <sup>*</sup>	Trade
Milford, MI	1 Mile		3 Miles		5 Miles	5	Area	
Transportation To Work (2010) Worker Base Age 16 years or Over Drive to Work Alone Drive to Work in Carpool Travel to Work by Public Transportation Drive to Work on Motorcycle Bicycle to Work Walk to Work Other Means	2,514 2,169 217 4 - 2 32	86.3% 8.6% 0.2% - 0.1% 1.3% 0.3%	7,287 6,397 473 12 - 22 113 29	87.8% 6.5% 0.2% - 0.3% 1.5% 0.4%	21,028 18,603 1,351 41 5 61 220 71	88.5% 6.4% 0.2% - 0.3% 1.0% 0.3%	31,874 27,915 2,148 110 12 74 321	87.6% 6.7% 0.3% - 0.2% 1.0% 0.3%
Work at Home	82	3.2%	240	3.3%	676	3.2%	1,193	3.7%
Daytime Demographics (2015) Total Businesses Total Employees Company Headquarter Businesses Company Headquarter Employees Employee Population per Business Residential Population per Business Adj. Daytime Demographics Age 16 Years or Over	402 2,531 1 8 6.3 14.5 4,046	0.2% 0.3% to 1 to 1	809 7,674 2 44 9.5 19.7 11,995		1,755 18,612 10 228 10.6 26.3 30,781		2,687 25,286 7 135 9.4 26.0 44,157	0.3% 0.5% to 1 to 1
Labor Force Labor Population Age 16 Years or Over (2015) Labor Force Total Males (2015) Male Civilian Employed Male Civilian Unemployed Males in Armed Forces Males Not in Labor Force Labor Force Total Females (2015) Female Civilian Employed Female Civilian Unemployed Females in Armed Forces Females Not in Labor Force Unemployment Rate	1,644 90 - 462 2,506 1,544 100	46.7% 74.9% 4.1% - 21.0% 53.3% 61.6% 4.0% - 34.4% 4.0%	12,751 6,138 4,506 230 8 1,393 6,613 3,916 225 - 2,472	73.4% 3.8% 0.1% 22.7% 51.9% 59.2% 3.4%	18,448 11,030 656 7	73.2% 4.0% 0.1% 22.7% 50.9%	54,980 27,198 19,413 1,054 22 6,708 27,781 16,674 983 -	71.4% 3.9% 0.1% 24.7% 50.5% 60.0% 3.5%
Labor Force Growth (2010-2015) Male Labor Force Growth (2010-2015) Female Labor Force Growth (2010-2015)	246	20.6% 17.6% 24.1%	459	12.1% 11.3% 12.9%	1,467	12.1% 12.7% 11.3%		10.7% 11.7% 9.5%
Occupation (2010) Occupation Population Age 16 Years or Over Occupation Total Males Occupation Total Females Management, Business, Financial Operations Professional, Related Service Sales, Office Farming, Fishing, Forestry Construction, Extraction, Maintenance Production, Transport, Material Moving White Collar Workers Blue Collar Workers	1,244 411 586 432 716 7 186 305	52.9% 47.1% 15.6% 22.2% 16.3% 27.1% 0.2% 7.1% 11.5% 64.8% 35.2%	7,515 4,047 3,468 1,415 1,792 1,124 1,922 20 534 707 5,129 2,386	46.1% 18.8% 23.8% 15.0% 25.6% 0.3% 7.1% 9.4% 68.3%	3,942 4,791 3,278 5,676 40 1,508 2,220 14,410	46.2% 18.4% 22.3% 15.3% 26.5% 0.2% 7.0% 10.3%	7,190 4,884 8,720 60 2,492 3,362 21,807	46.7% 18.1% 22.1% 15.0% 26.7% 0.2% 7.6% 10.3%

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

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Lat/Lon: 42.5919/-83.6007								RFULL9
505 N Main Street	1 Mile	•	3 Miles	5	5 Miles	S	Indicated 1	
Milford, MI							Area	
Units In Structure (2010)								
Total Units	2,435		6,088		16,782		25,427	
1 Detached Unit		70.8%		81.3%	13,098	78.0%	21,589	84.9%
1 Attached Unit		11.1%	402	6.6%	630	3.8%	696	2.7%
2 Units	34	1.4%	48	0.8%	77	0.5%	128	0.5%
3 to 4 Units	114	4.7%	143	2.3%	184	1.1%	191	0.8%
5 to 9 Units	49	2.0%	78	1.3%	189	1.1%	191	0.8%
10 to 19 Units	126	5.2%	152	2.5%	226	1.3%	273	1.1%
20 to 49 Units	68	2.8%	126	2.1%	173	1.0%	181	0.7%
50 or More Units	16	0.7%	30	0.5%	51	0.3%	62	0.2%
Mobile Home or Trailer	34	1.4%	159	2.6%	2,155	12.8%	2,117	8.3%
Other Structure	-	-	-	-	-	-	-	-
Homes Built By Year (2010)	e printer a Alexander a Commercial de la							
Homes Built 2005 or later	132	5.4%	484	7.9%	1,139	6.8%	1,394	5.5%
Homes Built 2000 to 2004	191	7.8%		10.3%		10.4%	2,362	9.3%
Homes Built 1990 to 1999		13.3%		17.5%		21.9%		19.5%
Homes Built 1980 to 1989	190	7.8%		11.4%		12.4%		11.3%
Homes Built 1970 to 1979	320	13.2%	866	14.2%		17.9%		19.2%
Homes Built 1960 to 1969	262	10.8%	587	9.6%	1,353	8.1%	2,403	9.5%
Homes Built 1950 to 1959	620	25.5%	932	15.3%		10.9%	3,217	12.7%
Homes Built 1940 to 1949	70	2.9%	191	3.1%	620	3.7%	1,170	4.6%
Homes Built Before 1939	326	13.4%	642	10.5%	1,333	7.9%	2,180	8.6%
Median Age of Homes	44.7	yrs	38.7	yrs	36.2	yrs	38.5	yrs
Home Values (2010)								
Owner Specified Housing Units	1,801		5,090		15,002		22,792	
Home Values \$1,000,000 or More	14	0.8%	58	1.1%	133	0.9%	181	0.8%
Home Values \$750,000 to \$999,999	4	0.2%	35	0.7%	102	0.7%	154	0.7%
Home Values \$500,000 to \$749,999	35	1.9%	202	4.0%	517	3.4%	753	3.3%
Home Values \$400,000 to \$499,999	35	1.9%	202	4.0%	617	4.1%	907	4.0%
Home Values \$300,000 to \$399,999	155	8.6%	565	11.1%	1,592	10.6%	2,322	10.2%
Home Values \$250,000 to \$299,999	139	7.7%	522	10.3%	1,371	9.1%	2,069	9.1%
Home Values \$200,000 to \$249,999	190	10.6%	573	11.3%	1,655	11.0%	2,598	11.4%
Home Values \$175,000 to \$199,999	201	11.2%	391	7.7%	939	6.3%	1,631	7.2%
Home Values \$150,000 to \$174,999	249	13.8%	491	9.6%	1,248	8.3%	2,173	9.5%
Home Values \$125,000 to \$149,999	161	8.9%	366	7.2%	941	6.3%	1,612	7.1%
Home Values \$100,000 to \$124,999	179	9.9%	432	8.5%	1,105	7.4%	1,914	8.4%
Home Values \$90,000 to \$99,999	63	3.5%	145	2.9%	398	2.7%	673	3.0%
Home Values \$80,000 to \$89,999	59	3.3%	172	3.4%	484	3.2%	759	3.3%
Home Values \$70,000 to \$79,999	60	3.3%	170	3.3%	434	2.9%	721	3.2%
Home Values \$60,000 to \$69,999	65	3.6%	170	3.3%	419	2.8%	598	2.6%
Home Values \$50,000 to \$59,999	44	2.4%	135	2.7%	440	2.9%	563	2.5%
Home Values \$35,000 to \$49,999	42	2.3%	152	3.0%	633	4.2%	804	3.5%
Home Values \$25,000 to \$34,999	36	2.0%	96	1.9%	434	2.9%	561	2.5%
Home Values \$10,000 to \$24,999	47	2.6%	130	2.6%	788	5.2%	977	4.3%
Home Values Under \$10,000	25	1.4%	84	1.6%	751	5.0%	821	3.6%
Owner-Occupied Median Home Value	\$167,625		\$185,321		\$164,342		\$167,372	
Renter-Occupied Median Rent	\$623		\$673		\$722		\$804	

#### 2000-2010 Census, 2015 Estimates with 2020 Projections

Calculated using Proportional Block Groups

Lat/Lon: 42.5919/-83.6007

Lat/Lon: 42.5919/-83.6007								RFULL
505 N Main Street	1 Mile		3 Miles		5 Mile		Indicated '	Trade
Milford, MI	I WIII.	•	3 Willes	<b>5</b>	3 Wille	5	Area	
Total Annual Consumer Expenditure	(2015)							
Total Household Expenditure	\$162 M		\$452 M		\$1.21 B		\$1.80 B	
Total Non-Retail Expenditure	\$87.8 M		\$247 M		\$661 M		\$981 M	
Total Retail Expenditure	\$73.7 M		\$205 M		\$549 M		\$816 M	
Apparel	\$5.63 M		\$15.8 M		\$42.4 M		\$62.9 M	
Contributions	\$7.32 M		\$21.6 M		\$57.0 M		\$83.3 M	
Education	\$6.23 M		\$18.2 M		\$48.0 M		\$70.1 M	
Entertainment	\$9.09 M		\$25.6 M		\$68.6 M		\$102 M	
Food and Beverages	\$23.4 M		\$64.7 M		\$174 M		\$259 M	
Furnishings and Equipment	\$5.63 M		\$16.0 M		\$42.9 M		\$63.6 M	
Gifts	\$4.16 M		\$12.1 M		\$31.9 M		\$46.8 M	
Health Care	\$12.7 M		\$34.7 M		\$93.1 M		\$139 M	
Household Operations	\$4.74 M		\$13.7 M		\$36.5 M		\$53.8 M	
Miscellaneous Expenses	\$2.36 M		\$6.48 M		\$17.4 M		\$25.9 M	
Personal Care	\$2.09 M		\$5.82 M		\$15.6 M		\$23.2 M	
Personal Insurance	\$1.23 M		\$3.59 M		\$9.55 M		\$14.0 M	
Reading	\$362 K		\$1.01 M		\$2.69 M		\$4.00 M	
Shelter	\$33.5 M		\$93.7 M		\$250 M		\$371 M	
Tobacco	\$935 K		\$2.46 M		\$6.67 M		\$10.1 M	
Transportation	\$30.3 M		\$84.0 M		\$227 M		\$338 M	
Utilities	\$11.9 M		\$32.3 M		\$86.8 M	9	\$130 M	
Monthly Household Consumer Expen	diture (2015)							
Total Household Expenditure	\$5,317		\$5,979		\$5,790		\$5,686	
Total Non-Retail Expenditure	\$2,890	54.4%	\$3,264	54.6%	\$3,163	54.6%	\$3,105	54.6%
Total Retail Expenditures	\$2,427	45.6%	\$2,714	45.4%	\$2,626	45.4%	\$2,581	45.4%
Apparel	\$185	3.5%	\$209	3.5%	\$203	3.5%	\$199	3.5%
Contributions	\$241	4.5%	\$285	4.8%	\$273	4.7%	\$264	4.6%
Education	\$205	3.9%	\$241	4.0%	\$230	4.0%	\$222	3.9%
Entertainment	\$299	5.6%	\$339	5.7%	\$328	5.7%	\$322	5.7%
Food and Beverages	\$771	14.5%	\$856	14.3%	\$831	14.4%	\$819	14.4%
Furnishings and Equipment	\$185	3.5%	\$212	3.5%	\$205	3.5%	\$201	3.5%
Gifts	\$137	2.6%	\$160	2.7%	\$153	2.6%	\$148	2.6%
Health Care	\$419	7.9%	\$459	7.7%	\$445	7.7%	\$440	7.7%
Household Operations	\$156	2.9%	\$182	3.0%	\$175	3.0%	\$170	3.0%
Miscellaneous Expenses	\$78	1.5%	\$86	1.4%	\$83	1.4%	\$82	1.4%
Personal Care	\$69	1.3%	\$77	1.3%	\$75	1.3%	\$73	1.3%
Personal Insurance	\$41	0.8%	\$48	0.8%	\$46	0.8%	\$44	0.8%
Reading	\$12	0.2%	\$13	0.2%	\$13		\$13	
Shelter	\$1,102	20.7%	\$1,240	20.7%	\$1,198	20.7%	\$1,176	20.7%
Tobacco	\$31	0.6%	\$33	0.5%	\$32		\$32	0.6%
Transportation		18.8%	\$1,112		\$1,085		\$1,070	
Utilities	\$390	7.3%	\$427	7.1%	\$415	7.2%	\$410	7.2%

# str report

Trend # 1007597\_SADIM / Created August 15, 2018

# Trend Report - Novi, MI Area Selected Properties January 2009 to June 2018 Currency: USD - US Dollar



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Help

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Tab 2 - Data by Measure

Novi, MI Area Selected Properties

Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Occupanc	y (%)													
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2009	28.5	35.2	38.5	43.0	40.9	47.0	42.1	40.0	44.8	47.3	47.9	38.0	41.1	38.8
2010	39.1	47.9	49.8	57.4	64.6	64.9	62.4	66.9	64.2	66.1	63.3	48.3	58.0	54.0
2011	51.7	63.8	66.2	64.6	72.2	79.5	74.0	78.0	80.1	76.0	74.5	55.7	69.7	66.3
2012	58.9	67.1	69.0	67.9	74.7	78.8	69.2	77.6	74.8	82.2	70.2	50.6	70.1	69.4
2013	59.2	65.1	66.2	74.8	78.3	81.5	77.7	79.5	73.8	78.0	68.3	53.4	71.3	70.9
2014	58.4	65.8	69.6	70.1	78.5	77.8	77.2	83.3	79.6	79.4	69.0	54.6	72.0	70.0
2015	57.1	68.4	70.0	67.1	72.7	78.9	76.4	80.6	85.4	85.0	75.3	56.6	72.8	69.0
2016	56.3	64.4	72.4	78.3	79.4	78.6	73.4	79.7	79.6	79.5	70.4	47.4	71.6	71.6
2017	57.0	71.1	80.1	71.0	75.8	69.2	69.1	77.6	75.6	75.4	66.8	51.4	69.9	70.6
2018	57.0	61.8	64.0	71.2	74.9	76.0								67.5
Avg	52.4	61.1	64.6	66.6	71.2	73.2	69.0	73.8	73.2	74.3	67.3	50.7	66.3	64.9

ADR (\$)														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2009	104.39	100.70	97.39	94.46	88.74	90.22	86.65	89.19	87.20	88.54	87.64	86.89	91.22	95.20
2010	84.91	86.90	87.62	86.75	84.06	90.20	89.10	93.04	96.26	95.40	93.35	91.29	90.23	86.82
2011	96.10	94.39	98.46	98.19	94.99	97.04	97.23	97.64	98.88	99.67	97.02	98.73	97.42	96.57
2012	106.36	105.89	106.06	105.99	105.90	110.58	109.21	108.29	107.35	112.61	109.72	109.31	108.21	106.89
2013	115.98	112.57	115.02	117.21	114.34	117.68	117.52	116.00	120.62	122.80	118.62	117.17	117.23	115.57
2014	121.12	119.97	122.39	125.66	123.21	127.99	125.06	122.43	132.36	130.99	124.29	120.58	124.96	123.59
2015	128.11	127.82	134.24	132.14	131.52	137.93	137.43	132.66	137.47	138.83	133.09	132.20	133.98	132.26
2016	146.26	136.55	139.63	141.62	142.27	146.67	135.69	144.42	148.21	144.88	138.32	134.85	141.94	142.24
2017	146.76	140.92	142.16	146.86	143.35	145.33	137.38	143.55	144.67	145.11	137.69	127.63	141.98	144.15
2018	138.63	136.16	144.15	140.16	138.40	143.09								140.23
Ava	121.31	118.30	121.51	121.38	119.12	122.91	117.38	119.02	122.01	122.42	117.10	114.34	118.58	120.81

RevPAR (\$	)													
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2009	29.78	35.47	37.45	40.60	36.26	42.39	36.45	35.65	39.04	41.90	41.97	33.05	37.48	36.97
2010	33.19	41.58	43.68	49.84	54.33	58.56	55.63	62.20	61.83	63.02	59.12	44.12	52.29	46.87
2011	49.70	60.19	65.20	63.38	68.56	77.14	71.93	76.12	79.23	75.76	72.31	54.97	67.88	64.02
2012	62.59	71.10	73.23	72.00	79.14	87.13	75.61	84.08	80.29	92.61	76.97	55.34	75.84	74.19
2013	68.65	73.34	76.09	87.69	89.51	95.86	91.30	92.23	89.00	95.74	81.02	62.53	83.61	81.89
2014	70.75	78.95	85.15	88.04	96.68	99.56	96.59	102.04	105.31	104.04	85.79	65.85	89.93	86.57
2015	73.20	87.37	93.90	88.65	95.57	108.80	104.94	106.90	117.39	117.94	100.22	74.77	97.49	91.23
2016	82.41	87.93	101.03	110.86	112.90	115.23	99.55	115.09	118.01	115.25	97.41	63.92	101.65	101.83
2017	83.62	100.20	113.86	104.22	108.65	100.55	94.87	111.45	109.41	109.41	91.93	65.56	99.26	101.83
2018	79.00	84.21	92.29	99.77	103.62	108.75								94.67
Avg	63.58	72.25	78.44	80.86	84.87	89.95	81.05	87.80	89.25	91.01	78.80	57.95	78.63	78.38

Supply														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2009	16,151	14,588	16,151	15,630	16,151	15,630	16,151	16,151	15,630	16,151	15,630	16,151	190,165	94,301
2010	16,151	14,588	16,151	15,630	16,151	15,630	16,151	16,151	15,630	16,151	15,630	16,151	190,165	94,301
2011	16,151	14,588	16,151	15,630	16,151	15,630	16,151	16,151	15,630	16,151	15,630	16,151	190,165	94,301
2012	16,151	14,588	16,151	15,630	16,151	15,630	16,151	16,151	15,630	16,151	15,630	16,151	190,165	94,301
2013	16,151	14,588	16,151	15,630	16,151	15,630	16,151	16,151	15,630	16,151	15,630	16,151	190,165	94,301
2014	16,151	14,588	16,151	15,630	16,151	15,630	16,120	16,120	15,600	16,120	15,600	16,120	189,981	94,301
2015	16,120	14,560	16,120	15,600	16,120	15,600	16,120	16,120	15,600	16,120	15,600	16,120	189,800	94,120
2016	16,120	14,560	16,120	15,600	16,120	15,600	16,120	16,120	15,600	16,120	15,600	16,120	189,800	94,120
2017	16,120	14,560	16,120	15,600	16,120	18,630	19,251	19,251	18,630	19,251	18,630	19,251	211,414	97,150
2018	19,251	17,388	19,251	18,630	19,251	18,630								112,401
Avg	16,452	14,860	16,452	15,921	16,452	16,224	16,485	16,485	15,953	16,485	15,953	16,485	192,424	96,360

29

Demand														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2009	4,607	5,139	6,211	6,718	6,599	7,344	6,793	6,455	6,998	7,643	7,485	6,143	78,135	36,618
2010	6,314	6,981	8,051	8,979	10,438	10,148	10,085	10,797	10,040	10,669	9,898	7,806	110,206	50,911
2011	8,353	9,302	10,695	10,090	11,657	12,425	11,948	12,591	12,524	12,277	11,649	8,992	132,503	62,522
2012	9,505	9,795	11,152	10,618	12,070	12,316	11,182	12,540	11,691	13,282	10,965	8,177	133,293	65,456
2013	9,559	9,504	10,685	11,694	12,643	12,732	12,548	12,842	11,532	12,592	10,676	8,619	135,626	66,817
2014	9,434	9,600	11,237	10,951	12,673	12,158	12,451	13,435	12,412	12,804	10,768	8,803	136,726	66,053
2015	9,211	9,953	11,276	10,465	11,714	12,305	12,309	12,990	13,321	13,695	11,748	9,117	138,104	64,924
2016	9,083	9,376	11,664	12,212	12,792	12,256	11,827	12,846	12,422	12,823	10,986	7,641	135,928	67,383
2017	9,185	10,353	12,911	11,071	12,218	12,890	13,294	14,946	14,089	14,514	12,439	9,889	147,799	68,628
2018	10,971	10,754	12,325	13,261	14,413	14,159								75,883
Avg	8,622	9,076	10,621	10,606	11,722	11,873	11,382	12,160	11,670	12,255	10,735	8,354	127,591	62,520

Revenue (	(\$)													
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2009	480,908	517,485	604,890	634,576	585,608	662,564	588,633	575,747	610,255	676,743	655,999	533,757	7,127,165	3,486,031
2010	536,109	606,623	705,467	778,940	877,450	915,342	898,556	1,004,527	966,445	1,017,856	924,023	712,621	9,943,959	4,419,931
2011	802,765	878,033	1,053,051	990,702	1,107,280	1,205,685	1,161,675	1,229,357	1,238,411	1,223,591	1,130,212	887,755	12,908,517	6,037,516
2012	1,010,913	1,037,186	1,182,728	1,125,415	1,278,192	1,361,899	1,221,174	1,357,962	1,254,992	1,495,665	1,203,050	893,860	14,423,036	6,996,333
2013	1,108,686	1,069,904	1,228,991	1,370,615	1,445,626	1,498,261	1,474,611	1,489,628	1,391,024	1,546,327	1,266,390	1,009,866	15,899,929	7,722,083
2014	1,142,685	1,151,672	1,375,288	1,376,055	1,561,466	1,556,074	1,557,063	1,644,914	1,642,840	1,677,205	1,338,346	1,061,455	17,085,063	8,163,240
2015	1,180,062	1,272,166	1,513,712	1,382,881	1,540,620	1,697,289	1,691,628	1,723,248	1,831,283	1,901,214	1,563,485	1,205,284	18,502,872	8,586,730
2016	1,328,524	1,280,315	1,628,612	1,729,426	1,819,893	1,797,628	1,604,814	1,855,212	1,841,004	1,857,773	1,519,614	1,030,391	19,293,206	9,584,398
2017	1,347,989	1,458,904	1,835,446	1,625,841	1,751,479	1,873,315	1,826,353	2,145,450	2,038,302	2,106,166	1,712,720	1,262,133	20,984,098	9,892,974
2018	1,520,911	1,464,297	1,776,669	1,858,719	1,994,816	2,025,987								10,641,399
Avg	1,045,955	1,073,659	1,290,485	1,287,317	1,396,243	1,459,404	1,336,056	1,447,338	1,423,840	1,500,282	1,257,093	955,236	15,129,761	7,553,064

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#### Tab 3 - Percent Change from Previous Year - Detail by Measure

Novi, MI Area Selected Properties

Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Occupancy	1													
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2010	37.1	35.8	29.6	33.7	58.2	38.2	48.5	67.3	43.5	39.6	32.2	27.1	41.0	39.0
2011	32.3	33.2	32.8	12.4	11.7	22.4	18.5	16.6	24.7	15.1	17.7	15.2	20.2	22.8
2012	13.8	5.3	4.3	5.2	3.5	-0.9	-6.4	-0.4	-6.7	8.2	-5.9	-9.1	0.6	4.7
2013	0.6	-3.0	-4.2	10.1	4.7	3.4	12.2	2.4	-1.4	-5.2	-2.6	5.4	1.8	2.1
2014	-1.3	1.0	5.2	-6.4	0.2	-4.5	-0.6	4.8	7.8	1.9	1.1	2.3	0.9	-1.1
2015	-2.2	3.9	0.5	-4.3	-7.4	1.4	-1.1	-3.3	7.3	7.0	9.1	3.6	1.1	-1.5
2016	-1.4	-5.8	3.4	16.7	9.2	-0.4	-3.9	-1.1	-6.7	-6.4	-6.5	-16.2	-1.6	3.8
2017	1.1	10.4	10.7	-9.3	-4.5	-11.9	-5.9	-2.6	-5.0	-5.2	-5.2	8.4	-2.4	-1.3
2018	0.0	-13.0	-20.1	0.3	-1.2	9.8								-4.4
Avg	8.9	7.5	6.9	6.5	8.3	6.4	7.7	10.5	7.9	6.9	5.0	4.6	7.7	7.1

ADR														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2010	-18.7	-13.7	-10.0	-8.2	-5.3	-0.0	2.8	4.3	10.4	7.7	6.5	5.1	-1.1	-8.8
2011	13.2	8.6	12.4	13.2	13.0	7.6	9.1	4.9	2.7	4.5	3.9	8.1	8.0	11.2
2012	10.7	12.2	7.7	7.9	11.5	14.0	12.3	10.9	8.6	13.0	13.1	10.7	11.1	10.7
2013	9.1	6.3	8.5	10.6	8.0	6.4	7.6	7.1	12.4	9.1	8.1	7.2	8.3	8.1
2014	4.4	6.6	6.4	7.2	7.8	8.8	6.4	5.6	9.7	6.7	4.8	2.9	6.6	6.9
2015	5.8	6.5	9.7	5.2	6.7	7.8	9.9	8.4	3.9	6.0	7.1	9.6	7.2	7.0
2016	14.2	6.8	4.0	7.2	8.2	6.3	-1.3	8.9	7.8	4.4	3.9	2.0	5.9	7.5
2017	0.3	3.2	1.8	3.7	0.8	-0.9	1.2	-0.6	-2.4	0.2	-0.5	-5.4	0.0	1.3
2018	-5.5	-3.4	1.4	-4.6	-3.5	-1.5								-2.7
Avg	3.7	3.7	4.6	4.7	5.2	5.4	6.0	6.2	6.6	6.4	5.9	5.0	5.8	4.6

RevPAR														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2010	11.5	17.2	16.6	22.7	49.8	38.2	52.7	74.5	58.4	50.4	40.9	33.5	39.5	26.8
2011	49.7	44.7	49.3	27.2	26.2	31.7	29.3	22.4	28.1	20.2	22.3	24.6	29.8	36.6
2012	25.9	18.1	12.3	13.6	15.4	13.0	5.1	10.5	1.3	22.2	6.4	0.7	11.7	15.9
2013	9.7	3.2	3.9	21.8	13.1	10.0	20.8	9.7	10.8	3.4	5.3	13.0	10.2	10.4
2014	3.1	7.6	11.9	0.4	8.0	3.9	5.8	10.6	18.3	8.7	5.9	5.3	7.6	5.7
2015	3.5	10.7	10.3	0.7	-1.1	9.3	8.6	4.8	11.5	13.4	16.8	13.6	8.4	5.4
2016	12.6	0.6	7.6	25.1	18.1	5.9	-5.1	7.7	0.5	-2.3	-2.8	-14.5	4.3	11.6
2017	1.5	13.9	12.7	-6.0	-3.8	-12.7	-4.7	-3.2	-7.3	-5.1	-5.6	2.6	-2.4	0.0
2018	-5.5	-16.0	-18.9	-4.3	-4.6	8.1								-7.0
Avg	12.4	11.1	11.7	11.2	13.5	11.9	14.1	17.1	15.2	13.9	11.1	9.8	13.6	11.7

Supply														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2010	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2011	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2012	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2013	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2014	0.0	0.0	0.0	0.0	0.0	0.0	-0.2	-0.2	-0.2	-0.2	-0.2	-0.2	-0.1	0.0
2015	-0.2	-0.2	-0.2	-0.2	-0.2	-0.2	0.0	0.0	0.0	0.0	0.0	0.0	-0.1	-0.2
2016	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
2017	0.0	0.0	0.0	0.0	0.0	19.4	19.4	19.4	19.4	19.4	19.4	19.4	11.4	3.2
2018	19.4	19.4	19.4	19.4	19.4	0.0								15.7
Avg	2.1	2.1	2.1	2.1	2.1	2.1	2.4	2.4	2.4	2.4	2.4	2.4	1.4	2.1

Demand														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2010	37.1	35.8	29.6	33.7	58.2	38.2	48.5	67.3	43.5	39.6	32.2	27.1	41.0	39.0
2011	32.3	33.2	32.8	12.4	11.7	22.4	18.5	16.6	24.7	15.1	17.7	15.2	20.2	22.8
2012	13.8	5.3	4.3	5.2	3.5	-0.9	-6.4	-0.4	-6.7	8.2	-5.9	-9.1	0.6	4.7
2013	0.6	-3.0	-4.2	10.1	4.7	3.4	12.2	2.4	-1.4	-5.2	-2.6	5.4	1.8	2.1
2014	-1.3	1.0	5.2	-6.4	0.2	-4.5	-0.8	4.6	7.6	1.7	0.9	2.1	0.8	-1.1
2015	-2.4	3.7	0.3	-4.4	-7.6	1.2	-1.1	-3.3	7.3	7.0	9.1	3.6	1.0	-1.7
2016	-1.4	-5.8	3.4	16.7	9.2	-0.4	-3.9	-1.1	-6.7	-6.4	-6.5	-16.2	-1.6	3.8
2017	1.1	10.4	10.7	-9.3	-4.5	5.2	12.4	16.3	13.4	13.2	13.2	29.4	8.7	1.8
2018	19.4	3.9	-4.5	19.8	18.0	9.8								10.6
Avg	11.0	9.4	8.6	8.6	10.4	8.3	9.9	12.8	10.2	9.1	7.3	7.2	9.1	9.1

Revenue														
	January	February	March	April	May	June	July	August	September	October	November	December	Total Year	Jun YTD
2010	11.5	17.2	16.6	22.7	49.8	38.2	52.7	74.5	58.4	50.4	40.9	33.5	39.5	26.8
2011	49.7	44.7	49.3	27.2	26.2	31.7	29.3	22.4	28.1	20.2	22.3	24.6	29.8	36.6
2012	25.9	18.1	12.3	13.6	15.4	13.0	5.1	10.5	1.3	22.2	6.4	0.7	11.7	15.9
2013	9.7	3.2	3.9	21.8	13.1	10.0	20.8	9.7	10.8	3.4	5.3	13.0	10.2	10.4
2014	3.1	7.6	11.9	0.4	8.0	3.9	5.6	10.4	18.1	8.5	5.7	5.1	7.5	5.7
2015	3.3	10.5	10.1	0.5	-1.3	9.1	8.6	4.8	11.5	13.4	16.8	13.6	8.3	5.2
2016	12.6	0.6	7.6	25.1	18.1	5.9	-5.1	7.7	0.5	-2.3	-2.8	-14.5	4.3	11.6
2017	1.5	13.9	12.7	-6.0	-3.8	4.2	13.8	15.6	10.7	13.4	12.7	22.5	8.8	3.2
2018	12.8	0.4	-3.2	14.3	13.9	8.1								7.6
Ανα	14.4	12 9	13.5	13.3	15.5	13.8	16.3	19.4	17.4	16.1	13.4	12.3	15.0	13.7

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Tab 4 - Percent Change from Previous Year - Detail by Year

Novi, MI Area Selected Properties

Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

0	Jan 10	Feb 10	Mar 10	Apr 10	May 10	Jun 10	Jul 10	Aug 10	Sep 10	Oct 10	Nov 10	Dec 10	Total Year	Jun \
Occ ADR	37.1 -18.7	35.8 -13.7	29.6 -10.0	33.7 -8.2	58.2 -5.3	38.2 -0.0	48.5 2.8	67.3 4.3	43.5 10.4	39.6 7.7	32.2 6.5	27.1 5.1	41.0 -1.1	3
RevPAR	11.5	17.2	16.6	22.7	49.8	38.2	52.7	74.5	58.4	50.4	40.9	33.5	39.5	2
Supply	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	_
Demand	37.1	35.8	29.6	33.7	58.2	38.2	48.5	67.3	43.5	39.6	32.2	27.1	41.0	3
Revenue	11.5	17.2	16.6	22.7	49.8	38.2	52.7	74.5	58.4	50.4	40.9	33.5	39.5	2
Occ	Jan 11 32.3	Feb 11 33.2	Mar 11 32.8	Apr 11 12.4	May 11 11.7	Jun 11 22.4	Jul 11 18.5	Aug 11 16.6	Sep 11 24.7	Oct 11 15.1	Nov 11 17.7	Dec 11 15.2	Total Year 20.2	Jun \
ADR	13.2	8.6	12.4	13.2	13.0	7.6	9.1	4.9	2.7	4.5	3.9	8.1	8.0	1
evPAR	49.7	44.7	49.3	27.2	26.2	31.7	29.3	22.4	28.1	20.2	22.3	24.6	29.8	3
Supply	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
emand	32.3	33.2	32.8	12.4	11.7	22.4	18.5	16.6	24.7	15.1	17.7	15.2	20.2	2
evenue	49.7	44.7	49.3	27.2	26.2	31.7	29.3	22.4	28.1	20.2	22.3	24.6	29.8	
	Jan 12	Feb 12	Mar 12	Apr 12	May 12	Jun 12	Jul 12	Aug 12	Sep 12	Oct 12	Nov 12	Dec 12	Total Year	Jun '
Occ	13.8	5.3	4.3	5.2	3.5	-0.9	-6.4	-0.4	-6.7	8.2	-5.9	-9.1	0.6	Jun
ADR	10.7	12.2	7.7	7.9	11.5	14.0	12.3	10.9	8.6	13.0	13.1	10.7	11.1	
evPAR	25.9	18.1	12.3	13.6	15.4	13.0	5.1	10.5	1.3	22.2	6.4	0.7	11.7	
Supply	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
emand	13.8	5.3	4.3	5.2	3.5	-0.9	-6.4	-0.4	-6.7	8.2	-5.9	-9.1	0.6	
venue	25.9	18.1	12.3	13.6	15.4	13.0	5.1	10.5	1.3	22.2	6.4	0.7	11.7	
	Jan 13	Fob 12	Mar 13	Apr 12	May 12	lun 12	Jul 12	Aug 12	Son 12	Oct 13	Nov 13	Dog 12	Total Year	lun
Осс	Jan 13 0.6	Feb 13 -3.0	-4.2	Apr 13 10.1	May 13 4.7	Jun 13 3.4	Jul 13 12.2	Aug 13 2.4	Sep 13 -1.4	-5.2	-2.6	Dec 13 5.4	10tal Year 1.8	Jun
ADR	9.1	6.3	8.5	10.1	8.0	6.4	7.6	7.1	12.4	9.1	8.1	7.2	8.3	
evPAR	9.7	3.2	3.9	21.8	13.1	10.0	20.8	9.7	10.8	3.4	5.3	13.0	10.2	
Supply	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
mand	0.6	-3.0	-4.2	10.1	4.7	3.4	12.2	2.4	-1.4	-5.2	-2.6	5.4	1.8	
venue	9.7	3.2	3.9	21.8	13.1	10.0	20.8	9.7	10.8	3.4	5.3	13.0	10.2	
	Jan 14	Feb 14	Mar 14	Apr 14	May 14	Jun 14	Jul 14	Aug 14	Sep 14	Oct 14	Nov 14	Dec 14	Total Year	Jun
Осс	-1.3	1.0	5.2	-6.4	0.2	-4.5	-0.6	4.8	7.8	1.9	1.1	2.3	0.9	Juli
ADR	4.4	6.6	6.4	7.2	7.8	8.8	6.4	5.6	9.7	6.7	4.8	2.9	6.6	
evPAR	3.1	7.6	11.9	0.4	8.0	3.9	5.8	10.6	18.3	8.7	5.9	5.3	7.6	
Supply	0.0	0.0	0.0	0.0	0.0	0.0	-0.2	-0.2	-0.2	-0.2	-0.2	-0.2	-0.1	
emand	-1.3	1.0	5.2	-6.4	0.2	-4.5	-0.8	4.6	7.6	1.7	0.9	2.1	0.8	
evenue	3.1	7.6	11.9	0.4	8.0	3.9	5.6	10.4	18.1	8.5	5.7	5.1	7.5	
	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15	Jul 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Total Year	Jun
Осс	-2.2	3.9	0.5	-4.3	-7.4	1.4	-1.1	-3.3	7.3	7.0	9.1	3.6	1.1	oun
ADR	5.8	6.5	9.7	5.2	6.7	7.8	9.9	8.4	3.9	6.0	7.1	9.6	7.2	
evPAR	3.5	10.7	10.3	0.7	-1.1	9.3	8.6	4.8	11.5	13.4	16.8	13.6	8.4	
Supply	-0.2	-0.2	-0.2	-0.2	-0.2	-0.2	0.0	0.0	0.0	0.0	0.0	0.0	-0.1	
emand	-2.4	3.7	0.3	-4.4	-7.6	1.2	-1.1	-3.3	7.3	7.0	9.1	3.6	1.0	
venue	3.3	10.5	10.1	0.5	-1.3	9.1	8.6	4.8	11.5	13.4	16.8	13.6	8.3	
	Jan 16	Feb 16	Mar 16	Apr 16	May 16	Jun 16	Jul 16	Aug 16	Son 16	Oct 16	Nov 16	Dec 16	Total Year	Jun
Осс	-1.4	-5.8	3.4	16.7	May 16 9.2	-0.4	-3.9	Aug 16 -1.1	Sep 16 -6.7	-6.4	-6.5	-16.2	-1.6	Jun
ADR	14.2	6.8	4.0	7.2	8.2	6.3	-1.3	8.9	7.8	4.4	3.9	2.0	5.9	
vPAR	12.6	0.6	7.6	25.1	18.1	5.9	-5.1	7.7	0.5	-2.3	-2.8	-14.5	4.3	
Supply	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	
mand	-1.4	-5.8	3.4	16.7	9.2	-0.4	-3.9	-1.1	-6.7	-6.4	-6.5	-16.2	-1.6	
venue	12.6	0.6	7.6	25.1	18.1	5.9	-5.1	7.7	0.5	-2.3	-2.8	-14.5	4.3	
	Jan 17	Feb 17	Mar 17	Apr 17	May 17	Jun 17	Jul 17	Aug 17	Sep 17.	Oct 17	Nov 17	Dec 17	Total Year	Jun
Осс	1.1	10.4	10.7	Apr 17 -9.3	-4.5	-11.9	-5.9	-2.6	Sep 17 -5.0	-5.2	-5.2	8.4	-2.4	
ADR	0.3	3.2	1.8	3.7	0.8	-0.9	1.2	-0.6	-2.4	0.2	-0.5	-5.4	0.0	
vPAR	1.5	13.9	12.7	-6.0	-3.8	-12.7	-4.7	-3.2	-7.3	-5.1	-5.6	2.6	-2.4	
Supply	0.0	0.0	0.0	0.0	0.0	19.4	19.4	19.4	19.4	19.4	19.4	19.4	11.4	
emand evenue	1.1 1.5	10.4 13.9	10.7 12.7	-9.3 -6.0	-4.5 -3.8	5.2 4.2	12.4 13.8	16.3 15.6	13.4 10.7	13.2 13.4	13.2 12.7	29.4 22.5	8.7 8.8	
	Jan 18	Feb 18	Mar 18	Apr 18	May 18	Jun 18	Jul 18	Aug 18	Sep 18	Oct 18	Nov 18	Dec 18	Total Year	Jun
Осс	0.0	-13.0	-20.1	0.3	-1.2	9.8								
ADR	-5.5	-3.4	1.4	-4.6	-3.5	-1.5								
evPAR	-5.5	-16.0	-18.9	-4.3	-4.6	8.1								
Supply	19.4	19.4 3.9	19.4 -4.5	19.4 19.8	19.4 18.0	0.0 9.8								
emand evenue	19.4 12.8	0.4	-3.2	14.3	13.9	9.8 8.1								

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## Tab 5 - Twelve Month Moving Average Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

cupancy (%)	January	February	March	April	May	June	July	August	September	October	November	Dece
2010	42.0	43.0	43.9	45.1	47.1	48.6	50.3	52.6	54.2	55.8	57.1	
2011	59.0	60.2	61.6	62.2	62.9	64.1	65.0	66.0	67.3	68.1	69.1	
2012	70.3	70.5	70.8	71.1	71.3	71.2	70.8	70.8	70.4	70.9	70.5	
2013	70.1	70.0	69.7	70.3	70.6	70.8	71.5	71.7	71.6	71.2	71.1	
2014	71.3	71.3	71.6	71.2	71.2	70.9	70.9	71.2	71.7	71.8	71.9	
2015	71.9	72.1	72.1	71.8	71.4	71.4	71.4	71.1	71.6	72.1	72.6	
2016	72.7	72.4	72.6	73.5	74.1	74.1	73.8	73.7	73.3	72.8	72.4	
2017	71.7	72.2	72.8	72.2	71.9	71.1	70.7	70.7	70.5	70.2	69.9	
2018	69.7	69.0	67.8	67.8	67.8	68.4						
₹ (\$)												
2010	January 89.96	February 89.02	March 88.26	87.62	May 87.12	June 87.21	July 87.45	August 87.94	September 88.80	October 89.49	November 89.97	Dece
2011	90.97	91.49	92.39	93.32	94.29	94.91	95.61	96.03	96.29	96.69	96.97	
2012	98.14	98.96	99.59	100.20	101.15	102.39	103.41	104.41	105.18	106.42	107.50	10
2013	108.89	109.38	110.11	111.06	111.83	112.50	113.23	113.95	115.08	116.04	116.76	1
2014	117.59	118.11	118.71	119.40	120.23	121.17	121.87	122.48	123.54	124.31	124.75	1.
2015	125.44	125.99	126.97	127.47	128.22	129.12	130.25	131.26	131.77	132.55	133.24	1
2016	135.18	135.81	136.26	137.03	137.97	138.73	138.59	139.67	140.65	141.22	141.69	1-
2017	141.97	142.26	142.48	142.91	143.01	142.90	142.98	142.91	142.63	142.68	142.58	1-
2018	141.44	141.10	141.26	140.75	140.32	140.16						
PAR (\$)												
2010	January 37.77	February 38.24	March 38.77	April 39.53	<b>May</b> 41.06	June 42.39	July 44.02	August 46.27	September	October 49.94	November 51.35	Dece
									48.15			
2011 2012	53.69	55.12	56.95 70.49	58.06 71.20	59.27 72.10	60.80 72.92	62.18 73.24	63.36 73.91	64.79 74.00	65.88 75.43	66.96 75.81	
2012	68.98 76.36	69.81 76.53	76.77	71.20	72.10	72.92	80.99	81.69	74.00 82.40	75.43 82.67	83.00	
2013	83.79	84.22	84.99	85.02	85.63	85.93	86.38	87.21	88.55	89.25	89.64	
2014	90.14	90.79	91.53	91.58	91.49	92.25	92.96	93.37	94.36	95.54	96.73	
2016	98.27	98.31	98.92	100.74	102.21	102.74	102.29	102.98	103.03	102.80	102.57	1
2017	101.75	102.69	103.78	103.24	102.88	102.74	101.16	101.03	100.49	100.17	99.64	
2018	98.61	97.36	95.71	95.45	95.21	95.88	101.10	101.03	100.49	100.17	39.04	
pply												
	January	February	March	April	May	June	July	August	September	October	November	Dece
2010	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	19
2011	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	19
2012	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	19
2013	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	190,165	19
2014	190,165	190,165	190,165	190,165	190,165	190,165	190,134	190,103	190,073	190,042	190,012	18
2015	189,950	189,922	189,891	189,861	189,830	189,800	189,800	189,800	189,800	189,800	189,800	18
2016	189,800	189,800	189,800	189,800	189,800	189,800	189,800	189,800	189,800	189,800	189,800	18
2017 2018	189,800 214,545	189,800 217,373	189,800 220,504	189,800 223,534	189,800 226,665	192,830 226,665	195,961	199,092	202,122	205,253	208,283	21
	211,010	217,070	220,001	220,001	220,000	220,000						
and	January	February	March	April	May	June	July	August	September	October	November	Dec
2010	79,842	81,684	83,524	85,785	89,624	92,428	95,720	100,062	103,104	106,130	108,543	11
2011	112,245	114,566	117,210	118,321	119,540	121,817	123,680	125,474	127,958	129,566	131,317	13
2012	133,655	134,148	134,605	135,133	135,546	135,437	134,671	134,620	133,787	134,792	134,108	13
2013	133,347	133,056	132,589	133,665	134,238	134,654	136,020	136,322	136,163	135,473	135,184	13
2014	135,501	135,597	136,149	135,406	135,436	134,862	134,765	135,358	136,238	136,450	136,542	13
2015	136,503	136,856	136,895	136,409	135,450	135,597	135,455	135,010	135,919	136,810	137,790	13
2016	137,976	137,399	137,787	139,534	140,612	140,563	140,081	139,937	139,038	138,166	137,404	13
2017	136,030	137,007	138,254	137,113	136,539	137,173	138,640	140,740	142,407	144,098	145,551	14
2018	149,585	149,986	149,400	151,590	153,785	155,054						
nue (\$)												
	January	February	March	April	May	June	July	August	September	October	November	Dec
2010	7,182,366	7,271,504	7,372,081	7,516,445	7,808,287	8,061,065	8,370,988	8,799,768	9,155,958	9,497,071	9,765,095	9,94
2011	10,210,615	10,482,025	10,829,609	11,041,371	11,271,201	11,561,544	11,824,663	12,049,493	12,321,459	12,527,194	12,733,383	12,90
2012 2013	13,116,665	13,275,818	13,405,495	13,540,208	13,711,120	13,867,334	13,926,833	14,055,438 15,533,889	14,072,019	14,344,093	14,416,931	14,42
2013	14,520,809	14,553,527	14,599,790	14,844,990	15,012,424	15,148,786	15,402,223		15,669,921	15,720,583	15,783,923	15,89
2014	15,933,928 17,122,440	16,015,696	16,161,993	16,167,433	16,283,273	16,341,086	16,423,538	16,578,824	16,830,640	16,961,518	17,033,474	17,08
2015		17,242,934 18,659,483	17,381,358 18,774,383	17,388,184 19,120,928	17,367,338 19,400,201	17,508,553 19,500,540	17,643,118 19,413,726	17,721,452 19,545,690	17,909,895 19,555,411	18,133,904 19,511,970	18,359,043 19,468,099	18,50 19,29
2010	18,651,334	19,491,260	19,698,094	19,120,928	19,400,201	19,500,540	19,823,321	20,113,559	20,310,857	20,559,250	20,752,356	20,98
2017								20,113,339			20,102,000	20,98
2017 2018	19,312,671 21,157,020	21,162,413	21,103,636	21,336,514	21,579,851	21,732,523	,					

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## **Tab 6 - Twelve Month Moving Average with Percent Change**

Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Date	Occup	ancy	AD	R	Revi	Par	Supply		Demand		Revenue	)
	This Year	% Chg	This Year	% Chg								
Jan 10			89.96		37.77		190,165		79,842		7,182,366	J
Feb 10	43.0		89.02		38.24		190,165		81,684		7,271,504	
Mar 10	43.9		88.26		38.77		190,165		83,524		7,372,081	
Apr 10	45.1		87.62		39.53		190,165		85,785		7,516,445	
May 10	47.1		87.12		41.06		190,165		89,624		7,808,287	
Jun 10	48.6		87.21		42.39		190,165		92,428		8,061,065	
Jul 10	50.3		87.45		44.02		190,165		95,720		8,370,988	
Aug 10	52.6		87.94		46.27		190,165		100,062		8,799,768	
Sep 10	54.2		88.80		48.15		190,165		103,104		9,155,958	
Oct 10	55.8		89.49		49.94		190,165		106,130		9,497,071	
Nov 10	57.1		89.97		51.35		190,165		108,543		9,765,095	
Dec 10	58.0	41.0	90.23	-1.1	52.29	39.5	190,165	0.0	110,206	41.0	9,943,959	39.5
Jan 11	59.0	40.6	90.97	1.1	53.69	42.2	190,165	0.0	112,245	40.6	10,210,615	42.2
Feb 11	60.2	40.3	91.49	2.8	55.12	44.2	190,165	0.0	114,566	40.3	10,482,025	44.2
Mar 11	61.6	40.3	92.39	4.7	56.95	46.9	190,165	0.0	117,210	40.3	10,829,609	46.9
Apr 11	62.2	37.9	93.32	6.5	58.06	46.9	190,165	0.0	118,321	37.9	11,041,371	46.9
May 11	62.9	33.4	94.29	8.2	59.27	44.3	190,165	0.0	119,540	33.4	11,271,201	44.3
Jun 11	64.1	31.8	94.91	8.8	60.80	43.4	190,165	0.0	121,817	31.8	11,561,544	43.4
Jul 11	65.0	29.2	95.61	9.3	62.18	41.3	190,165	0.0	123,680	29.2	11,824,663	41.3
Aug 11	66.0	25.4	96.03	9.2	63.36	36.9	190,165	0.0	125,474	25.4	12,049,493	36.9
Sep 11	67.3	24.1	96.29	8.4	64.79	34.6	190,165	0.0	127,958	24.1	12,321,459	34.6
Oct 11	68.1	22.1	96.69	8.0	65.88	31.9	190,165	0.0	129,566	22.1	12,527,194	31.9
Nov 11	69.1	21.0	96.97	7.8	66.96	30.4	190,165	0.0	131,317	21.0	12,733,383	30.4
Dec 11	69.7	20.2	97.42	8.0	67.88	29.8	190,165	0.0	132,503	20.2	12,908,517	29.8
Jan 12	70.3	19.1	98.14	7.9	68.98	28.5	190,165	0.0	133,655	19.1	13,116,665	28.5
Feb 12	70.5	17.1	98.96	8.2	69.81	26.7	190,165	0.0	134,148	17.1	13,275,818	26.7
Mar 12	70.8	14.8	99.59	7.8	70.49	23.8	190,165	0.0	134,605	14.8	13,405,495	23.8
Apr 12	71.1	14.2	100.20	7.4	71.20	22.6	190,165	0.0	135,133	14.2	13,540,208	22.6
May 12	71.3	13.4	101.15	7.3	72.10	21.6	190,165	0.0	135,546	13.4	13,711,120	21.6
Jun 12	71.2	11.2	102.39	7.9	72.92	19.9	190,165	0.0	135,437	11.2	13,867,334	19.9
Jul 12	70.8	8.9	103.41	8.2	73.24	17.8	190,165	0.0	134,671	8.9	13,926,833	17.8
Aug 12	70.8	7.3	104.41	8.7	73.91	16.6	190,165	0.0	134,620	7.3	14,055,438	16.6
Sep 12	70.4	4.6	105.18	9.2	74.00	14.2	190,165	0.0	133,787	4.6	14,072,019	14.2
Oct 12		4.0	106.42	10.1	75.43	14.5	190,165	0.0	134,792	4.0	14,344,093	14.5
Nov 12	70.5	2.1	107.50	10.9	75.81	13.2	190,165	0.0	134,108	2.1	14,416,931	13.2
Dec 12		0.6	108.21	11.1	75.84	11.7	190,165	0.0	133,293	0.6	14,423,036	11.7
Jan 13	70.1	-0.2	108.89	11.0	76.36	10.7	190,165	0.0	133,347	-0.2	14,520,809	10.7
Feb 13		-0.8	109.38	10.5	76.53	9.6	190,165	0.0	133,056	-0.8	14,553,527	9.6
Mar 13	69.7	-1.5	110.11	10.6	76.77	8.9	190,165	0.0	132,589	-1.5	14,599,790	8.9
Apr 13	70.3	-1.1	111.06	10.8	78.06	9.6	190,165	0.0	133,665	-1.1	14,844,990	9.6
May 13	70.6	-1.0	111.83	10.6	78.94	9.5	190,165	0.0	134,238	-1.0	15,012,424	9.5
Jun 13		-0.6	112.50	9.9	79.66	9.2	190,165	0.0	134,654	-0.6	15,148,786	9.2
Jul 13	71.5	1.0	113.23	9.5	80.99	10.6	190,165	0.0	136,020	1.0	15,402,223	10.6
Aug 13	71.7	1.3	113.95	9.1	81.69	10.5	190,165	0.0	136,322	1.3	15,533 <mark>388</mark> 9	10.5
Sep 13	71.6	1.8	115.08	9.4	82.40	11.4	190,165	0.0	136,163	1.8	15,669,921	11.4
Oct 13	71.2	0.5	116.04	9.0	82.67	9.6	190,165	0.0	135,473	0.5	15,720,583	9.6

## **Tab 6 - Twelve Month Moving Average with Percent Change**

Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Date	Оссир	ancy	AD	R	Revi	Par	Supply		Demand		Revenue	•
	This Year	% Chg	This Year	% Chg	This Year	% Chg	This Year	% Chg	This Year	% Chg	This Year	% Chg
Nov 13	71.1	0.8	116.76	8.6	83.00	9.5	190,165	0.0	135,184	0.8	15,783,923	9.5
Dec 13	71.3	1.8	117.23	8.3	83.61	10.2	190,165	0.0	135,626	1.8	15,899,929	10.2
Jan 14	71.3	1.6	117.59	8.0	83.79	9.7	190,165	0.0	135,501	1.6	15,933,928	9.7
Feb 14	71.3	1.9	118.11	8.0	84.22	10.0	190,165	0.0	135,597	1.9	16,015,696	10.0
Mar 14	71.6	2.7	118.71	7.8	84.99	10.7	190,165	0.0	136,149	2.7	16,161,993	10.7
Apr 14	71.2	1.3	119.40	7.5	85.02	8.9	190,165	0.0	135,406	1.3	16,167,433	8.9
May 14	71.2	0.9	120.23	7.5	85.63	8.5	190,165	0.0	135,436	0.9	16,283,273	8.5
Jun 14	70.9	0.2	121.17	7.7	85.93	7.9	190,165	0.0	134,862	0.2	16,341,086	7.9
Jul 14	70.9	-0.9	121.87	7.6	86.38	6.6	190,134	-0.0	134,765	-0.9	16,423,538	6.6
Aug 14	71.2	-0.7	122.48	7.5	87.21	6.8	190,103	-0.0	135,358	-0.7	16,578,824	6.7
Sep 14	71.7	0.1	123.54	7.3	88.55	7.5	190,073	-0.0	136,238	0.1	16,830,640	7.4
Oct 14	71.8	8.0	124.31	7.1	89.25	8.0	190,042	-0.1	136,450	0.7	16,961,518	7.9
Nov 14	71.9	1.1	124.75	6.8	89.64	8.0	190,012	-0.1	136,542	1.0	17,033,474	7.9
Dec 14	72.0	0.9	124.96	6.6	89.93	7.6	189,981	-0.1	136,726	0.8	17,085,063	7.5
Jan 15	71.9	0.9	125.44	6.7	90.14	7.6	189,950	-0.1	136,503	0.7	17,122,440	7.5
Feb 15	72.1	1.1	125.99	6.7	90.79	7.8	189,922	-0.1	136,856	0.9	17,242,934	7.7
Mar 15	72.1	0.7	126.97	7.0	91.53	7.7	189,891	-0.1	136,895	0.5	17,381,358	7.5
Apr 15	71.8	0.9	127.47	6.8	91.58	7.7	189,861	-0.2	136,409	0.7	17,388,184	7.6
May 15	71.4	0.2	128.22	6.6	91.49	6.8	189,830	-0.2	135,450	0.0	17,367,338	6.7
Jun 15	71.4	0.7	129.12	6.6	92.25	7.4	189,800	-0.2	135,597	0.5	17,508,553	7.1
Jul 15	71.4	0.7	130.25	6.9	92.96	7.6	189,800	-0.2	135,455	0.5	17,643,118	7.4
Aug 15	71.1	-0.1	131.26	7.2	93.37	7.1	189,800	-0.2	135,010	-0.3	17,721,452	6.9
Sep 15	71.6	-0.1	131.77	6.7	94.36	6.6	189,800	-0.1	135,919	-0.2	17,909,895	6.4
Oct 15	72.1	0.4	132.55	6.6	95.54	7.0	189,800	-0.1	136,810	0.3	18,133,904	6.9
Nov 15	72.6	1.0	133.24	6.8	96.73	7.9	189,800	-0.1	137,790	0.9	18,359,043	7.8
Dec 15	72.8	1.1	133.98	7.2	97.49	8.4	189,800	-0.1	138,104	1.0	18,502,872	8.3
Jan 16	72.7	1.2	135.18	7.8	98.27	9.0	189,800	-0.1	137,976	1.1	18,651,334	8.9
Feb 16	72.4	0.5	135.81	7.8	98.31	8.3	189,800	-0.1	137,399	0.4	18,659,483	8.2
Mar 16	72.6	0.7	136.26	7.3	98.92	8.1	189,800	-0.0	137,787	0.7	18,774,383	8.0
Apr 16	73.5	2.3	137.03	7.5	100.74	10.0	189,800	-0.0	139,534	2.3	19,120,928	10.0
May 16	74.1	3.8	137.97	7.6	102.21	11.7	189,800	-0.0	140,612	3.8	19,400,201	11.7
Jun 16	74.1	3.7	138.73	7.4	102.74	11.4	189,800	0.0	140,563	3.7	19,500,540	11.4
Jul 16	73.8	3.4	138.59	6.4	102.29	10.0	189,800	0.0	140,081	3.4	19,413,726	10.0
Aug 16	73.7	3.6 2.3	139.67	6.4 6.7	102.98 103.03	10.3 9.2	189,800	0.0	139,937 139,038	3.6 2.3	19,545,690 19,555,411	10.3 9.2
Sep 16 Oct 16	73.3 72.8	1.0	140.65 141.22	6.5	103.03	7.6	189,800 189,800	0.0				7.6
Nov 16							,		138,166	1.0	19,511,970	
Dec 16		-0.3 -1.6	141.69 141.94	<b>6.3</b> 5.9	102.57 101.65	6.0 4.3	189,800 189,800	0.0	<b>137,404</b> 135,928	-0.3 -1.6	<b>19,468,099</b> 19,293,206	6.0 4.3
Jan 17	71.7				101.75		189,800		136,030			
Feb 17	71.7	-1.4 -0.3	141.97 142.26	5.0 4.8	101.75	3.5 4.5	189,800	0.0	137,007	-1.4 -0.3	19,312,671 19,491,260	3.5 4.5
Mar 17	72.2	0.3	142.26	4.6	102.69	4.5	189,800	0.0	138,254	0.3	19,698,094	4.5
Apr 17	72.0	-1.7	142.46	4.6	103.76	2.5	189,800	0.0	137,113	-1.7	19,594,509	2.5
May 17	71.9	-2.9	143.01	3.7	103.24	0.6	189,800	0.0	136,539	-2.9	19,526,095	0.6
Jun 17	71.9	-3.9	143.01	3.0	102.66	-1.1	192,830	1.6	137,173	-2.9	19,601,782	0.5
Jul 17	70.7	-4.1	142.98	3.2	101.03	-1.1	195,961	3.2	138,640	-1.0	19,823,321	2.1
Aug 17	70.7	-4.1	142.90	2.3		-1.1	199,092	4.9	140,740	0.6	20,113,559	2.9

## **Tab 6 - Twelve Month Moving Average with Percent Change**

Novi, MI Area Selected Properties

Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Date	Occup	ancy	AD	R	Revi	Par	Supply		Demand	1	Revenue	ė
	This Year	% Chg	This Year	% Chg								
Sep 17	70.5	-3.8	142.63	1.4	100.49	-2.5	202,122	6.5	142,407	2.4	20,310,857	3.9
Oct 17	70.2	-3.6	142.68	1.0	100.17	-2.6	205,253	8.1	144,098	4.3	20,559,250	5.4
Nov 17	69.9	-3.5	142.58	0.6	99.64	-2.9	208,283	9.7	145,551	5.9	20,752,356	6.6
Dec 17	69.9	-2.4	141.98	0.0	99.26	-2.4	211,414	11.4	147,799	8.7	20,984,098	8.8
Jan 18	69.7	-2.7	141.44	-0.4	98.61	-3.1	214,545	13.0	149,585	10.0	21,157,020	9.5
Feb 18	69.0	-4.4	141.10	-0.8	97.36	-5.2	217,373	14.5	149,986	9.5	21,162,413	8.6
Mar 18	67.8	-7.0	141.26	-0.9	95.71	-7.8	220,504	16.2	149,400	8.1	21,103,636	7.1
Apr 18	67.8	-6.1	140.75	-1.5	95.45	-7.5	223,534	17.8	151,590	10.6	21,336,514	8.9
May 18	67.8	-5.7	140.32	-1.9	95.21	-7.5	226,665	19.4	153,785	12.6	21,579,851	10.5
Jun 18	68.4	-3.8	140.16	-1.9	95.88	-5.7	226,665	17.5	155,054	13.0	21,732,523	10.9

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## Tab 7 - Day of Week Analysis Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total Month
Jul - 17	47.5	76.8	79.5	83.6	69.2	63.3	67.4	69.1
Aug - 17	42.7	81.3	96.5	93.4	71.4	71.8	79.2	77.6
Sep - 17	49.5	78.4	93.5	96.8	76.0	64.9	73.4	75.6
Oct - 17	47.2	81.9	88.6	88.4	71.8	70.3	81.6	75.4
Nov - 17	38.4	71.1	79.3	79.9	66.4	60.9	68.2	66.8
Dec - 17	39.4	63.4	67.1	64.4	53.3	38.7	41.9	51.4
Jan - 18	36.8	56.9	70.6	75.2	63.0	43.0	45.5	57.0
Feb - 18	37.3	74.1	85.5	81.4	55.1	45.3	54.1	61.8
Mar - 18	36.5	78.9	91.0	82.4	59.9	51.2	54.9	64.0
Apr - 18	40.4	80.7	91.4	89.4	65.7	66.3	69.8	71.2
May - 18	45.2	71.4	86.7	87.4	74.9	73.7	78.5	74.9
Jun - 18	47.7	84.4	96.0	96.8	73.8	63.4	73.7	76.0
Total Year	42.5	74 9	85.5	84 9	66.8	59.0	65.4	68.4

Three Year Occupa	ncy (%)							
	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total Year
Jul 15 - Jun 16	47.1	80.7	90.9	89.5	73.4	65.6	70.9	74.1
Jul 16 - Jun 17	44.0	77.4	88.4	87.1	69.7	62.3	69.3	71.1
Jul 17 - Jun 18	42.5	74.9	85.5	84.9	66.8	59.0	65.4	68.4
Total 3 Yr	44.4	77.5	88.1	87.0	69.8	62.1	68.3	71.0

ADR								
	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total Month
Jul - 17	133.93	148.53	153.91	150.92	136.12	114.22	116.50	137.38
Aug - 17	137.10	150.67	160.01	157.62	143.16	119.30	116.30	143.55
Sep - 17	139.05	159.84	162.57	162.59	145.68	121.07	117.64	144.67
Oct - 17	142.23	157.79	161.10	161.63	144.76	116.57	116.62	145.11
Nov - 17	129.13	145.39	151.70	150.21	137.21	119.18	116.95	137.69
Dec - 17	124.25	133.00	136.77	141.21	128.62	112.43	108.95	127.63
Jan - 18	134.38	145.70	150.06	149.72	138.23	109.99	113.51	138.63
Feb - 18	127.67	142.51	149.14	149.43	136.51	114.00	111.05	136.16
Mar - 18	133.18	160.79	167.10	163.47	139.96	112.54	111.27	144.15
Apr - 18	125.83	148.20	159.90	153.59	136.11	120.00	118.87	140.16
May - 18	125.16	144.28	155.11	153.51	135.27	120.18	117.43	138.40
Jun - 18	128.32	150.29	168.23	167.82	143.21	115.71	115.39	143.09
Total Year	131.94	149.49	157.08	155.56	139.06	116.75	115.44	140.16

Three Year ADR								
	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total Year
Jul 15 - Jun 16	133.36	145.92	151.51	150.26	138.72	121.19	119.16	138.73
Jul 16 - Jun 17	138.14	152.83	157.99	156.37	142.08	121.63	119.04	142.90
Jul 17 - Jun 18	131.94	149.49	157.08	155.56	139.06	116.75	115.44	140.16
Total 3 Yr	134.35	149.39	155.58	154.10	139.90	119.77	117.78	140.56

RevPAR								
	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total Month
Jul - 17	63.56	114.12	122.32	126.19	94.21	72.26	78.53	94.87
Aug - 17	58.54	122.43	154.46	147.23	102.28	85.71	92.07	111.45
Sep - 17	68.83	125.34	152.06	157.38	110.77	78.56	86.40	109.41
Oct - 17	67.11	129.23	142.73	142.96	103.91	81.98	95.21	109.41
Nov - 17	49.61	103.37	120.28	120.06	91.07	72.62	79.71	91.93
Dec - 17	48.95	84.30	91.76	90.87	68.52	43.54	45.63	65.56
Jan - 18	49.45	82.96	105.98	112.54	87.09	47.25	51.64	79.00
Feb - 18	47.66	105.65	127.56	121.64	75.29	51.61	60.08	84.21
Mar - 18	48.64	126.80	152.03	134.68	83.85	57.59	61.05	92.29
Apr - 18	50.84	119.52	146.12	137.26	89.40	79.59	82.95	99.77
May - 18	56.58	103.08	134.51	134.21	101.36	88.57	92.22	103.62
Jun - 18	61.25	126.78	161.48	162.51	105.65	73.36	85.00	108.75
Total Year	56.05	111.93	134.29	132.00	92.93	68.92	75.45	95.88

Three Year RevPAF	₹							
	Sun	Mon	Tue	Wed	Thu	Fri	Sat	Total Year
Jul 15 - Jun 16	62.79	117.70	137.79	134.49	101.81	79.52	84.51	102.74
Jul 16 - Jun 17	60.74	118.27	139.58	136.26	99.01	75.76	82.54	101.65
Jul 17 - Jun 18	56.05	111.93	134.29	132.00	92.93	68.92	75.45	95.88
Total 3 Yr	59.63	115.73	137.05	134.12	97.64	74.39	80.48	99.84

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Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

	er: 100759		Staff: N		ted: Augus										
Date	Occup	oancy	AD	)R	Rev	Par	Suppl	у	Deman	d	Revenue	•		Census & Sampl	
	This	% Cha	This	% Cha	This	% Chg	This Year	% Cha	This Year	% Chg	This Year	% Chg	Concus Brons	Census Rooms	% Rooms STAR Participants
Jan 09	<b>Year</b> 28.5	% Chg	<b>Year</b> 104.39	% Chg	<b>Year</b> 29.78	% Cng	This Year 16,151	% Chg	This Year 4,607	% Cng	This Year 480,908	% City	Census Props 4	521	100.0
Feb 09	35.2		100.70		35.47		14,588		5,139		517,485		4	521	100.0
Mar 09	38.5		97.39		37.45		16,151		6,211		604,890		4	521	100.0
Apr 09	43.0		94.46		40.60		15,630		6,718		634,576		4	521	100.0
May 09	40.9		88.74		36.26		16,151		6,599		585,608		4	521	100.0
Jun 09	47.0		90.22		42.39		15,630		7,344		662,564		4	521	100.0
Jul 09	42.1 40.0		86.65 89.19		36.45 35.65		16,151		6,793 6,455		588,633		4	521	100.0 100.0
Aug 09 Sep 09	44.8		87.20		39.04		16,151 15,630		6,998		575,747 610,255		4	521 521	100.0
Oct 09	47.3		88.54		41.90		16,151		7,643		676,743		4	521	100.0
Nov 09	47.9		87.64		41.97		15,630		7,485		655,999		4	521	100.0
Dec 09	38.0		86.89		33.05		16,151		6,143		533,757		4	521	100.0
Jan 10	39.1	37.1	84.91	-18.7	33.19	11.5	16,151	0.0	6,314	37.1	536,109	11.5	4	521	100.0
Feb 10	47.9	35.8	86.90	-13.7	41.58	17.2	14,588	0.0	6,981	35.8	606,623	17.2	4	521	100.0
Mar 10	49.8	29.6	87.62	-10.0	43.68	16.6	16,151	0.0	8,051	29.6	705,467	16.6	4	521	100.0
Apr 10	57.4 64.6	33.7 58.2	86.75 84.06	-8.2	49.84	22.7 49.8	15,630 16,151	0.0	8,979 10,438	33.7 58.2	778,940	22.7 49.8	4	521 521	100.0 100.0
May 10 Jun 10	64.9	38.2	90.20	-5.3 -0.0	54.33 58.56	38.2	15,630	0.0	10,438	38.2	877,450 915,342	38.2	4	521	100.0
Jul 10	62.4	48.5	89.10	2.8	55.63	52.7	16,151	0.0	10,085	48.5	898,556	52.7	4	521	100.0
Aug 10	66.9	67.3	93.04	4.3	62.20	74.5	16,151	0.0	10,797	67.3	1,004,527	74.5	4	521	100.0
Sep 10	64.2	43.5	96.26	10.4	61.83	58.4	15,630	0.0	10,040	43.5	966,445	58.4	4	521	100.0
Oct 10	66.1	39.6	95.40	7.7	63.02	50.4	16,151	0.0	10,669	39.6	1,017,856	50.4	4	521	100.0
Nov 10	63.3	32.2	93.35	6.5	59.12	40.9	15,630	0.0	9,898	32.2	924,023	40.9	4	521	100.0
Dec 10	48.3	27.1	91.29	5.1	44.12	33.5	16,151	0.0	7,806	27.1	712,621	33.5	4	521	100.0
Jan 11	51.7 63.8	32.3 33.2	96.10 94.39	13.2 8.6	49.70 60.19	49.7 44.7	16,151 14,588	0.0	8,353 9,302	32.3 33.2	802,765 878,033	49.7 44.7	4	521 521	100.0
Feb 11 Mar 11	66.2	33.2	94.39	12.4	65.20	44.7	14,588	0.0	10,695	33.2	1,053,051	44.7	4	521 521	100.0 100.0
Apr 11	64.6	12.4	98.19	13.2	63.38	27.2	15,630	0.0	10,093	12.4	990,702	27.2	4	521	100.0
May 11	72.2	11.7	94.99	13.0	68.56	26.2	16,151	0.0	11,657	11.7	1,107,280	26.2	4	521	100.0
Jun 11	79.5	22.4	97.04	7.6	77.14	31.7	15,630	0.0	12,425	22.4	1,205,685	31.7	4	521	100.0
Jul 11	74.0	18.5	97.23	9.1	71.93	29.3	16,151	0.0	11,948	18.5	1,161,675	29.3	4	521	100.0
Aug 11	78.0	16.6	97.64	4.9	76.12	22.4	16,151	0.0	12,591	16.6	1,229,357	22.4	4	521	100.0
Sep 11	80.1	24.7	98.88	2.7	79.23	28.1	15,630	0.0	12,524	24.7	1,238,411	28.1	4	521	100.0
Oct 11	76.0	15.1	99.67 97.02	4.5	75.76	20.2	16,151 15,630	0.0	12,277	15.1	1,223,591	20.2	4	521 521	100.0
Nov 11 Dec 11	74.5 55.7	17.7 15.2	98.73	3.9 8.1	72.31 54.97	22.3 24.6	16,151	0.0	11,649 8,992	17.7 15.2	1,130,212 887,755	22.3 24.6	4	521	100.0 100.0
Jan 12	58.9	13.8	106.36	10.7	62.59	25.9	16,151	0.0	9,505	13.8	1,010,913	25.9	4	521	100.0
Feb 12	67.1	5.3	105.89	12.2	71.10	18.1	14,588	0.0	9,795	5.3	1,037,186	18.1	4	521	100.0
Mar 12	69.0	4.3	106.06	7.7	73.23	12.3	16,151	0.0	11,152	4.3	1,182,728	12.3	4	521	100.0
Apr 12	67.9	5.2	105.99	7.9	72.00	13.6	15,630	0.0	10,618	5.2	1,125,415	13.6	4	521	100.0
May 12	74.7	3.5	105.90	11.5	79.14	15.4	16,151	0.0	12,070	3.5	1,278,192	15.4	4	521	100.0
Jun 12	78.8	-0.9	110.58	14.0	87.13	13.0	15,630	0.0	12,316	-0.9	1,361,899	13.0	4	521	100.0
Jul 12	69.2	-6.4 -0.4	109.21 108.29	12.3	75.61	5.1	16,151	0.0	11,182	-6.4	1,221,174	5.1	4	521	100.0
Aug 12 Sep 12	77.6 74.8	-6.7	106.29	10.9 8.6	84.08 80.29	10.5 1.3	16,151 15,630	0.0	12,540 11,691	-0.4 -6.7	1,357,962 1,254,992	10.5	4	521 521	100.0 100.0
Oct 12	82.2	8.2	112.61	13.0	92.61	22.2	16,151	0.0	13,282	8.2	1,495,665	22.2	4	521	100.0
Nov 12	70.2	-5.9	109.72	13.1	76.97	6.4	15,630	0.0	10,965	-5.9	1,203,050	6.4	4	521	100.0
Dec 12	50.6	-9.1	109.31	10.7	55.34	0.7	16,151	0.0	8,177	-9.1	893,860	0.7	4	521	100.0
Jan 13	59.2	0.6	115.98	9.1	68.65	9.7	16,151	0.0	9,559	0.6	1,108,686	9.7	4	521	100.0
Feb 13	65.1	-3.0	112.57	6.3	73.34	3.2	14,588	0.0	9,504	-3.0	1,069,904	3.2	4	521	100.0
Mar 13	66.2	-4.2	115.02	8.5	76.09	3.9	16,151	0.0	10,685	-4.2	1,228,991	3.9	4	521	100.0
Apr 13	74.8	10.1	117.21	10.6	87.69	21.8	15,630	0.0	11,694	10.1	1,370,615	21.8	4	521	100.0
May 13 Jun 13	78.3 81.5	4.7 3.4	114.34 117.68	8.0 6.4	89.51 95.86	13.1 10.0	16,151 15,630	0.0	12,643 12,732	4.7 3.4	1,445,626 1,498,261	13.1 10.0	4	521 521	100.0 100.0
Jul 13	77.7	12.2	117.52	7.6	91.30	20.8	16,151	0.0	12,548	12.2	1,474,611	20.8	4	521	100.0
Aug 13	79.5	2.4	116.00	7.1	92.23	9.7	16,151	0.0	12,842	2.4	1,489,628	9.7	4	521	100.0
Sep 13	73.8	-1.4	120.62	12.4	89.00	10.8	15,630	0.0	11,532	-1.4	1,391,024	10.8	4	521	100.0
Oct 13	78.0	-5.2	122.80	9.1	95.74	3.4	16,151	0.0	12,592	-5.2	1,546,327	3.4	4	521	100.0
Nov 13	68.3	-2.6	118.62	8.1	81.02	5.3	15,630	0.0	10,676	-2.6	1,266,390	5.3	4	521	100.0
Dec 13	53.4	5.4	117.17	7.2	62.53	13.0	16,151	0.0	8,619	5.4	1,009,866	13.0	4	521	100.0
Jan 14	58.4	-1.3	121.12	4.4	70.75	3.1	16,151	0.0	9,434	-1.3	1,142,685	3.1	4	521	100.0
Feb 14 Mar 14	65.8 69.6	1.0 5.2	119.97 122.39	6.6 6.4	78.95 85.15	7.6 11.9	14,588 16,151	0.0	9,600 11,237	1.0 5.2	1,151,672 1,375,288	7.6 11.9	4	521 521	100.0 100.0
Apr 14	70.1	-6.4	122.39	7.2	88.04	0.4	15,630	0.0	10,951	-6.4	1,375,288	0.4	4	521	100.0
May 14	78.5	0.4	123.21	7.8	96.68	8.0	16,151	0.0	12,673	0.4	1,561,466	8.0	4	521	100.0
Jun 14	77.8	-4.5	127.99	8.8	99.56	3.9	15,630	0.0	12,158	-4.5	1,556,074	3.9	4	521	100.0
Jul 14	77.2	-0.6	125.06	6.4	96.59	5.8	16,120	-0.2	12,451	-0.8	1,557,063	5.6	4	520	100.0
Aug 14	83.3	4.8	122.43	5.6	102.04	10.6	16,120	-0.2	13,435	4.6	1,644,914	10.4	4	520	100.0
Sep 14	79.6	7.8	132.36	9.7	105.31	18.3	15,600	-0.2	12,412	7.6	1,642,840	18.1	4	520	100.0
Oct 14	79.4	1.9	130.99	6.7	104.04	8.7	16,120	-0.2	12,804	1.7	1,677,205	8.5	4	520	100.0
Nov 14 Dec 14	69.0 54.6	1.1 2.3	124.29 120.58	4.8 2.9	85.79 65.85	5.9 5.3	15,600 16,120	-0.2 -0.2	10,768 8,803	0.9 2.1	1,338,346 1,061,455	5.7 5.1	4	520 520	100.0 100.0
Jan 15	57.1	-2.2	128.11	5.8	73.20	3.5	16,120	-0.2	9,211	-2.4	1,180,062	3.3	4	520	100.0
Feb 15	68.4	3.9	127.82	6.5	87.37	10.7	14,560	-0.2	9,953	3.7	1,272,166	10.5	4	520	100.0
Mar 15	70.0	0.5	134.24	9.7	93.90	10.3	16,120	-0.2	11,276	0.3	1,513,712	10.1	4	520	100.0
Apr 15	67.1	-4.3	132.14	5.2	88.65	0.7	15,600	-0.2	10,465	-4.4	1,382,881	0.5	4	520	100.0
May 15	72.7	-7.4	131.52	6.7	95.57	-1.1	16,120	-0.2	11,714	-7.6	1,540,620	-1.3	4	520	100.0
Jun 15	78.9	1.4	137.93	7.8	108.80	9.3	15,600	-0.2	12,305	1.2	1,697,289	9.1	4	520	100.0
Jul 15	76.4	-1.1	137.43	9.9	104.94	8.6	16,120	0.0	12,309	-1.1	1,691,628	8.6	4	520	100.0
Aug 15	80.6 85.4	-3.3	132.66 137.47	8.4	106.90	4.8	16,120 15,600	0.0	12,990 13,321	-3.3	1,723,248	4.8 11.5	4	520 520	100.0 100.0
Sep 15 Oct 15	85.4 85.0	7.3 7.0	137.47	3.9 6.0	117.39 117.94	11.5 13.4	16,120	0.0	13,321	7.3 7.0	1,831,283 1,901,214	13.4	4	520	100.0
Nov 15	75.3	9.1	133.09	7.1	100.22	16.8	15,600	0.0	11,748	9.1	1,563,485	16.8	4	520	100.0
Dec 15	56.6	3.6	132.20	9.6	74.77	13.6	16,120	0.0	9,117	3.6	1,205,284	13.6	4	520	100.0
Jan 16	56.3	-1.4	146.26	14.2	82.41	12.6	16,120	0.0	9,083	-1.4	1,328,524	12.6	4		100.0
Feb 16	64.4	-5.8	136.55	6.8	87.93	0.6	14,560	0.0	9,376	-5.8	1,280,315	0.6	4	<b>328</b>	100.0
Mar 16	72.4	3.4	139.63	4.0	101.03	7.6	16,120	0.0	11,664	3.4	1,628,612	7.6	4	520	100.0
Apr 16	78.3	16.7	141.62	7.2	110.86	25.1	15,600	0.0	12,212	16.7	1,729,426	25.1	4	520	100.0

#### Tab 8 - Raw Data

Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Date	Occup	oancy	AE	)R	Rev	Par	Suppl	у	Deman	d	Revenue	•		Census & Sample	∍%
	This		This		This										% Rooms STAR
	Year	% Chg	Year	% Chg	Year	% Chg	This Year	% Chg	This Year	% Chg	This Year	% Chg	Census Props	Census Rooms	Participants
May 16	79.4	9.2	142.27	8.2	112.90	18.1	16,120	0.0	12,792	9.2	1,819,893	18.1	4	520	100.0
Jun 16	78.6	-0.4	146.67	6.3	115.23	5.9	15,600	0.0	12,256	-0.4	1,797,628	5.9	4	520	100.0
Jul 16	73.4	-3.9	135.69	-1.3	99.55	-5.1	16,120	0.0	11,827	-3.9	1,604,814	-5.1	4	520	100.0
Aug 16	79.7	-1.1	144.42	8.9	115.09	7.7	16,120	0.0	12,846	-1.1	1,855,212	7.7	4	520	100.0
Sep 16	79.6	-6.7	148.21	7.8	118.01	0.5	15,600	0.0	12,422	-6.7	1,841,004	0.5	4	520	100.0
Oct 16	79.5	-6.4	144.88	4.4	115.25	-2.3	16,120	0.0	12,823	-6.4	1,857,773	-2.3	4	520	100.0
Nov 16	70.4	-6.5	138.32	3.9	97.41	-2.8	15,600	0.0	10,986	-6.5	1,519,614	-2.8	4	520	100.0
Dec 16	47.4	-16.2	134.85	2.0	63.92	-14.5	16,120	0.0	7,641	-16.2	1,030,391	-14.5	4	520	100.0
Jan 17	57.0	1.1	146.76	0.3	83.62	1.5	16,120	0.0	9,185	1.1	1,347,989	1.5	4	520	100.0
Feb 17	71.1	10.4	140.92	3.2	100.20	13.9	14,560	0.0	10,353	10.4	1,458,904	13.9	4	520	100.0
Mar 17	80.1	10.7	142.16	1.8	113.86	12.7	16,120	0.0	12,911	10.7	1,835,446	12.7	4	520	100.0
Apr 17	71.0	-9.3	146.86	3.7	104.22	-6.0	15,600	0.0	11,071	-9.3	1,625,841	-6.0	4	520	100.0
May 17	75.8	-4.5	143.35	0.8	108.65	-3.8	16,120	0.0	12,218	-4.5	1,751,479	-3.8	4	520	100.0
Jun 17	69.2	-11.9	145.33	-0.9	100.55	-12.7	18,630	19.4	12,890	5.2	1,873,315	4.2	5	621	100.0
Jul 17	69.1	-5.9	137.38	1.2	94.87	-4.7	19,251	19.4	13,294	12.4	1,826,353	13.8	5	621	100.0
Aug 17	77.6	-2.6	143.55	-0.6	111.45	-3.2	19,251	19.4	14,946	16.3	2,145,450	15.6	5	621	100.0
Sep 17	75.6	-5.0	144.67	-2.4	109.41	-7.3	18,630	19.4	14,089	13.4	2,038,302	10.7	5	621	100.0
Oct 17	75.4	-5.2	145.11	0.2	109.41	-5.1	19,251	19.4	14,514	13.2	2,106,166	13.4	5	621	100.0
Nov 17	66.8	-5.2	137.69	-0.5	91.93	-5.6	18,630	19.4	12,439	13.2	1,712,720	12.7	5	621	100.0
Dec 17	51.4	8.4	127.63	-5.4	65.56	2.6	19,251	19.4	9,889	29.4	1,262,133	22.5	5	621	100.0
Jan 18	57.0	0.0	138.63	-5.5	79.00	-5.5	19,251	19.4	10,971	19.4	1,520,911	12.8	5	621	100.0
Feb 18	61.8	-13.0	136.16	-3.4	84.21	-16.0	17,388	19.4	10,754	3.9	1,464,297	0.4	5	621	100.0
Mar 18	64.0	-20.1	144.15	1.4	92.29	-18.9	19,251	19.4	12,325	-4.5	1,776,669	-3.2	5	621	100.0
Apr 18	71.2	0.3	140.16	-4.6	99.77	-4.3	18,630	19.4	13,261	19.8	1,858,719	14.3	5	621	100.0
May 18	74.9	-1.2	138.40	-3.5	103.62	-4.6	19,251	19.4	14,413	18.0	1,994,816	13.9	5	621	100.0
Jun 18	76.0	9.8	143.09	-1.5	108.75	8.1	18,630	0.0	14,159	9.8	2,025,987	8.1	5	621	100.0

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## Tab 9 - Classic

Novi, MI Area Selected Properties

Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Date	Occup	ancy	AD	R	Revi	Par	Supply		Demano		Revenue	9		Census & Sampl	le %
															% Rooms STAR
	This Year	% Chq	This Year	% Chq	This Year	% Chg	This Year	% Chg	This Year	% Chg	This Year	% Chq	Census Props	Census Rooms	Participants
Jan 09			104.39		29.78		16,151		4,607		480,908		4	521	100.0
Feb 09	35.2		100.70		35.47		14,588		5,139		517,485		4	521	100.0
Mar 09			97.39		37.45		16,151		6,211		604,890		4	521	100.0
Apr 09	43.0		94.46		40.60		15,630		6,718		634,576		4	521	100.0
May 09	40.9		88.74		36.26		16,151		6,599		585,608		4	521	100.0
Jun 09	47.0		90.22		42.39		15,630		7,344		662,564		4	521	100.0
Jul 09	42.1		86.65		36.45		16,151		6,793		588,633		4	521	100.0
Aug 09	40.0		89.19		35.65		16,151		6,455		575,747		4	521	100.0
Sep 09	44.8		87.20		39.04		15,630		6,998		610,255		4	521	100.0
Oct 09	47.3		88.54		41.90		16,151		7,643		676,743		4	521	100.0
Nov 09	47.9		87.64		41.97		15,630		7,485		655,999		4	521	100.0
Dec 09	38.0		86.89		33.05		16,151		6,143		533,757		4	521	100.0
Jun YTD 2009	38.8		95.20		36.97		94,301		36,618		3,486,031				
Total 2009	41.1		91.22		37.48		190,165		78,135		7,127,165				
Jan 10	39.1	37.1	84.91	-18.7	33.19	11.5	16,151	0.0	6,314	37.1	536,109	11.5	4	521	100.0
Feb 10	47.9	35.8	86.90	-13.7	41.58	17.2	14,588	0.0	6,981	35.8	606,623	17.2	4	521	100.0
Mar 10	49.8	29.6	87.62	-10.0	43.68	16.6	16,151	0.0	8,051	29.6	705,467	16.6	4	521	100.0
Apr 10	57.4	33.7	86.75	-8.2	49.84	22.7	15,630	0.0	8,979	33.7	778,940	22.7	4	521	100.0
May 10	64.6	58.2	84.06	-5.3	54.33	49.8	16,151	0.0	10,438	58.2	877,450	49.8	4	521	100.0
Jun 10	64.9	38.2	90.20	-0.0	58.56	38.2	15,630	0.0	10,148	38.2	915,342	38.2	4	521	100.0
Jul 10	62.4	48.5	89.10	2.8	55.63	52.7	16,151	0.0	10,085	48.5	898,556	52.7	4	521	100.0
Aug 10	66.9	67.3	93.04	4.3	62.20	74.5	16,151	0.0	10,797	67.3	1,004,527	74.5	4	521	100.0
Sep 10	64.2	43.5	96.26	10.4	61.83	58.4	15,630	0.0	10,040	43.5	966,445	58.4	4	521	100.0
Oct 10	66.1	39.6	95.40	7.7	63.02	50.4	16,151	0.0	10,669	39.6	1,017,856	50.4	4	521	100.0
Nov 10	63.3	32.2	93.35	6.5	59.12	40.9	15,630	0.0	9,898	32.2	924,023	40.9	4	521	100.0
Dec 10	48.3	27.1	91.29	5.1	44.12	33.5	16,151	0.0	7,806	27.1	712,621	33.5	4	521	100.0
Jun YTD 2010	54.0	39.0	86.82	-8.8	46.87	26.8	94,301	0.0	50,911	39.0	4,419,931	26.8			
Total 2010	58.0	41.0	90.23	-1.1	52.29	39.5	190,165	0.0	110,206	41.0	9,943,959	39.5			
Jan 11		32.3	96.10	13.2	49.70	49.7	16,151	0.0	8,353	32.3	802,765	49.7	4	521	100.0
Feb 11	63.8	33.2	94.39	8.6	60.19	44.7	14,588	0.0	9,302	33.2	878,033	44.7	4	521	100.0
Mar 11	66.2	32.8	98.46	12.4	65.20	49.3	16,151	0.0	10,695	32.8	1,053,051	49.3	4	521	100.0
Apr 11		12.4	98.19	13.2	63.38	27.2	15,630	0.0	10,090	12.4	990,702	27.2	4	521	100.0
May 11	72.2	11.7	94.99	13.0	68.56	26.2	16,151	0.0	11,657	11.7	1,107,280	26.2	4	521	100.0
Jun 11		22.4	97.04	7.6	77.14	31.7	15,630	0.0	12,425	22.4	1,205,685	31.7	4	521	100.0
Jul 11	74.0	18.5	97.23	9.1	71.93	29.3	16,151	0.0	11,948	18.5	1,161,675	29.3	4	521	100.0
Aug 11	78.0	16.6	97.64	4.9	76.12	22.4	16,151	0.0	12,591	16.6	1,229,357	22.4	4	521	100.0
Sep 11	80.1	24.7	98.88	2.7	79.23	28.1	15,630	0.0	12,524	24.7	1,238,411	28.1	4	521	100.0
Oct 11	76.0	15.1	99.67	4.5	75.76	20.2	16,151	0.0	12,277	15.1	1,223,591	20.2	4	521	100.0
Nov 11	74.5	17.7	97.02	3.9	72.31	22.3	15,630	0.0	11,649	17.7	1,130,212	22.3	4	521	100.0
Dec 11		15.2	98.73	8.1	54.97	24.6	16,151	0.0	8,992	15.2	887,755	24.6	4	521	100.0
Jun YTD 2011	66.3	22.8	96.57	11.2	64.02	36.6	94,301	0.0	62,522	22.8	6,037,516	36.6			
Total 2011	69.7	20.2	97.42	8.0	67.88	29.8	190,165	0.0	132,503	20.2	12,908,517	29.8		504	400.0
Jan 12		13.8	106.36	10.7	62.59	25.9	16,151	0.0	9,505	13.8	1,010,913	25.9	4	521	100.0
Feb 12		5.3	105.89	12.2	71.10	18.1	14,588	0.0	9,795	5.3	1,037,186	18.1	4	521	100.0
Mar 12		4.3	106.06	7.7	73.23	12.3	16,151	0.0	11,152	4.3	1,182,728	12.3	4	521	100.0
Apr 12		5.2	105.99	7.9	72.00	13.6	15,630	0.0	10,618	5.2	1,125,415	13.6	4	521	100.0
May 12		3.5	105.90	11.5	79.14	15.4	16,151	0.0	12,070	3.5	1,278,192	15.4	4	521	100.0
Jun 12		-0.9	110.58	14.0	87.13	13.0	15,630	0.0	12,316	-0.9	1,361,899	13.0	4	521	100.0
Jul 12		-6.4	109.21	12.3	75.61	5.1	16,151	0.0	11,182	-6.4	1,221,174	5.1	4	521	100.0
Aug 12		-0.4	108.29	10.9	84.08	10.5	16,151	0.0	12,540	-0.4	1,357,962	10.5	4	521	100.0
Sep 12		-6.7	107.35	8.6	80.29	1.3	15,630	0.0	11,691	-6.7	1,254,992	1.3	4	521	100.0
Oct 12		8.2	112.61	13.0	92.61	22.2	16,151	0.0	13,282	8.2	1,495,665	22.2	4	521	100.0
Nov 12		-5.9	109.72	13.1	76.97	6.4	15,630	0.0	10,965	-5.9	1,203,050	6.4	4	521	100.0
Dec 12	50.6	-9.1	109.31	10.7	55.34	0.7	16,151	0.0	8,177	-9.1	893,860	0.7	4	521	100.0

## Tab 9 - Classic

Date	Occup	ancy	AD	R	Revi	Par	Supply		Demand		Revenue	9		Census & Sampl	le %
															% Rooms STAR
	This Year	% Chq	This Year	% Chq	This Year	% Chg	This Year	% Chg	This Year	% Chg	This Year	% Chq	Census Props	Census Rooms	Participants
Jun YTD 2012		4.7	106.89	10.7	74.19	15.9	94,301	0.0	65,456	4.7	6,996,333	15.9			
Total 2012	70.1	0.6	108.21	11.1	75.84	11.7	190,165	0.0	133,293	0.6	14,423,036	11.7			
Jan 13	59.2	0.6	115.98	9.1	68.65	9.7	16,151	0.0	9,559	0.6	1,108,686	9.7	4	521	100.0
Feb 13		-3.0	112.57	6.3	73.34	3.2	14,588	0.0	9,504	-3.0	1,069,904	3.2	4	521	100.0
Mar 13		-4.2	115.02	8.5	76.09	3.9	16,151	0.0	10,685	-4.2	1,228,991	3.9	4	521	100.0
Apr 13		10.1	117.21	10.6	87.69	21.8	15,630	0.0	11,694	10.1	1,370,615	21.8	4	521	100.0
May 13		4.7	114.34	8.0	89.51	13.1	16,151	0.0	12,643	4.7	1,445,626	13.1	4	521	100.0
Jun 13		3.4	117.68	6.4	95.86	10.0	15,630	0.0	12,732	3.4	1,498,261	10.0	4	521	100.0
Jul 13		12.2	117.52	7.6	91.30	20.8	16,151	0.0	12,548	12.2	1,474,611	20.8	4	521	100.0
Aug 13		2.4	116.00	7.1	92.23	9.7	16,151	0.0	12,842	2.4	1,489,628	9.7	4	521	100.0
Sep 13		-1.4	120.62	12.4	89.00	10.8	15,630	0.0	11,532	-1.4	1,391,024	10.8	4	521	100.0
Oct 13		-5.2	122.80	9.1	95.74	3.4	16,151	0.0	12,592	-5.2	1,546,327	3.4	4	521	100.0
Nov 13 Dec 13		-2.6 5.4	118.62 117.17	8.1 7.2	81.02 62.53	5.3 13.0	15,630	0.0	10,676 8,619	-2.6 5.4	1,266,390	5.3 13.0	4 4	521 521	100.0 100.0
Jun YTD 2013		2.1	117.17	8.1	81.89	10.4	<b>16,151</b> 94,301	0.0	66,817	2.1	1,009,866	10.4	4	321	100.0
Total 2013		1.8	117.23	8.3	83.61	10.4	190,165	0.0	135,626	1.8	7,722,083 15,899,929	10.4			
Jan 14		-1.3	121.12	4.4	70.75	3.1	16,151	0.0	9,434	-1.3	1,142,685	3.1	4	521	100.0
Feb 14		1.0	119.97	6.6	78.95	7.6	14,588	0.0	9,600	1.0	1,151,672	7.6	4	521	100.0
Mar 14		5.2	122.39	6.4	85.15	11.9	16,151	0.0	11,237	5.2	1,375,288	11.9	4	521	100.0
Apr 14		-6.4	125.66	7.2	88.04	0.4	15,630	0.0	10,951	-6.4	1,376,055	0.4	4	521	100.0
May 14		0.2	123.21	7.8	96.68	8.0	16,151	0.0	12,673	0.2	1,561,466	8.0	4	521	100.0
Jun 14		-4.5	127.99	8.8	99.56	3.9	15,630	0.0	12,158	-4.5	1,556,074	3.9	4	521	100.0
Jul 14		-0.6	125.06	6.4	96.59	5.8	16,120	-0.2	12,451	-0.8	1,557,063	5.6	4	520	100.0
Aug 14		4.8	122.43	5.6	102.04	10.6	16,120	-0.2	13,435	4.6	1,644,914	10.4	4	520	100.0
Sep 14		7.8	132.36	9.7	105.31	18.3	15,600	-0.2	12,412	7.6	1,642,840	18.1	4	520	100.0
Oct 14	79.4	1.9	130.99	6.7	104.04	8.7	16,120	-0.2	12,804	1.7	1,677,205	8.5	4	520	100.0
Nov 14		1.1	124.29	4.8	85.79	5.9	15,600	-0.2	10,768	0.9	1,338,346	5.7	4	520	100.0
Dec 14		2.3	120.58	2.9	65.85	5.3	16,120	-0.2	8,803	2.1	1,061,455	5.1	4	520	100.0
Jun YTD 2014			123.59	6.9	86.57	5.7	94,301	0.0	66,053		8,163,240	5.7			
Total 2014		0.9	124.96	6.6	89.93	7.6	189,981	-0.1	136,726	0.8	17,085,063	7.5			
Jan 15		-2.2	128.11	5.8	73.20	3.5	16,120	-0.2	9,211	-2.4	1,180,062	3.3	4	520	100.0
Feb 15		3.9	127.82	6.5	87.37	10.7	14,560	-0.2	9,953	3.7	1,272,166	10.5	4	520	100.0
Mar 15		0.5	134.24	9.7	93.90	10.3	16,120	-0.2	11,276	0.3	1,513,712	10.1	4	520	100.0
Apr 15 May 15		-4.3 -7.4	132.14 131.52	5.2 6.7	88.65 95.57	0.7 -1.1	15,600 16,120	-0.2 -0.2	10,465 11,714	-4.4 -7.6	1,382,881 1,540,620	0.5 -1.3	4	520 520	100.0 100.0
Jun 15		1.4	137.93	7.8	108.80	9.3	15,600	-0.2	12,305	1.2	1,697,289	9.1	4	520	100.0
Jul 15		-1.1	137.43	9.9	104.94	8.6	16,120	0.0	12,309	-1.1	1,691,628	8.6	4	520	100.0
Aug 15		-3.3	132.66	8.4	106.90	4.8	16,120	0.0	12,990	-3.3	1,723,248	4.8	4	520	100.0
Sep 15		7.3	137.47	3.9	117.39	11.5	15,600	0.0	13,321	7.3	1,831,283	11.5	4	520	100.0
Oct 15		7.0	138.83	6.0	117.94	13.4	16,120	0.0	13,695	7.0	1,901,214	13.4	4	520	100.0
Nov 15		9.1	133.09	7.1	100.22	16.8	15,600	0.0	11,748	9.1	1,563,485	16.8	4	520	100.0
Dec 15		3.6	132.20	9.6	74.77	13.6	16,120	0.0	9,117	3.6	1,205,284	13.6	4	520	100.0
Jun YTD 2015	69.0	-1.5	132.26	7.0	91.23	5.4	94,120	-0.2	64,924	-1.7	8,586,730	5.2			
Total 2015	72.8		133.98	7.2	97.49	8.4	189,800	-0.1	138,104	1.0	18,502,872	8.3			
Jan 16	56.3	-1.4	146.26	14.2	82.41	12.6	16,120	0.0	9,083	-1.4	1,328,524	12.6	4	520	100.0
Feb 16		-5.8	136.55	6.8	87.93	0.6	14,560	0.0	9,376	-5.8	1,280,315	0.6	4	520	100.0
Mar 16		3.4	139.63	4.0	101.03	7.6	16,120	0.0	11,664	3.4	1,628,612	7.6	4	520	100.0
Apr 16		16.7	141.62	7.2	110.86	25.1	15,600	0.0	12,212	16.7	1,729,426	25.1	4	520	100.0
May 16		9.2	142.27	8.2	112.90	18.1	16,120	0.0	12,792	9.2	1,819,893	18.1	4	520	100.0
Jun 16		-0.4	146.67	6.3	115.23	5.9	15,600	0.0	12,256	-0.4	1,797,628	5.9	4	520	100.0
Jul 16		-3.9	135.69	-1.3	99.55	-5.1	16,120	0.0	11,827	-3.9	1,604,814	-5.1	4	520	100.0
Aug 16		-1.1	144.42	8.9	115.09	7.7	16,120	0.0	12,846	-1.1	1,855,212	7.7	4	520	
Sep 16		-6.7	148.21	7.8	118.01	0.5	15,600	0.0	12,422	-6.7	1,841,004	0.5	4	520	100.0
Oct 16	79.5	-6.4	144.88	4.4	115.25	-2.3	16,120	0.0	12,823	-6.4	1,857,773	-2.3	4	520	100.0

Tab 9 - Classic

Novi, MI Area Selected Properties

Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

Date	Occup	ancy	AD	R	RevF	Par	Supply		Demand		Revenue	:		Census & Sample	e %
															% Rooms STAR
	This Year	% Chg	This Year	% Chg	Census Props	Census Rooms	Participants								
Nov 16	70.4	-6.5	138.32	3.9	97.41	-2.8	15,600	0.0	10,986	-6.5	1,519,614	-2.8	4	520	100.0
Dec 16	47.4	-16.2	134.85	2.0	63.92	-14.5	16,120	0.0	7,641	-16.2	1,030,391	-14.5	4	520	100.0
Jun YTD 2016	71.6	3.8	142.24	7.5	101.83	11.6	94,120	0.0	67,383	3.8	9,584,398	11.6			
Total 2016	71.6	-1.6	141.94	5.9	101.65	4.3	189,800	0.0	135,928	-1.6	19,293,206	4.3			
Jan 17	57.0	1.1	146.76	0.3	83.62	1.5	16,120	0.0	9,185	1.1	1,347,989	1.5	4	520	100.0
Feb 17	71.1	10.4	140.92	3.2	100.20	13.9	14,560	0.0	10,353	10.4	1,458,904	13.9	4	520	100.0
Mar 17	80.1	10.7	142.16	1.8	113.86	12.7	16,120	0.0	12,911	10.7	1,835,446	12.7	4	520	100.0
Apr 17	71.0	-9.3	146.86	3.7	104.22	-6.0	15,600	0.0	11,071	-9.3	1,625,841	-6.0	4	520	100.0
May 17	75.8	-4.5	143.35	0.8	108.65	-3.8	16,120	0.0	12,218	-4.5	1,751,479	-3.8	4	520	100.0
Jun 17	69.2	-11.9	145.33	-0.9	100.55	-12.7	18,630	19.4	12,890	5.2	1,873,315	4.2	5	621	100.0
Jul 17	69.1	-5.9	137.38	1.2	94.87	-4.7	19,251	19.4	13,294	12.4	1,826,353	13.8	5	621	100.0
Aug 17	77.6	-2.6	143.55	-0.6	111.45	-3.2	19,251	19.4	14,946	16.3	2,145,450	15.6	5	621	100.0
Sep 17	75.6	-5.0	144.67	-2.4	109.41	-7.3	18,630	19.4	14,089	13.4	2,038,302	10.7	5	621	100.0
Oct 17	75.4	-5.2	145.11	0.2	109.41	-5.1	19,251	19.4	14,514	13.2	2,106,166	13.4	5	621	100.0
Nov 17	66.8	-5.2	137.69	-0.5	91.93	-5.6	18,630	19.4	12,439	13.2	1,712,720	12.7	5	621	100.0
Dec 17	51.4	8.4	127.63	-5.4	65.56	2.6	19,251	19.4	9,889	29.4	1,262,133	22.5	5	621	100.0
Jun YTD 2017	70.6		144.15		101.83	0.0	97,150	3.2	68,628	1.8	9,892,974	3.2			
Total 2017	69.9	-2.4	141.98	0.0	99.26	-2.4	211,414	11.4	147,799	8.7	20,984,098	8.8			
Jan 18	57.0	0.0	138.63	-5.5	79.00	-5.5	19,251	19.4	10,971	19.4	1,520,911	12.8	5	621	100.0
Feb 18	61.8	-13.0	136.16	-3.4	84.21	-16.0	17,388	19.4	10,754	3.9	1,464,297	0.4	5	621	100.0
Mar 18	64.0	-20.1	144.15	1.4	92.29	-18.9	19,251	19.4	12,325	-4.5	1,776,669	-3.2	5	621	100.0
Apr 18	71.2	0.3	140.16	-4.6	99.77	-4.3	18,630	19.4	13,261	19.8	1,858,719	14.3	5	621	100.0
May 18	74.9	-1.2	138.40	-3.5	103.62	-4.6	19,251	19.4	14,413	18.0	1,994,816	13.9	5	621	100.0
Jun 18	76.0	9.8	143.09	-1.5	108.75	8.1	18,630	0.0	14,159	9.8	2,025,987	8.1	5	621	100.0
Jun YTD 2018	67.5	-4.4	140.23	-2.7	94.67	-7.0	112,401	15.7	75,883	10.6	10,641,399	7.6			

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#### Tab 10 - Response Report

Novi, MI Area Selected Properties Job Number: 1007597\_SADIM Staff: MB Created: August 15, 2018

			1			Open		Cha in		т
STR Code	Name of Establishment	City & State	Zip Code	Class	Aff Date	Date	Rooms	Rms	J	F
51845	Residence Inn Detroit Novi	Novi, MI	48377	Upscale Class	Nov 2003	Nov 2003	107		•	
57493	Hilton Garden Inn Detroit Novi	Novi, MI	48377	Upscale Class	Aug 2008	Aug 2008	148		•	
16875	Renaissance The Baronette Detroit Novi Hotel	Novi, MI	48377	Upper Upscale Class	Apr 2010	Dec 1990	155		•	
66038	Hampton Inn & Suites Detroit Wixom	Wixom, MI	48393	Upper Midscale Class	Jun 2017	Jun 2017	101	Υ		
40346	Holiday Inn Express & Suites Wixom	Wixom, MI	48393	Upper Midscale Class	Apr 2009	Apr 2001	110	Y	•	
				Tota	Properties:	5	621		0	-

						20	016											20	017											20	18					
in s	J	F	м	A	м	J	J	А	s	o	N	D	J	F	м	A	м	J	J	A	s	o	N	D	J	F	м	A	м	J	J	А	s	o	N	D
	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•						
	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•	•						
	•											•				•	•	•										•								
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	•											•	•	•		•	•	•	•		•	•			•		•	•								
	0	- M	lonth	y da	ta re	ceive	d by	STF	2																											

Monthly data received by STR
 Monthly and daily data received by STR
Blank - No data received by STR
Y - (Chg in Rms) Property has experienced a room addition or drop during the time period of the report.

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- 3.7 Waiver. No waiver of any breach of this Agreement will be deemed to constitute a waiver of any subsequent breach of the same or any other provision.
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- 3.9 Amendment. This Agreement may be amended only by the written agreement of both parties.
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# **CBRE Horizons Report**

June-August 2018

# HORIZONS°

## CBRE HOTELS

The World's Leading Hotel Experts.

### **DETROIT**

#### **REGIONAL ECONOMIC SUMMARY**

"Growth in economic activity in the Seventh District continued at a moderate pace in late February and March and contacts expected growth to continue at that pace over the next 6 to 12 months. Employment, consumer spending, and manufacturing production increased moderately, and business spending and construction and real estate activity grew slightly. Wages and prices increased modestly and financial conditions improved slightly on balance. Income prospects for the agricultural sector improved a bit, in spite of concerns about the impact of Chinese tariffs.

Nonresidential construction increased modestly, with growth spread across sectors. That said, contacts expected growth to pick up over the next 6 to 12 months because vacancy rates for office and industrial space are low. Commercial real estate activity increased slightly from an already strong level, and contacts expected activity to increase slightly further over the next 6 to 12 months. Numerous contacts characterized the commercial real estate environment as "very good" or "exuberant." Commercial rents were flat overall. And while there was a slight decline in vacancy rates, the availability of sublease space increased a bit."

Federal Reserve Bank Beige Book, April 2018

#### **Detroit: Next 4 Quarters**

The arrows show the forecast direction of change over the next 4 quarters vs. the previous 4 quarters. Green indicates the change will be above the long run average, yellow indicates it will be the same, and orange indicates it will be below.

#### Occupancy

Occupancy will increase to 66.1%, better than the previous 4 quarters' rate of 65.8%, and above the long run average of 60.3%



#### Average Daily Rate

ADR growth expectations are weakening, 2.5% vs. the past 4 quarters' rate of 3.7%, but are above the long run average of 2.1%



#### Revenue Per Available Room

RevPAR growth projections are climbing to 3.0% as compared to the past 4 quarters' rate of 2.7%, and are greater than the long run average of 2.4%



#### Supply (orange indicates above long-term average)

Supply growth is climbing, 2.9% vs. the past 4 quarters' rate of 2.4%, and greater than the long run average of 1.9%



#### Demand

Forecast demand growth is climbing, 3.4% vs. the past 4 quarters' rate of 1.3%, and is greater than the long run average of 2.0%



Source: CBRE Hotels' Americas Research, Q1 2018

#### **HOTEL MARKET SUMMARY**

By year-end 2018, Detroit hotels are forecast to see a RevPAR increase of 0.8%. This is the result of an estimated decline in occupancy of 0.9% and a 1.8% gain in average daily room rates (ADR). The 0.8% advance in Detroit RevPAR is less than the national projection of a 2.8% increase.

Leading the way in 2018 RevPAR growth is the lower-priced segment of Detroit. The properties in this category are forecast to attain a 1.6% gain in ADR, but suffer a 0.4% decrease in occupancy, resulting in a 1.1% RevPAR increase. Upper-priced hotels are projected to experience an ADR growth rate of 2.9%, along with a 1.8% loss in occupancy, resulting in a 1.0% RevPAR increase.

Looking towards 2019, Detroit RevPAR is expected to grow 2.0%. This is better than the rate of growth in 2018. Unlike 2018, prospects for RevPAR growth in the upper-priced segment (positive 3.3%) are better than in the lower-priced segment (positive 0.7%). Detroit market occupancy levels are expected to range from 65.2% to 66.0% during the 5-year forecast period.

#### **Detroit Forecast Summary**

YEAR	occ	∆ <b>0CC</b>	ADR	$\Delta$ ADR	REVPAR	$\Delta$ <b>REVPAR</b>
2013	62.5%	1.5%	\$84.21	5.8%	\$52.64	7.4%
2014	65.0%	4.0%	\$89.19	5.9%	\$57.98	10.1%
2015	65.5%	0.7%	\$94.23	5.7%	\$61.69	6.4%
2016	65.7%	0.4%	\$97.50	3.5%	\$64.07	3.9%
2017	66.4%	1.1%	\$102.03	4.6%	\$67.79	5.8%
2018F	65.8%	-0.9%	\$103.84	1.8%	\$68.34	0.8%
2019F	65.8%	0.0%	\$105.86	1.9%	\$69.69	2.0%
2020F	65.4%	-0.6%	\$107.19	1.3%	\$70.12	0.6%
2021F	65.2%	-0.3%	\$108.36	1.1%	\$70.65	0.8%
2022F	66.0%	1.2%	\$111.57	3.0%	\$73.65	4.2%

Source: CBRE Hotels' Americas Research, STR, Q1 2018

#### Long Run Averages 1988 to 2017

Occupancy: 60.3%, ADR Change: 2.1%, RevPAR Change: 2.4%

#### EXHIBIT 1\*\*: Performance Grade vs. Long Run Average



Source: CBRE Hotels' Americas Research, STR, Q1 2018

\*\*See Appendix for exhibit descriptions

HOTEL HORIZONS® JUNE - AUGUST 2018 EDITION DETROIT

#### **Detroit Economic Summary**

Below are a select number of variables that drive the CBRE Hotels | Americas Research econometric forecasts contained in this report. Income and employment are important barometers of economic health and are used in every *Hotel Horizons* <sup>®</sup> forecast model. The lodging market is part of the larger economy, and the forces that affect us nationally also affect lodging, but in different magnitudes and time periods (see Exhibits 4 and 5 below). Exhibits 2 - 6 provide an overview of current economic history and forecast, and provide explanation of what to expect in the future, and how that affects the lodging industry.

Exhibit 2\*: Income Change

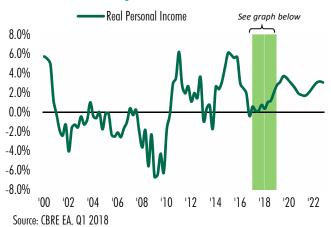
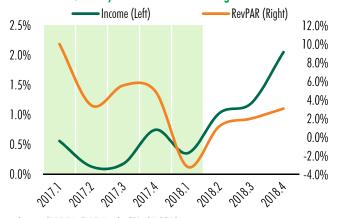


Exhibit 4\*: Quarterly Income vs. RevPAR Change



Source: CBRE EA, CBRE Hotels, STR, Q1 2018

**Exhibit 3\*: Employment Change** 

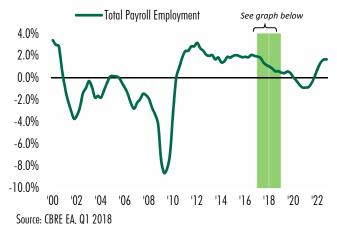
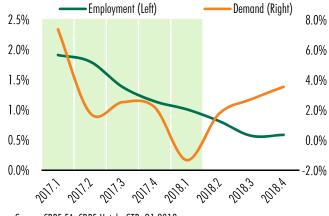
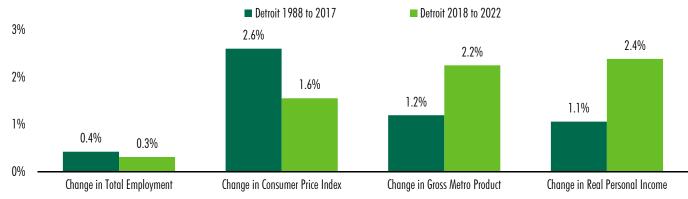


Exhibit 5\*: Quarterly Employment vs. Demand Change



Source: CBRE EA, CBRE Hotels, STR, Q1 2018

**Exhibit 6\*: Average Annual Growth Rates** 



Source: CBRE EA, Moody's Analytics, Q1 2018

\*See Appendix for exhibit descriptions

#### **Detroit Hotel Summary**

The graphs on the left illustrate the magnitude of change in performance during the historical and forecasted period 2013 to 2022. Used as a relative benchmark, each market segment is plotted against a common index value of 2013 = 100. This method provides clear insight of how each market segment performed and is expected to perform in relation to others in the specified period. The charts on the right compare near-term historical compound annual growth rates (CAGR) to the CAGRs for the forecast period.

Exhibit 7\*: Occupancy Change

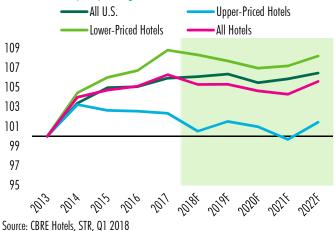


Exhibit 8\*: ADR Change

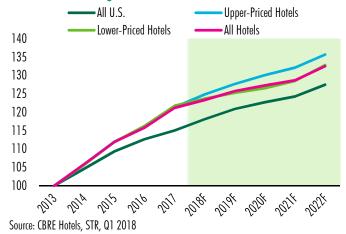


Exhibit 9\*: RevPAR Change

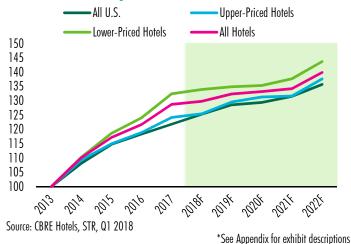


Exhibit 10\*: Compound Average Annual Supply Change



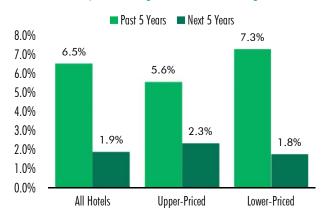
Source: CBRE Hotels, STR, Q1 2018

Exhibit 11\*: Compound Average Annual Demand Change



Source: CBRE Hotels, STR, Q1 2018

Exhibit 12\*: Compound Average Annual RevPAR Change



Source: CBRE Hotels, STR, Q1 2018

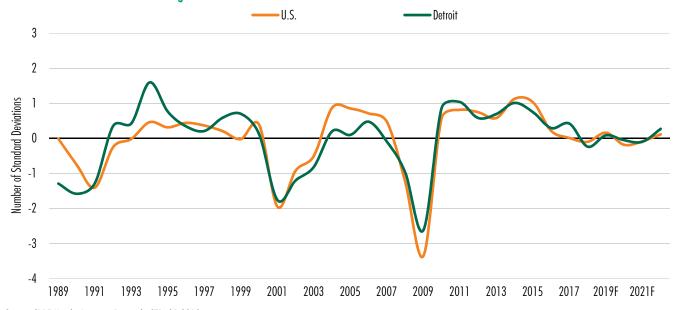
\*See Appendix for exhibit descriptions

#### **Detroit Forecast - All Hotels**

YEAR	PERIOD	occ	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR	$\Delta$ SUPPLY	$\Delta$ <b>DEMAND</b>
2013	Annual	62.5%	1.5%	\$84.21	5.8%	\$52.64	7.4%	0.0%	1.5%
2014	Annual	65.0%	4.0%	\$89.19	5.9%	\$57.98	10.1%	0.6%	4.6%
2015	1	59.8%	1.8%	\$93.64	6.3%	\$56.03	8.3%	-0.7%	1.1%
2015	2	67.4%	0.5%	\$93.98	5.3%	\$63.36	5.9%	-0.1%	0.5%
2015	3	72.3%	-0.8%	\$95.54	5.9%	\$69.12	5.1%	0.7%	-0.1%
2015	4	62.2%	1.5%	\$93.53	5.1%	\$58.20	6.7%	1.2%	2.7%
2015	Annual	65.5%	0.7%	\$94.23	5.7%	\$61.69	6.4%	0.3%	1.0%
2016	1	59.0%	-1.3%	\$97.44	4.1%	\$57.53	2.7%	1.8%	0.4%
2016	2	69.4%	2.9%	\$98.48	4.8%	\$68.31	7.8%	1.7%	4.7%
2016	3	72.1%	-0.4%	\$97.55	2.1%	\$70.29	1.7%	1.8%	1.3%
2016	4	62.3%	0.2%	\$96.43	3.1%	\$60.12	3.3%	1.9%	2.1%
2016	Annual	65.7%	0.4%	\$97.50	3.5%	\$64.07	3.9%	1.8%	2.2%
2017	1	62.3%	5.5%	\$101.55	4.2%	\$63.27	10.0%	1.7%	7.3%
2017	2	69.1%	-0.4%	\$102.24	3.8%	\$70.63	3.4%	2.2%	1.8%
2017	3	72.1%	0.1%	\$102.89	5.5%	\$74.18	5.5%	2.4%	2.5%
2017	4	62.3%	-0.1%	\$101.28	5.0%	\$63.05	4.9%	2.3%	2.2%
2017	Annual	66.4%	1.1%	\$102.03	4.6%	\$67.79	5.8%	2.2%	3.3%
2018	1	60.0%	-3.7%	\$102.10	0.5%	\$61.24	-3.2%	2.5%	-1.3%
2018F	2	68.8%	-0.5%	\$103.92	1.6%	\$71.44	1.2%	2.2%	1.7%
2018F	3	72.0%	-0.1%	\$105.06	2.1%	\$75.65	2.0%	2.8%	2.7%
2018F	4	62.5%	0.4%	\$104.00	2.7%	\$64.98	3.0%	3.2%	3.5%
2018F	Annual	65.8%	-0.9%	\$103.84	1.8%	\$68.34	0.8%	2.7%	1.7%
2019F	Annual	65.8%	0.0%	\$105.86	1.9%	\$69.69	2.0%	3.4%	3.5%
2020F	Annual	65.4%	-0.6%	\$107.19	1.3%	\$70.12	0.6%	2.6%	2.0%
2021F	Annual	65.2%	-0.3%	\$108.36	1.1%	\$70.65	0.8%	2.3%	1.9%
2022F	Annual	66.0%	1.2%	\$111.57	3.0%	\$73.65	4.2%	2.1%	3.4%
2018 1Q	Trailing 4 Qtrs	65.8%	-1.0%	\$102.16	3.7%	\$67.25	2.7%	2.4%	1.3%

Source: CBRE Hotels' Americas Research, STR, Q1 2018

Exhibit 13\*: Detroit Standardized Changes in Real RevPAR Movements Over Time



Source: CBRE Hotels' Americas Research, STR, Q1 2018

\*See Appendix for exhibit description

#### **Detroit Forecast - Upper-Priced Hotels**

			• •							
	YEAR	PERIOD	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR	$\Delta$ SUPPLY	$\Delta$ DEMAND
1	2013	Annual	64.3%	0.4%	\$114.01	5.8%	\$73.29	6.2%	1.6%	1.9%
	2014	Annual	66.4%	3.2%	\$120.75	5.9%	\$80.14	9.4%	1.7%	5.0%
	2015	1	61.4%	3.2%	\$128.63	5.4%	\$79.04	8.8%	0.9%	4.1%
	2015	2	68.6%	-1.6%	\$126.87	5.0%	\$87.03	3.3%	0.9%	-0.7%
	2015	3	72.1%	-1.8%	\$128.48	6.2%	\$92.63	4.3%	0.9%	-0.9%
	2015	4	61.8%	-1.6%	\$126.84	6.3%	\$78.40	4.7%	0.6%	-1.0%
	2015	Annual	66.0%	-0.6%	\$127.71	5.8%	\$84.28	5.2%	0.8%	0.2%
	2016	1	60.1%	-2.2%	\$134.60	4.6%	\$80.93	2.4%	0.0%	-2.2%
	2016	2	70.4%	2.6%	\$133.17	5.0%	\$93.74	7.7%	1.4%	4.1%
	2016	3	70.9%	-1.6%	\$130.62	1.7%	\$92.67	0.0%	1.4%	-0.2%
	2016	4	62.2%	0.7%	\$130.67	3.0%	\$81.32	3.7%	2.2%	2.9%
	2016	Annual	65.9%	-0.1%	\$132.21	3.5%	\$87.17	3.4%	1.3%	1.2%
	2017	1	63.1%	5.0%	\$138.87	3.2%	\$87.69	8.4%	3.6%	8.8%
	2017	2	68.1%	-3.2%	\$138.85	4.3%	\$94.62	0.9%	4.0%	0.7%
	2017	3	69.9%	-1.5%	\$137.62	5.4%	\$96.15	3.8%	3.7%	2.1%
	2017	4	62.0%	-0.4%	\$138.03	5.6%	\$85.52	5.2%	2.4%	2.0%
	2017	Annual	65.8%	-0.2%	\$138.33	4.6%	\$91.02	4.4%	3.4%	3.2%
	2018	1	59.0%	-6.5%	\$141.99	2.3%	\$83.82	-4.4%	1.1%	-5.4%
	2018F	2	67.8%	-0.5%	\$142.39	2.6%	\$96.58	2.1%	0.4%	-0.1%
	2018F	3	69.9%	0.0%	\$142.44	3.5%	\$99.56	3.5%	1.3%	1.3%
	2018F	4	61.7%	-0.4%	\$142.36	3.1%	\$87.81	2.7%	2.8%	2.3%
	2018F	Annual	64.6%	-1.8%	\$142.31	2.9%	\$91.96	1.0%	1.4%	-0.4%
	2019F	Annual	65.3%	1.0%	\$145.53	2.3%	\$94.97	3.3%	3.1%	4.2%
	2020F	Annual	64.9%	-0.5%	\$148.29	1.9%	\$96.25	1.4%	1.6%	1.1%
	2021F	Annual	64.1%	-1.3%	\$150.59	1.6%	\$96.50	0.3%	1.2%	-0.1%
	2022F	Annual	65.2%	1.8%	\$154.68	2.7%	\$100.87	4.5%	1.3%	3.1%
	2018 1Q	Trailing 4 Qtrs	64.8%	-2.8%	\$139.04	4.3%	\$90.04	1.4%	2.8%	-0.1%

Source: CBRE Hotels' Americas Research, STR, Q1 2018

#### **Detroit Financial Benchmarks\* - Full-Service Hotels**

FULL-SERVICE HOTELS - PERCENT OF TOTAL REVENUE - 20	17		
Financial Line Item	North Central Region	ADR Between \$125 & \$250†	150 to 300 Rooms‡
Rooms Revenue	67.8%	71.6%	72.9%
Food and Beverage Revenue	28.4%	24.3%	22.7%
Total Departmental Expenses	39.4%	34.9%	37.2%
Total Departmental Profit	60.6%	65.1%	62.8%
Total Undistributed Expenses	27.5%	25.3%	26.4%
Gross Operating Profit**	33.2%	39.8%	36.4%

<sup>\*</sup>Data from 2018  $\mathit{Trends}^{\, @}$  in the Hotel Industry report

Source: CBRE Hotels' Americas Research, 2017

For a more comparable and detailed financial comparison, we recommend a Benchmarker<sup>SM</sup> report.

Please contact Viet Vo at +1 404 812 5112 for more information.

 $<sup>\</sup>ensuremath{^{**}}\mbox{Before deductions}$  for management fees and non-operating income and expenses.

<sup>&</sup>lt;sup>†</sup> Detroit Upper-Price Average ADR: \$138.33

<sup>&</sup>lt;sup>‡</sup> Detroit Upper-Price Average Size: 208 Rooms

#### **Detroit Forecast - Lower-Priced Hotels**

YEAR	PERIOD	occ	∆ <b>0CC</b>	ADR	$\Delta$ ADR	REVPAR	∆ <b>REVPAR</b>	$\Delta$ SUPPLY	$\Delta$ <b>DEMAND</b>
2013	Annual	61.4%	2.1%	\$65.48	5.6%	\$40.24	7.8%	-0.9%	1.2%
2014	Annual	64.2%	4.4%	\$69.21	5.7%	\$44.41	10.4%	-0.1%	4.3%
2015	1	58.8%	0.9%	\$70.83	5.7%	\$41.67	6.7%	-1.7%	-0.8%
2015	2	66.7%	1.9%	\$73.08	6.3%	\$48.74	8.3%	-0.7%	1.2%
2015	3	72.5%	-0.2%	\$75.36	6.0%	\$54.64	5.8%	0.6%	0.4%
2015	4	62.5%	3.5%	\$73.38	5.4%	\$45.85	9.2%	1.5%	5.1%
2015	Annual	65.1%	1.5%	\$73.29	5.9%	\$47.74	7.5%	-0.1%	1.4%
2016	1	58.4%	-0.8%	\$74.24	4.8%	\$43.35	4.0%	2.9%	2.1%
2016	2	68.7%	3.1%	\$76.64	4.9%	\$52.68	8.1%	1.9%	5.0%
2016	3	72.7%	0.3%	\$77.78	3.2%	\$56.57	3.5%	2.0%	2.3%
2016	4	62.4%	-0.1%	\$75.46	2.8%	\$47.09	2.7%	1.7%	1.6%
2016	Annual	65.6%	0.7%	\$76.14	3.9%	\$49.92	4.6%	2.1%	2.8%
2017	1	61.8%	5.8%	\$77.75	4.7%	\$48.03	10.8%	0.6%	6.4%
2017	2	69.7%	1.4%	\$79.58	3.8%	\$55.44	5.3%	1.1%	2.5%
2017	3	73.5%	1.0%	\$82.25	5.8%	\$60.45	6.9%	1.7%	2.7%
2017	4	62.4%	0.0%	\$78.84	4.5%	\$49.22	4.5%	2.2%	2.3%
2017	Annual	66.8%	1.9%	\$79.72	4.7%	\$53.29	6.7%	1.4%	3.4%
2018	1	60.6%	-2.0%	\$78.34	0.8%	\$47.44	-1.2%	3.3%	1.3%
2018F	2	69.3%	-0.5%	\$80.79	1.5%	\$56.00	1.0%	3.4%	2.9%
2018F	3	73.3%	-0.3%	\$83.31	1.3%	\$61.06	1.0%	3.8%	3.5%
2018F	4	63.0%	0.8%	\$81.00	2.7%	\$51.00	3.6%	3.4%	4.3%
2018F	Annual	66.5%	-0.4%	\$80.99	1.6%	\$53.89	1.1%	3.5%	3.0%
2019F	Annual	66.2%	-0.6%	\$82.04	1.3%	\$54.29	0.7%	3.6%	3.1%
2020F	Annual	65.7%	-0.7%	\$82.86	1.0%	\$54.45	0.3%	3.3%	2.5%
2021F	Annual	65.9%	0.2%	\$84.14	1.5%	\$55.41	1.8%	2.9%	3.1%
2022F	Annual	66.5%	0.9%	\$86.97	3.4%	\$57.81	4.3%	2.7%	3.6%
2018 1Q	Trailing 4 Qtrs	66.5%	0.1%	\$79.85	3.8%	\$53.10	3.9%	2.1%	2.2%

Source: CBRE Hotels' Americas Research, STR, Q1 2018

#### **Detroit Financial Benchmarks\* - Limited-Service Hotels**

LIMITED-SERVICE HOTELS - PERCENT OF TOTAL REVENUE -	2017		
Financial Line Item	North Central Region	ADR Between \$75 & \$115†	Under 100 Rooms‡
Rooms Revenue	97.8%	98.3%	97.7%
Food and Beverage Revenue	0.0%	0.0%	0.0%
Total Departmental Expenses	27.1%	28.7%	27.3%
Total Departmental Profit	72.9%	71.3%	72.7%
Total Undistributed Expenses	31.0%	30.8%	30.8%
Gross Operating Profit**	41.9%	40.6%	41.9%

<sup>\*</sup>Data from 2018 *Trends*  $^{\circledR}$  *in the Hotel Industry* report

Source: CBRE Hotels' Americas Research, 2017

For a more comparable and detailed financial comparison, we recommend a Benchmarker<sup>SM</sup> report.

Please contact Viet Vo at +1 404 812 5112 for more information.

 $<sup>\</sup>ensuremath{^{**}}\mbox{Before deductions}$  for management fees and non-operating income and expenses.

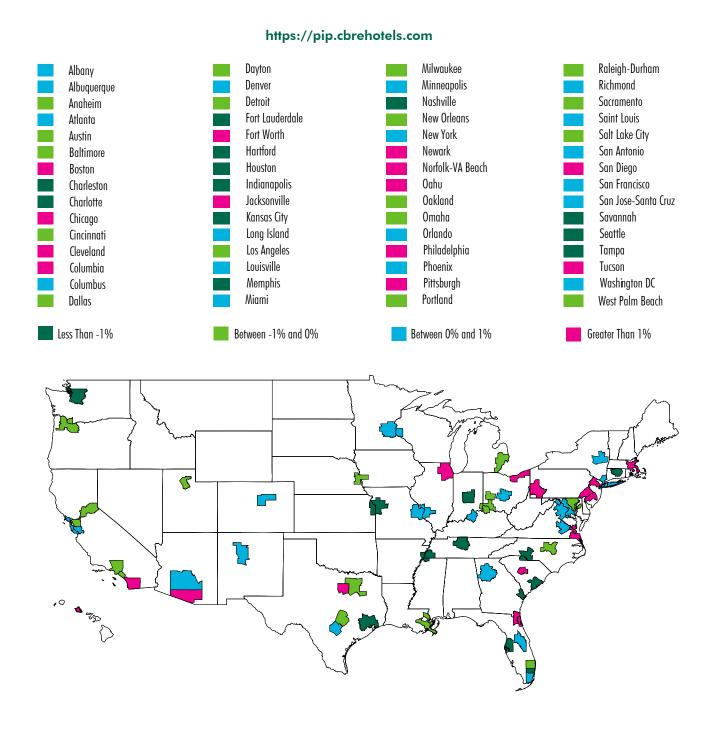
<sup>&</sup>lt;sup>†</sup> Detroit Lower-Price Average ADR: \$79.72

<sup>&</sup>lt;sup>‡</sup> Detroit Lower-Price Average Size: 86 Rooms

#### **National Horizon Profile**

#### 2018 Average Annual Year-over-Year Change in Occupancy

This page showcases the CBRE Hotels' Americas Research *Hotel Horizons* <sup>®</sup> 60- city forecasting universe. The map below displays average annual year-over-year change in occupancy level for 2018. Quarterly *Hotel Horizons* <sup>®</sup> reports are available for the nation and all the markets shown below.



Source: CBRE Hotels' Americas Research, STR, Q1 2018

#### **Detroit Market Profile**

Total Room Supply: 43,833

**Detroit Top Brands** 

UPPER-PRICED BRANDS	PROPERTIES	ROOMS	% MARKET	LOWER-PRICED BRANDS	PROPERTIES	ROOMS	% MARKET
Marriott	7	2,896	6.6%	Extended Stay America	15	1,700	3.9%
Courtyard	12	1,719	3.9%	Red Roof Inn	14	1,444	3.3%
Westin	3	1,245	2.8%	Comfort Inn	11	1,155	2.6%
Hilton Garden Inn	6	976	2.2%	Quality Inn	10	1,122	2.6%
Embassy Suites	4	880	2.0%	Days Inn	10	939	2.1%

Source: STR, Q1 2018

Detroit Supply Pipeline		Upper-Priced			Lower-Priced			Unclassified / Independent		
PHASE	PROPERTIES	ROOMS	% MARKET	PROPERTIES	ROOMS	% MARKET	PROPERTIES	ROOMS	% MARKET	
Unconfirmed	0	0	0.0%	0	0	0.0%	1	122	0.3%	
Planning	3	343	0.8%	16	1,656	3.8%	1	92	0.2%	
Final Planning	13	1,480	3.4%	21	1,987	4.5%	0	0	0.0%	
In Construction	7	705	1.6%	10	1,020	2.3%	0	0	0.0%	
Total	23	2,528	5.8%	47	4,663	10.6%	2	214	0.5%	

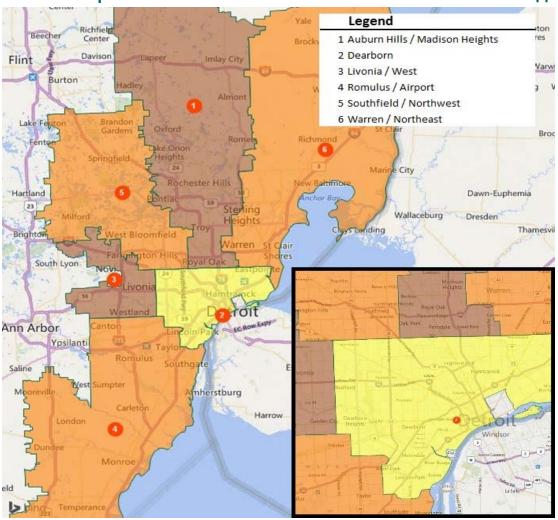
Source: STR, CBRE Hotels' Americas Research, Q1 2018

**Pipeline Status Definitions** 

PHASE	DEFINITION
Unconfirmed*	Potential projects that remain unconfirmed at this time. STR is unable to verify the existence of these projects through a corporate chain feed or other verifiable source.
Planning	Confirmed, under contract projects where construction will begin in more than 12 months.
Final Planning	Confirmed, under contract projects where construction will begin within the next 12 months.
In Construction	Vertical construction on the physical building has begun. This does not include construction on any sub-grade structures including, but not limited to, parking garages, underground supports/footers or any other type of sub-grade construction.
Source: STR, Q1 2018	*Formerly Pre-Planni

#### **Detroit Submarket Map**

#### Total Room Supply: 43,833



Source: CBRE EA, Q1 2018

CLIDMADVET	l	JPPER-PRICE	D	L	OWER-PRICE	D		TOTALS	
SUBMARKET	Properties	Rooms	% Market	Properties	Rooms	% Market	Properties	Rooms	% Market
Dearborn	23	6,793	15.5%	57	3,788	8.6%	80	10,581	24.1%
Warren / Northeast	6	732	1.7%	66	5,391	12.3%	72	6,123	14.0%
Auburn Hills / Madison Heights	15	2,556	5.8%	60	6,045	13.8%	75	8,601	19.6%
Southfield / Northwest	10	1,941	4.4%	33	3,021	6.9%	43	4,962	11.3%
Romulus / Airport	10	2,123	4.8%	71	5,882	13.4%	81	8,005	18.3%
Livonia / West	16	2,498	5.7%	31	3,063	7.0%	47	5,561	12.7%
Tota	1 80	16,643	38.0%	318	27,190	62.0%	398	43,833	100.0%

#### **Submarket Profile - Dearborn**

We cover all six submarkets of Detroit. In addition to the cities of Detroit and Dearborn, this submarket covers the business district, Allen Park, Dearborn Heights, Harper Woods, Lincoln Park, Melvindale and Redford.

#### Submarket Rank\*

1

Out of 6

\*Based on RevPAR change over the last 4 quarters.

#### Total Room Supply: 10,581

Submarket Penetration\*

121%



\*Submarket RevPAR penetration expressed as a percentage of the market RevPAR for the previous 4 quarters. Direction of arrow indicates if penetration is increasing or decreasing relative to one year ago's performance.

#### **Dearborn Submarket Inventory**

UPPER-PRICED	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED	PROPERTIES	ROOMS	%SUBMKT
Inventory	23	6,793	64.2%	Inventory	57	3,788	35.8%
UPPER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT
Marriott	2	1,557	14.7%	Comfort Inn	3	314	3.0%
DoubleTree	2	550	5.2%	Red Roof Inn	3	242	2.3%
Westin	1	453	4.3%	Best Western	1	209	2.0%

#### **Dearborn Construction Pipeline**

Source: STR, Q1 2018

	ι	UPPER-PRICED			LOWER-PRICED			UNCLASSIFIED/INDEPENDENT		
PHASE	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	
Unconfirmed	0	0	0.0%	0	0	0.0%	0	0	0.0%	
Planning	0	0	0.0%	3	335	3.2%	0	0	0.0%	
Final Planning	1	120	1.1%	2	245	2.3%	0	0	0.0%	
In Construction	1	110	1.0%	3	337	3.2%	0	0	0.0%	
TOTAL	2	230	2.2%	8	917	8.7%	0	0	0.0%	

Source: STR, CBRE Hotels' Americas Research, Q1 2018

#### **Dearborn Performance - All Hotels**

YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
2013	57.4%	-	\$104.04	-	\$59.72	-
2014	61.5%	7.1%	\$109.60	5.3%	\$67.36	12.8%
2015	62.1%	1.0%	\$117.08	6.8%	\$72.68	7.9%
2016	62.2%	0.3%	\$120.56	3.0%	\$75.03	3.2%
2017	62.8%	0.9%	\$129.77	7.6%	\$81.49	8.6%
1Q17 YTD	59.1%	3.8%	\$131.33	5.2%	\$77.60	9.2%
1Q18 YTD	57.5%	-2.7%	\$133.53	1.7%	\$76.78	-1.1%

#### **Dearborn Performance - Upper-Priced Hotels**

YEAR	OCC	∆ <b>0CC</b>	ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR
2013	55.9%	-	\$125.59	-	\$70.15	-
2014	60.3%	8.0%	\$130.68	4.1%	\$78.81	12.4%
2015	60.8%	0.9%	\$138.49	6.0%	\$84.27	6.9%
2016	62.1%	2.1%	\$143.19	3.4%	\$88.99	5.6%
2017	62.4%	0.5%	\$154.95	8.2%	\$96.73	8.7%
1Q17 YTD	59.2%	4.2%	\$158.32	5.6%	\$93.74	10.1%
1Q18 YTD	55.3%	-6.5%	\$165.60	4.6%	\$91.66	-2.2%

#### Dearborn Performance - Lower-Priced Hotels

	Deal Bolli I e	Hormanice - Li	JWEI-I IICEU I	IOICIS			
YEAR		OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
	2013	60.0%	-	\$69.62	-	\$41.80	-
	2014	63.5%	5.7%	\$74.52	7.0%	\$47.29	13.1%
	2015	64.3%	1.3%	\$80.65	8.2%	\$51.85	9.6%
	2016	62.4%	-2.9%	\$80.26	-0.5%	\$50.08	-3.4%
	2017	63.4%	1.7%	\$86.27	7.5%	\$54.73	9.3%
	1Q17 YTD	58.9%	3.1%	\$84.14	5.0%	\$49.55	8.3%
	1Q18 YTD	61.3%	4.1%	\$82.16	-2.4%	\$50.38	1.7%

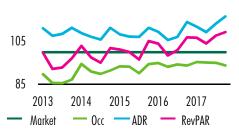
#### Source: STR, Q1 2018

#### All Hotels Penetration vs. Market Total

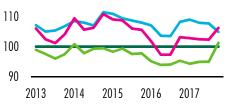
YEAR	OCC	ADR	REVPAR	
2013	91.8%	123.5%	113.4%	
2014	94.5%	122.9%	116.2%	
2015	94.8%	124.3%	117.8%	
2016	94.7%	123.6%	117.1%	
2017	94.5%	127.2%	120.2%	
1Q17 YTD	94.8%	129.3%	122.7%	
1Q18 YTD	95.9%	130.8%	125.4%	

Source: STR, Q1 2018

#### **Upper-Priced Penetration vs. Market Total**



**Lower-Priced Penetration vs. Market Total** 



#### Submarket Profile - Warren / Northeast

The Warren / Northwest submarket is the largest of the six submarkets and has twenty-one municipalities with the highest concentration of hotels in the Roseville, Warren and Sterling Heights areas.

#### Submarket Rank\*

#### Out of 6

\*Based on RevPAR change over the last 4 quarters.

#### **Total Room Supply:**

6,123

**DETROIT** 

**Submarket Penetration\*** 

**82%** 



\*Submarket RevPAR penetration expressed as a percentage of the market RevPAR for the previous 4 quarters. Direction of arrow indicates if penetration is increasing or decreasing relative to one year ago's performance.

#### Warren / Northeast Submarket Inventory

HOTEL HORIZONS®

UPPER-PRICED	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED	PROPERTIES	ROOMS	%SUBMKT
Inventory	6	732	12.0%	Inventory	66	5,391	88.0%
UPPER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT
Courtyard	2	237	3.9%	Days Inn	3	317	5.2%
DoubleTree	1	149	2.4%	Extended Stay America	3	285	4.7%
Residence Inn	1	132	2.2%	Super 8	3	197	3.2%

#### **Warren / Northeast Construction Pipeline**

Source: STR, Q1 2018 **UPPER-PRICED LOWER-PRICED** UNCLASSIFIED/INDEPENDENT PHASE %SUBMKT **PROPERTIES ROOMS** %SUBMKT ROOMS **PROPERTIES ROOMS PROPERTIES** %SUBMKT Unconfirmed 0 0 0.0% 0 0 0.0% 0 0 0.0% 0 0 0.0% 420 6.9% 0 0 0.0% **Planning** 5 0 0.0% Final Planning 541 8.8% 339 5.5% 0 In Construction 2 195 3.2% 26 0.4% 0 0 0.0% TOTAL 736 12.0% 785 12.8% 0 0.0%

Source: STR, CBRE Hotels' Americas Research, Q1 2018

#### Warren / Northeast Performance - All Hotels

YEAR	$AR \qquad OCC \qquad \triangle \; OCC$		ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
2013	62.9%	-	\$68.78	-	\$43.25	-
2014	64.9%	3.1%	\$72.45	5.3%	\$46.99	8.6%
2015	65.2%	0.5%	\$75.61	4.4%	\$49.30	4.9%
2016	66.8%	2.4%	\$76.96	1.8%	\$51.39	4.2%
2017	68.7%	2.9%	\$79.43	3.2%	\$54.56	6.2%
1Q17 YTD	63.1%	7.0%	\$77.10	2.3%	\$48.68	9.4%
1Q18 YTD	63.1%	0.0%	\$79.58	3.2%	\$50.23	3.2%

#### Warren / Northeast Performance - Upper-Priced Hotels

YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
2013	72.0%	-	\$92.88	-	\$66.90	-
2014	72.7%	1.0%	\$101.16	8.9%	\$73.59	10.0%
2015	74.3%	2.1%	\$106.03	4.8%	\$78.74	7.0%
2016	72.9%	-1.8%	\$109.19	3.0%	\$79.63	1.1%
2017	74.3%	1.8%	\$111.19	1.8%	\$82.57	3.7%
1Q17 YTD	70.8%	10.0%	\$108.26	0.7%	\$76.66	10.8%
1Q18 YTD	65.8%	-7.1%	\$110.08	1.7%	\$72.45	-5.5%

#### Warren / Northeast Performance - Lower-Priced Hotels

	manto zono				
OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR
61.7%	-	\$65.03	-	\$40.10	-
63.8%	3.4%	\$67.92	4.4%	\$43.31	8.0%
63.9%	0.2%	\$70.61	4.0%	\$45.14	4.2%
65.9%	3.1%	\$71.95	1.9%	\$47.43	5.1%
67.9%	3.0%	\$74.56	3.6%	\$50.64	6.8%
62.0%	6.5%	\$72.06	2.3%	\$44.71	9.0%
62.7%	1.1%	\$75.19	4.3%	\$47.17	5.5%
	61.7% 63.8% 63.9% 65.9% 67.9% 62.0%	OCC         Δ OCC           61.7%         -           63.8%         3.4%           63.9%         0.2%           65.9%         3.1%           67.9%         3.0%           62.0%         6.5%	OCC         Δ OCC         ADR           61.7%         -         \$65.03           63.8%         3.4%         \$67.92           63.9%         0.2%         \$70.61           65.9%         3.1%         \$71.95           67.9%         3.0%         \$74.56           62.0%         6.5%         \$72.06	61.7%       -       \$65.03       -         63.8%       3.4%       \$67.92       4.4%         63.9%       0.2%       \$70.61       4.0%         65.9%       3.1%       \$71.95       1.9%         67.9%       3.0%       \$74.56       3.6%         62.0%       6.5%       \$72.06       2.3%	OCC         ∆ OCC         ADR         ∆ ADR         REVPAR           61.7%         -         \$65.03         -         \$40.10           63.8%         3.4%         \$67.92         4.4%         \$43.31           63.9%         0.2%         \$70.61         4.0%         \$45.14           65.9%         3.1%         \$71.95         1.9%         \$47.43           67.9%         3.0%         \$74.56         3.6%         \$50.64           62.0%         6.5%         \$72.06         2.3%         \$44.71

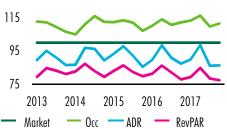
Source: STR, Q1 2018

#### All Hotels Penetration vs. Market Total

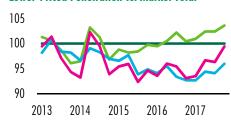
YEAR	OCC	ADR	REVPAR
2013	100.6%	81.7%	82.2%
2014	99.8%	81.2%	81.1%
2015	99.6%	80.2%	79.9%
2016	101.6%	78.9%	80.2%
2017	103.4%	77.8%	80.5%
1Q17 YTD	101.3%	75.9%	76.9%
1Q18 YTD	105.2%	77.9%	82.0%

Source: STR, Q1 2018

#### **Upper-Priced Penetration vs. Market Total**



#### **Lower-Priced Penetration vs. Market Total**



#### Submarket Profile - Auburn Hills / Madison Heights

The Auburn Hills / Madison Heights submarket is directly north of Detroit with multiple clusters of hotels on Opdyke and Featherstone Roads in Auburn Hills, Centerpoint Parkway in Pontiac, and Woodward Avenue in Royal Oak.

#### Submarket Rank\*

4

#### Out of 6

\*Based on RevPAR change over the last 4 quarters.

#### **Total Room Supply:**

8,601

Submarket Penetration\*

**98**%



\*Submarket RevPAR penetration expressed as a percentage of the market RevPAR for the previous 4 quarters. Direction of arrow indicates if penetration is increasing or decreasing relative to one year ago's performance.

#### **Auburn Hills / Madison Heights Submarket Inventory**

HOTEL HORIZONS®

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۱	UPPER-PRICED	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED	PROPERTIES	ROOMS	%SUBMKT
	Inventory	15	2,556	29.7%	Inventory	60	6,045	70.3%
	UPPER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT
	Marriott	2	640	7.4%	Red Roof Inn	5	540	6.3%
	Courtyard	3	405	4.7%	Extended Stay America	4	528	6.1%
	Embassy Suites	1	251	2.9%	Quality Inn	2	274	3.2%

**Auburn Hills / Madison Heights Construction Pipeline** 

Source: STR, Q1 2018

	ι	UPPER-PRICED			LOWER-PRICED			UNCLASSIFIED/INDEPENDENT		
PHASE	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	
Unconfirmed	0	0	0.0%	0	0	0.0%	0	0	0.0%	
Planning	1	134	1.6%	2	230	2.7%	0	0	0.0%	
Final Planning	4	472	5.5%	3	313	3.6%	0	0	0.0%	
In Construction	2	211	2.5%	1	100	1.2%	0	0	0.0%	
TOTAL	7	817	9.5%	6	643	7.5%	0	0	0.0%	

Source: STR, CBRE Hotels' Americas Research, Q1 2018

#### **Auburn Hills / Madison Heights Performance - All Hotels**

YEAR	OCC △ OCC		ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
2013	68.1%	-	\$80.52	-	\$54.83	-
2014	68.9%	1.2%	\$85.08	5.7%	\$58.60	6.9%
2015	67.3%	-2.3%	\$90.46	6.3%	\$60.86	3.9%
2016	67.6%	0.4%	\$94.69	4.7%	\$63.97	5.1%
2017	68.6%	1.5%	\$97.65	3.1%	\$67.00	4.7%
1Q17 YTD	62.9%	3.7%	\$97.78	5.3%	\$61.51	9.2%
1Q18 YTD	60.3%	-4.1%	\$96.86	-0.9%	\$58.45	-5.0%

#### **Auburn Hills / Madison Heights Performance - Upper-Priced Hotels**

	YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
	2013	71.8%	-	\$111.43	-	\$79.96	-
	2014	71.8%	0.0%	\$117.61	5.5%	\$84.39	5.5%
	2015	68.5%	-4.5%	\$124.37	5.7%	\$85.23	1.0%
	2016	69.7%	1.8%	\$127.24	2.3%	\$88.73	4.1%
	2017	70.7% 1.3%		\$130.38 2.5%		\$92.14	3.8%
Ī	1Q17 YTD	1Q17 YTD 67.1% 8.5%		\$129.19	1.0%	\$86.73	9.6%
	1Q18 YTD	62.8%	-6.5%	\$132.38	2.5%	\$83.09	-4.2%

#### **Auburn Hills / Madison Heights Performance - Lower-Priced Hotels**

occ	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR
66.3%	-	\$64.60	-	\$42.86	-
67.5%	1.8%	\$68.72	6.4%	\$46.40	8.3%
66.7%	-1.2%	\$74.41	8.3%	\$49.63	7.0%
66.6%	-0.2%	\$78.93	6.1%	\$52.53	5.8%
67.7%	1.7%	\$82.47	4.5%	\$55.83	6.3%
61.0%	1.5%	\$81.98	7.0%	\$49.98	8.6%
59.3%	-2.7%	\$80.97	-1.2%	\$48.03	-3.9%
	66.3% 67.5% 66.7% 66.6% 67.7% 61.0%	66.3% - 67.5% 1.8% 66.7% -1.2% 66.6% -0.2% 67.7% 1.7% 61.0% 1.5%	66.3%       -       \$64.60         67.5%       1.8%       \$68.72         66.7%       -1.2%       \$74.41         66.6%       -0.2%       \$78.93         67.7%       1.7%       \$82.47         61.0%       1.5%       \$81.98	66.3%       -       \$64.60       -         67.5%       1.8%       \$68.72       6.4%         66.7%       -1.2%       \$74.41       8.3%         66.6%       -0.2%       \$78.93       6.1%         67.7%       1.7%       \$82.47       4.5%         61.0%       1.5%       \$81.98       7.0%	66.3%         -         \$64.60         -         \$42.86           67.5%         1.8%         \$68.72         6.4%         \$46.40           66.7%         -1.2%         \$74.41         8.3%         \$49.63           66.6%         -0.2%         \$78.93         6.1%         \$52.53           67.7%         1.7%         \$82.47         4.5%         \$55.83           61.0%         1.5%         \$81.98         7.0%         \$49.98

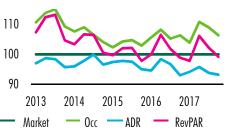
Source: STR, Q1 2018

#### All Hotels Penetration vs. Market Total

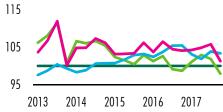
YEAR	occ	ADR	REVPAR
2013	108.9%	95.6%	104.2%
2014	106.0%	95.4%	101.1%
2015	102.8%	96.0%	98.7%
2016	102.8%	97.1%	99.9%
2017	103.3%	95.7%	98.8%
1Q17 YTD	101.0%	96.3%	97.2%
1Q18 YTD	100.6%	94.9%	95.4%

Source: STR, Q1 2018

#### **Upper-Priced Penetration vs. Market Total**



**Lower-Priced Penetration vs. Market Total** 



#### **Submarket Profile - Southfield / Northwest**

The Southfield / Northwest submarket of Detroit consists of hotel properties on Northwestern Highway and Telegraph Road.

#### Submarket Rank\*

6

#### Out of 6

\*Based on RevPAR change over the last 4 quarters.

#### **Total Room Supply:**

4,962

Submarket Penetration\*

91%



\*Submarket RevPAR penetration expressed as a percentage of the market RevPAR for the previous 4 quarters. Direction of arrow indicates if penetration is increasing or decreasing relative to one year ago's performance.

#### **Southfield / Northwest Submarket Inventory**

UPPER-PRICED	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED	PROPERTIES	ROOMS	%SUBMKT
Inventory	10	1,941	39.1%	Inventory	33	3,021	60.9%
UPPER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT
Westin	1	388	7.8%	Extended Stay America	3	369	7.4%
Courtyard	2	253	5.1%	Red Roof Inn	2	221	4.5%
Embassy Suites	1	239	4.8%	Quality Inn	2	216	4.4%

**Southfield / Northwest Construction Pipeline** 

Source: STR, Q1 2018

	ι	UPPER-PRICED			LOWER-PRICED			UNCLASSIFIED/INDEPENDENT		
PHASE	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	
Unconfirmed	0	0	0.0%	0	0	0.0%	0	0	0.0%	
Planning	0	0	0.0%	0	0	0.0%	0	0	0.0%	
Final Planning	1	120	2.4%	2	196	4.0%	0	0	0.0%	
In Construction	0	0	0.0%	2	223	4.5%	0	0	0.0%	
TOTAL	1	120	2.4%	4	419	8.4%	0	0	0.0%	

Source: STR, CBRE Hotels' Americas Research, Q1 2018

#### **Southfield / Northwest Performance - All Hotels**

YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	△ <b>REVPAR</b>
2013	59.9%	-	\$84.56	-	\$50.64	-
2014	62.3%	4.0%	\$89.28	5.6%	\$55.60	9.8%
2015	62.8%	0.8%	\$93.11	4.3%	\$58.47	5.2%
2016	63.3%	0.7%	\$95.33	2.4%	\$60.31	3.1%
2017	62.8%	-0.7%	\$99.65	4.5%	\$62.62	3.8%
1Q17 YTD	60.6%	8.6%	\$96.46	2.6%	\$58.42	11.4%
1Q18 YTD	53.7%	-11.4%	\$98.71	2.3%	\$52.97	-9.3%

#### Southfield / Northwest Performance - Upper-Priced Hotels

-			• •			
YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ <b>REVPAR</b>
2013	63.2%	-	\$116.13	-	\$73.42	-
2014	64.6%	2.1%	\$124.51	7.2%	\$80.41	9.5%
2015	62.4%	-3.4%	\$131.32	5.5%	\$81.93	1.9%
2016	60.5%	-3.1%	\$134.21	2.2%	\$81.17	-0.9%
2017	56.9%	-5.9%	\$138.13	2.9%	\$78.62	-3.1%
1Q17 YTD	57.0%	3.9%	\$138.38	2.7%	\$78.90	6.7%
1Q18 YTD	49.7%	-12.9%	\$135.25	-2.3%	\$67.19	-14.8%

#### Southfield / Northwest Performance - Lower-Priced Hotels

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YEAR		OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	∆ <b>REVPAR</b>
	2013	57.9%	-	\$64.21	-	\$37.19	-
	2014	60.9%	5.2%	\$67.23	4.7%	\$40.95	10.1%
	2015	63.0%	3.5%	\$71.19	5.9%	\$44.88	9.6%
	2016	64.8%	2.8%	\$75.75	6.4%	\$49.07	9.3%
	2017	66.5%	2.7%	\$79.22	4.6%	\$52.70	7.4%
	1Q17 YTD	62.5%	11.1%	\$75.38	3.7%	\$47.13	15.3%
	1Q18 YTD	56.2%	-10.1%	\$77.97	3.4%	\$43.83	-7.0%

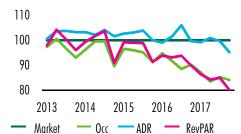
Source: STR, Q1 2018

#### All Hotels Penetration vs. Market Total

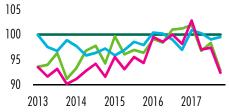
YEAR	OCC	ADR	REVPAR
2013	95.8%	100.4%	96.2%
2014	95.8%	100.1%	95.9%
2015	95.9%	98.8%	94.8%
2016	96.3%	97.8%	94.1%
2017	94.6%	97.7%	92.4%
1Q17 YTD	97.2%	95.0%	92.3%
1Q18 YTD	89.5%	96.7%	86.5%

Source: STR, Q1 2018

#### **Upper-Priced Penetration vs. Market Total**



#### **Lower-Priced Penetration vs. Market Total**



#### Submarket Profile - Romulus / Airport

The southern submarket of Romulus / Airport has hotels scattered between seventeen municipalities with the highest concentration on Michigan Avenue in Inkster, Merriman and Wickham Roads in Romulus, and I-94 in Belleville.

#### Submarket Rank\*

3

Out of 6

\*Based on RevPAR change over the last 4 quarters.

#### **Total Room Supply:**

8,005

Submarket Penetration\*

88%



\*Submarket RevPAR penetration expressed as a percentage of the market RevPAR for the previous 4 quarters. Direction of arrow indicates if penetration is increasing or decreasing relative to one year ago's performance.

#### **Romulus / Airport Submarket Inventory**

UPPER-PRICED	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED	PROPERTIES	ROOMS	%SUBMKT
Inventory	10	2,123	26.5%	Inventory	71	5,882	73.5%
UPPER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT
Westin	1	404	5.0%	Quality Inn	3	335	4.2%
Sheraton Hotel	1	359	4.5%	Holiday Inn	2	303	3.8%
Radisson	1	271	3.4%	Days Inn	3	297	3.7%

**Romulus / Airport Construction Pipeline** 

Source: STR, Q1 2018

	ι	UPPER-PRICED			LOWER-PRICED			UNCLASSIFIED/INDEPENDENT		
PHASE	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	
Unconfirmed	0	0	0.0%	0	0	0.0%	0	0	0.0%	
Planning	2	209	2.6%	5	460	5.7%	1	92	1.1%	
Final Planning	1	127	1.6%	7	584	7.3%	0	0	0.0%	
In Construction	0	0	0.0%	2	193	2.4%	0	0	0.0%	
TOTAL	3	336	4.2%	14	1,237	15.5%	1	92	1.1%	

Source: STR, CBRE Hotels' Americas Research, Q1 2018

#### Romulus / Airport Performance - All Hotels

YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR	
2013	61.4%	-	\$75.48	-	\$46.36	-	
2014	65.8%	7.1%	\$79.18	4.9%	\$52.09	12.3%	
2015	67.1%	2.0%	\$81.49	2.9%	\$54.67	5.0%	
2016	66.7%	-0.6%	\$85.09	4.4%	\$56.76	3.8%	
2017	67.2%	0.7%	\$87.86	3.3%	\$59.00	3.9%	
1Q17 YTD	63.0%	4.2%	\$87.88	3.6%	\$55.37	8.0%	
1Q18 YTD	63.0%	0.0%	\$87.76	-0.1%	\$55.31	-0.1%	

#### **Romulus / Airport Performance - Upper-Priced Hotels**

	•					
YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
2013	72.1%	-	\$103.92	-	\$74.93	-
2014	73.6%	2.1%	\$110.76	6.6%	\$81.54	8.8%
2015	72.9%	-1.0%	\$115.63	4.4%	\$84.24	3.3%
2016	70.5%	-3.3%	\$119.82	3.6%	\$84.44	0.2%
2017	69.2%	-1.7%	\$120.47	0.5%	\$83.42	-1.2%
1Q17 YTD	66.6%	-2.4%	\$121.69	0.3%	\$81.07	-2.2%
1Q18 YTD	69.3%	4.0%	\$122.26	0.5%	\$84.72	4.5%

#### **Romulus / Airport Performance - Lower-Priced Hotels**

YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	∆ <b>REVPAR</b>
2013	57.8%	-	\$63.31	-	\$36.57	-
2014	63.2%	9.3%	\$66.82	5.5%	\$42.20	15.4%
2015	65.2%	3.2%	\$68.78	2.9%	\$44.82	6.2%
2016	65.4%	0.4%	\$72.36	5.2%	\$47.34	5.6%
2017	66.4%	1.4%	\$75.06	3.7%	\$49.82	5.2%
1Q17 YTD	61.6%	6.5%	\$74.02	5.0%	\$45.63	11.9%
1Q18 YTD	60.8%	-1.4%	\$73.55	-0.6%	\$44.69	-2.0%
C CTD 01	0010					

Source: STR, Q1 2018

#### All Hotels Penetration vs. Market Total

YEAR	occ	ADR	REVPAR
2013	98.3%	89.6%	88.1%
2014	101.2%	88.8%	89.8%
2015	102.5%	86.5%	88.6%
2016	101.5%	87.3%	88.6%
2017	101.1%	86.1%	87.0%
1Q17 YTD	101.1%	86.5%	87.5%
1Q18 YTD	105.1%	86.0%	90.3%

Source: STR, Q1 2018

#### **Upper-Priced Penetration vs. Market Total**



**Lower-Priced Penetration vs. Market Total** 



#### Submarket Profile - Livonia / West

The Livonia / West submarket of Detroit contains most of the hotels on Laurel Park and Fox Drives and Plymouth Road.

#### Submarket Rank\*

5

#### Out of 6

\*Based on RevPAR change over the last 4 quarters.

#### **Total Room Supply:**

5,561

**DETROIT** 

Submarket Penetration\*

109%



\*Submarket RevPAR penetration expressed as a percentage of the market RevPAR for the previous 4 quarters. Direction of arrow indicates if penetration is increasing or decreasing relative to one year ago's performance.

#### Livonia / West Submarket Inventory

HOTEL HORIZONS®

UPPER-PRICED	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED	PROPERTIES	ROOMS	%SUBMKT
Inventory	16	2,498	44.9%	Inventory	31	3,063	55.1%
UPPER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT	LOWER-PRICED BRANDS BY SHARE	PROPERTIES	ROOMS	%SUBMKT
Hilton Garden Inn	2	305	5.5%	Extended Stay America	3	315	5.7%
Courtyard	2	271	4.9%	TownePlace Suites	3	276	5.0%
Hyatt Place	2	253	4.5%	Comfort Inn	2	227	4.1%

**Livonia / West Construction Pipeline** 

Source: STR, Q1 2018

	ι	UPPER-PRICED			LOWER-PRICED			UNCLASSIFIED/INDEPENDENT		
PHASE	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	PROPERTIES	ROOMS	%SUBMKT	
Unconfirmed	0	0	0.0%	0	0	0.0%	1	122	2.2%	
Planning	0	0	0.0%	2	211	3.8%	0	0	0.0%	
Final Planning	1	100	1.8%	3	310	5.6%	0	0	0.0%	
In Construction	2	189	3.4%	1	141	2.5%	0	0	0.0%	
TOTAL	3	289	5.2%	6	662	11.9%	1	122	2.2%	

Source: STR, CBRE Hotels' Americas Research, Q1 2018

#### Livonia / West Performance - All Hotels

YEAR	OCC △ 0		ADR	$\Delta$ ADR	REVPAR	$\Delta$ REVPAR
2013	66.9%	-	\$87.05	-	\$58.23	-
2014	67.3%	0.6%	\$93.12	7.0%	\$62.66	7.6%
2015	69.5%	3.3%	\$99.65	7.0%	\$69.28	10.6%
2016	69.1%	-0.6%	\$103.43	3.8%	\$71.51	3.2%
2017	70.0%	1.2%	\$107.42	3.9%	\$75.18	5.1%
1Q17 YTD	67.4%	9.6%	\$105.14	4.0%	\$70.85	14.0%
1Q18 YTD	61.9%	-8.1%	\$103.46	-1.6%	\$64.09	-9.5%

#### Livonia / West Performance - Upper-Priced Hotels

	•						
YEAR		OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	$\Delta$ revpar
	2013	69.8%	-	\$106.97	-	\$74.70	-
	2014	70.0%	0.2%	\$114.22	6.8%	\$79.93	7.0%
	2015	71.3%	2.0%	\$121.39	6.3%	\$86.61	8.4%
	2016	69.9%	-2.1%	\$127.53	5.1%	\$89.11	2.9%
	2017	70.8%	1.4%	\$131.41	3.0%	\$93.10	4.5%
	1Q17 YTD	68.0%	8.4%	\$128.98	3.2%	\$87.70	11.8%
	1Q18 YTD	61.7%	-9.3%	\$128.02	-0.7%	\$78.96	-10.0%

#### Livonia / West Performance - Lower-Priced Hotels

LIVOIIIU / VVC	or remornium	e - Lower-i iii	teu Holeis			
YEAR	OCC	$\Delta$ OCC	ADR	$\Delta$ ADR	REVPAR	△ <b>REVPAR</b>
2013	64.4%	-	\$68.32	-	\$43.97	-
2014	64.9%	0.8%	\$72.66	6.3%	\$47.13	7.2%
2015	67.8%	4.5%	\$78.09	7.5%	\$52.95	12.4%
2016	68.5%	1.0%	\$81.09	3.8%	\$55.52	4.9%
2017	69.2%	1.1%	\$85.31	5.2%	\$59.04	6.3%
1Q17 YTD	66.8%	10.8%	\$81.51	4.2%	\$54.46	15.4%
1Q18 YTD	62.2%	-6.9%	\$83.59	2.6%	\$51.97	-4.6%

Source: STR, Q1 2018

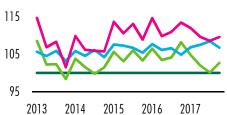
#### All Hotels Penetration vs. Market Total

YEAR	OCC	ADR	REVPAR
2013	107.0%	103.4%	110.6%
2014	103.5%	104.4%	108.1%
2015	106.2%	105.8%	112.3%
2016	105.2%	106.1%	111.6%
2017	105.3%	105.3%	110.9%
1Q17 YTD	108.2%	103.5%	112.0%
1Q18 YTD	103.3%	101.3%	104.7%

Source: STR, Q1 2018

#### **Upper-Priced Penetration vs. Market Total**





MARKET SEGMENTS - REPRESENTATIVE BRANDS											
Upper-Priced			Lower-Priced	Lower-Priced							
Fairmont	Embassy Suites	Courtyard by Marriott	Best Western Plus	Best Western	Days Inn						
Four Seasons	Hilton	Crowne Plaza	Comfort Inn	Red Lion	Econo Lodge						
Loews	Hyatt	Hyatt Place	Hampton Inn	La Quinta	Extended Stay America						
Ritz Carlton	Marriott	Radisson	Holiday Inn	Mainstay Suites	Red Roof						
W Hotels	Westin	Residence Inn	TownePlace Suites	Quality Inn	Value Place						

EXHIBIT DEFINITIONS	
Exhibit 1	Occupancy levels, ADR change and RevPAR change are plotted on a fixed "grade" scale. Measured as current value minus the mean, divided by the series' standard deviation. Grades: A: Very strong, greater than one standard deviation above long run average. B: Strong, within one standard deviation above long run average C: Somewhat weak, within one standard deviation below long run average. D: Weak, below one standard deviation of the long run average.
Exhibits 2 - 5	Year over year change in Income, Employment, RevPAR and Demand, displayed as annual (Exhibits 2 and 3) and quarterly (Exhibits 4 and 5).
Exhibit 6	Average annual Employment, Consumer Price Index, Gross Domestic Product, and Real Personal Income change for the MSA.
Exhibits 7 - 9	Index based change charts with base year 2013 = 100, illustrating the magnitude of change.
Exhibits 10 - 12	Compound average annual RevPAR, Demand and Supply change for Upper Priced, Lower Priced, and combined (All) hotels within the MSA.
Exhibit 13	Real RevPAR change (inflation adjusted, CPI) of the current period minus the historical mean of Real RevPAR change, divided by the historical standard deviation of Real RevPAR change.

#### **FINANCIAL BENCHMARKS**

The financial benchmarks come from the 2018 edition (2017 data) of *Trends® in the Hotel Industry*, CBRE Hotels' Americas Research's annual analysis of hotel financial statements from thousands of properties located across the nation. To benchmark the performance of hotels in the local market, we relied on national operating data from hotels of a similar profile to the average hotel in the subject market. The average room count, occupancy, and ADR of upper-priced hotels were used to analyze the performance of full-service hotels. The average room count, occupancy, and ADR of lower-priced hotels were used to analyze the performance of limited-service hotels. For a more in-depth report with a custom comparable set designed for your individual property or the subject market, see our CBRE Hotels' *Benchmarker®M* service. (pip.cbrehotels.com)

#### **HOW WE FORECAST**

CBRE Hotels' Americas Research prepares hotel market forecasts based on accepted econometric procedures and sound judgment. The two-stage process for producing the forecasts firstly involves econometric estimation of future hotel market activity and financial performance based on historical relationships between economic and hotel market variables, and secondly, a judgmental review of modeled outputs by experienced hotel market analysts. CBRE Hotels and others believe that errors in forecasting are minimized by relying on both data analytics and judgment.

#### **ECONOMETRIC MODELS**

Econometric forecasting represents one of the most sophisticated approaches to gaining insight into future economic activity. Unlike some forecasting methods used in business practice, the models that underlie econometric forecasts contain variables based in economic theory. The forecasts come from historical relationships, similar to statistical correlations, among hotel market measures and economic variables. The measures for the variables come from actual market transactions involving individuals and firms interacting in the economy.

Positive Features of Econometric Models:

- The variables included in the models follow from economic theory.
- The relationships between variables are estimated with advanced statistical methods.
- $\bullet \ \, \text{The forecasts developed with econometric models are objectively determined, unlike forecasts based only on judgmental approaches. } \\$

Gaining insight into the futures of complicated economic environments requires the introduction of multi-level forecasting models. Several equations often need to be identified and estimated to model complex economic conditions such as the national economy. Multi-equation models have considerable appeal for economic forecasting because they explicitly recognize the interdependence of relationships commonly encountered in markets. Perhaps the best example of this type of model is one that involves both the demand side and the supply side of markets, in which prices of goods are set by the interaction of buyers and sellers. Thus, price appears as a variable in both the demand and supply equations.

#### THE EQUATIONS

The  $Hotel \ Horizons^{\otimes}$  econometric forecasting models fall into the category of multi-equation, demand and supply models. These models have the structure defined below, but vary in their construction for particular market applications (e.g., different cities and hotel market segments). The three estimated equations are:

- 1. Demand for hotel rooms is primarily driven by the general level of economic activity in the nation or city, as measured by income and employment. The equation recognizes the fundamental relationship between room purchasing behavior and either growth or decline in the relevant economy. Both economic theory and historical data relationships strongly support the inclusion of ADR in the demand equation because lower ADRs motivate increases in travel and leisure spending, while higher ADRs motivate decreases.
- 2. Supply change In historical lodging data, a strong relationship exists between growth in the supply of new hotel rooms and priorperiod lodging market conditions. In the equation, new hotel room growth in modeled as a function of past levels of new room growth, past ADR, and past occupancy levels.
- 3. ADR movements are correlated with room scarcity in the market.

The equation which estimates ADR defines ADR as a function of past room rates and contemporaneous occupancy levels. The parameters (*i.e.*, coefficients on each variable) then are used to forecast demand, supply change, and RADR by multiplying the parameters by CBRE Econometric Advisors and Moody's Analytics forecasts of the economic variables and relevant previously estimated values (lagged variables). Three additional calculations are made with these results, as follows:

- 1. Supply change is added to the previous-period number of available rooms to produce an available rooms level in future periods.
- 2. Number of rooms sold is divided by number of available rooms to obtain occupancy percent in each future period.
- 3. Expected inflation is added to real ADR to convert to nominal ADR.

#### JUDGMENTAL INTERVENTION

A committee of hotel experts from CBRE Hotels' Americas Research performs a thorough review of each model prediction. These assessments are made by locally-based hotel experts working in the various offices around the U.S. The quarterly forecasts for the current and forecast period years are subject to review. The committee modifies the model's market prediction when there is compelling evidence that factors have come into play that the model could not possibly foresee. A Super Bowl-type event, as an extreme example, would cause the committee's forecast to differ noticeably from the model's prediction—not only in the city in which the event will occur, but also competing cities within the region. In most instances, however, the committee either defers to the model prediction or makes modest adjustments.

Economic Data from April 2018

Hotel Data from March 2018

DETROIT

#### What Has Changed Since The Last Report?

Forecasts are valuable tools for developing expectations of key variables. Changes to forecasts occur for two primary reasons. The first is adjustments to historical series made by the data provider, causing future periods to vary due to changes in their base. The second is that economic expectations tend to shift as more information becomes available, thus moving the hotel variables according to their underlying relationships. We are constantly re-evaluating the performance of our forecasts, and presented below is a view on how the world has changed since the March - May 2018 issue, presented in same period, prior year change format. All data under "This Report" are actual through 1st Quarter 2018. Data marked as "Last Report" are actual through 4th Quarter 2017 with 1st Quarter 2018 being the first forecast period for that report. As noted on earlier pages, all of the hotel variables below are modeled using data from Moody's Analytics. It is important to note that all historical data are subject to revision.

At the beginning of each year, STR, our source for historical lodging data, repositions the chain-scale classifications for branded properties, and chain-class categories for independent hotels. The reclassifications are based on the ADR achieved the prior year. Because of these reclassifications, the historical data presented in this report may differ from the historical data presented in prior *Hotel Horizons* \* reports. Further, the reclassifications may have influenced our forecasts of future performance.

	2018				2018	2019	2020
	1st Qtr	2nd Qtr F	3rd Qtr F	4th Qtr F	Year End	Year End	Year End
	CHANGE IN	REAL PERSONAI	. INCOME*				
This Report	0.4%	1.0%	1.2%	2.0%	1.2%	3.3%	2.6%
Last Report	2.0%	1.5%	1.4%	2.2%	1.8%	3.1%	2.6%
	CHANGE IN 1	TOTAL PAYROLL	EMPLOYMENT	*			
This Report	1.0%	0.8%	0.6%	0.6%	0.7%	0.5%	-0.5%
Last Report	1.5%	1.2%	0.6%	0.6%	0.9%	0.4%	-0.5%
	CHANGE IN	SUPPLY**					
This Report	2.5%	2.2%	2.8%	3.2%	2.7%	3.4%	2.6%
Last Report	3.0%	2.7%	3.2%	3.3%	3.1%	3.5%	3.1%
	CHANGE IN	DEMAND**					
This Report	-1.3%	1.7%	2.7%	3.5%	1.7%	3.5%	2.0%
Last Report	3.0%	3.4%	2.3%	2.7%	2.8%	2.7%	2.1%
	CHANGE IN	OCCUPANCY**					
This Report	-3.7%	-0.5%	-0.1%	0.4%	-0.9%	0.0%	-0.6%
Last Report	0.0%	0.6%	-0.9%	-0.6%	-0.2%	-0.8%	-0.9%
	CHANGE IN	ADR**					
This Report	0.5%	1.6%	2.1%	2.7%	1.8%	1.9%	1.3%
Last Report	3.1%	3.5%	3.3%	3.0%	3.3%	2.6%	1.3%
	CHANGE IN	REVPAR**					
This Report	-3.2%	1.2%	2.0%	3.0%	0.8%	2.0%	0.6%
Last Report	3.1%	4.1%	2.4%	2.4%	3.0%	1.8%	0.4%

<sup>\*</sup> Economic data (history and forecast) are from CBRE EA, Q1 2018

#### 2018 and 2019 Year End Forecast Change in RevPAR



Source: CBRE Hotels' Americas Research, Q1 2018

<sup>\*\*</sup> Hotel performance data: History supplied by STR; Forecast developed by CBRE Hotels' Americas Research, Q1 2018

GLOSSARY OF TERMS	
ADR	Average Daily Rate - rooms revenue divided by paid rooms occupied.
Occupancy	Paid rooms occupied divided by available rooms.
RevPAR	Revenue per Available Room - rooms revenue divided by available rooms.
Supply	Average daily room nights available per quarter, represented as a change over previous year, same quarter except where noted annually.
Demand	(Accommodated Demand) Average daily room nights occupied per quarter, represented as a change over previous year, same quarter except where noted annually.
LRA	Long Run Average - Annual average from 1988 to last complete year end.
Penetration	Market area (or sub-market area) measurement as a percent of national (or market area) measurement.
Standard Deviation	The plotting of a normal data series and how far each individual data point lies from the mean: 68.2% of the series will fall within 1 standard deviation, 95.4% of all data points will fall within 2 standard deviations, and 99.7% falling within 3 standard deviations of the mean.

For more information about this market please contact: Mark Eble at mark.eble@cbre.com

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# Kensington Metro Park

																			THE RESERVE AND ADDRESS OF THE PERSON OF THE	tion.		
Comments:				avg 2015-2017	avg 2015-2017	3-day event, 2017 (first time) - 70 vendors	3-day event	of Dimes, Kensington Marathon, Mega March Humane				3-day event, December	Egg hunt, Halloween, Horses, Tractor ride	weekend event, August	October	October	December	May		7/9/18 brail count from the Millord Connector parking lot on General Motors - 181 people between 10a-12p, I'd feel comfortable estimating approximately 800-1000 on an average summer day through that location.		oom forthcoming for 2019 season.
needs for a																				comfortable estin		nolition - new rest
Used																				0a-12p. l'd feel		to building den
ind overnight																				eople between 1		sed in 2017 due
of Room Nights send overnight																				al Motors - 181 p		ear average or event beach clo
visitors coming of		45 minute drive Master Plan	Times per year	-	•	-	-	11	-	-	-		multiple	-	-	-	-	-		ford Connector parking lot on Gener		29,574 rounds in 2017; 28,961 was 8-year average 411 picnic shelter rentals in 2017. Major event beach closed in 2017 due to building demolition - new restroom forthooming for 2019 season.
Annual Visitors (#)		vehicles* = 1 million	Per Event	23,194	8200	7587	1500	2500-5000	2000-8000	2000-8000	900-1800	730	100-650	650	300	250	150	200	side Milford	7/9/16 trail count from the Mi	sent email on Monday 4/9/18.	Shelters, etc.
Employees (#)		265 during peak season (Memorial Day-Labor Day); approx. 125 the rest of the year		varies	varies	varies	varies	varies	varies	varies	varies	varies	varies	varies	varies	varies	varies	varies	out trips from out	,-	Association	ly Reunions, Picnic
Contact	nina.kelly@metroparks.com				Michigan Philharmonic		Disc Golf Amateur Championships		Farm Center Spring Festival	Farm Center Fall Festival		ta - Farm Center	Fun on the Farm events				Santa - Nature Center		Please include any information you may have about trips from outside Milford	Estimate of # of users of Bike Path?	Information on Kensington Equestrian Trail Riders Association	Golf Course Users Events Permits for Weddings, Anniversaries, Family Reunions, Picnic
	4.1 miles	Overall	Events	Fireworks	Michigan F	Art Fair	Disc Golf A	Walks/Runs	Farm Cent	Farm Cent	Great Egg Hunt	Snacks wit.	Fun on the	Colonial Kensington	Trick or Treat	Fall Color Walk	Santa - Na:	Native Plant Sale	*Please in	Estimate o	Informatio	Golf Course Users Events Permits for
	Kensington MetroPark																					

# **Community Profile**

#### SEMCOG | Southeast Michigan Council of Governments

# **Community Profiles**

YOU ARE VIEWING DATA FOR:

# Village of Milford

1100 Atlantic St Ste 2 Milford, MI 48381-2001 http://www.villageofmilford.org



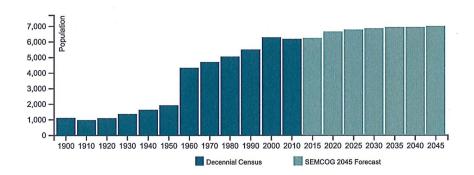
Census 2010 Population: 6,175

Area: 2.5 square miles

#### **Population and Households**

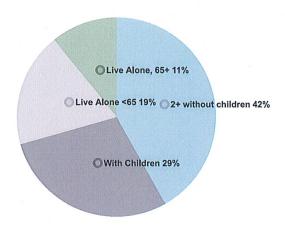
Link to American Community Survey (ACS) Profiles: Select a Year 2012-2016 ▼ Social | Demographic Population and Household Estimates for Southeast Michigan, 2017

#### **Population Forecast**



#### **Household Types**

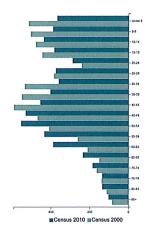
ACS 2015



Household Types	Census 2010	ACS 2015	Change 2010-2015	Pct Change 2010-2015
With Seniors 65+	597	682	85	14.2%
Without Seniors	1,992	1,932	-60	-3%
Two or more persons without children	1,041	1,092	51	4.9%
Live alone, 65+	262	284	22	8.4%
Live alone, under 65	473	484	11	2.3%
With children	813	754	-59	-7.3%
Total Households	2,589	2,614	25	1%

Source: U.S. Census Bureau, Decennial Census, and 2015 American Community Survey 5-Year Estimates

#### Population Change by Age, 2000-2010



Age Group	Census 2000	Census 2010	Change 2000- 2010
Under 5	517	369	-148
5-9	507	391	-116
10-14	482	439	-43
15-19	447	384	-63
20-24	243	290	47
25-29	386	375	-11
30-34	537	360	-177
35-39	552	403	-149
40-44	594	457	-137
45-49	471	532	61
50-54	411	556	145
55-59	263	435	172
60-64	211	389	178
65-69	150	237	87
70-74	164	186	22
75-79	139	135	-4
80-84	113	135	22
85+	85	102	17
Total	6,272	6,175	-97
Median Age	35.2	40.8	5.6

Source: U.S. Census Bureau and Decennial Census

#### **Senior and Youth Populations**

Senior and Youth Population	Census 2000	Census 2010	Pct Change 2000- 2010	SEMCOG 2045	Pct Change 2010- 2045
65 and over	651	795	22.1%	1,805	127%
Under 18	1,793	1,451	-19.1%	1,395	-3.9%

Note: Population by age changes over time because of the aging of people into older age groups, the movement of people, and the occurrence of births and deaths.

Source: U.S. Census Bureau, Decennial Census, and SEMCOG 2045 Regional Development Forecast

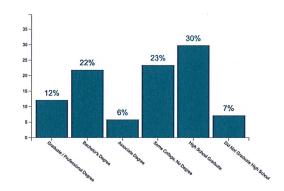
#### **Race and Hispanic Origin**

Race and Hispanic Origin	Census 2000	Percent of Population (2000)	Census F 2010	Percent of Population (2010)	Percentage Point Change 2000-2010
Non-Hispanic	6,189	98.7%	6,050	98%	-0.7%
White	6,051	96.5%	5,825	94.3%	-2.1%
Black	10	0.2%	34	0.6%	0.4%
Asian	30	0.5%	43	0.7%	0.2%
Multi-Racial	72	1.1%	100	1.6%	0.5%
Other	26	0.4%	48	0.8%	0.4%
Hispanic	83	1.3%	125	2%	0.7%
Total	6,272	100%	6,175	100%	0%

Source: U.S. Census Bureau and Decennial Census

#### **Highest Level of Education**

Highest Level of Education*	5-Yr ACS 2010	Percentage Point Chg 2000-2010
Graduate / Professional Degree	12.1%	3.4%
Bachelor's Degree	21.9%	0.3%
Associate Degree	5.8%	-2.4%
Some College, No Degree	23.4%	-1.8%
High School Graduate	29.7%	2.7%
Did Not Graduate High School	7.2%	-2.2%
* Population age 25 a	nd over	

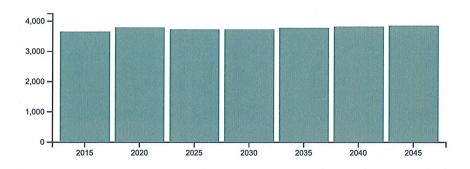


Source: U.S. Census Bureau, Census 2000, and 2010 American Community Survey 5-Year Estimates

## **Economy & Jobs**

Link to American Community Survey (ACS) Profiles: Select a Year 2012-2016 ▼ Economic

#### **Forecasted Jobs**



Source: SEMCOG 2045 Regional Development Forecast

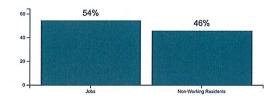
#### **Forecasted Jobs by Industry Sector**

Forecasted Jobs By Industry Sector	2015	2020	2025	2030	2035	2040	2045	Change 2015-2045	Pct Change 2015-2045
Natural Resources, Mining, & Construction	182	209	198	195	199	200	201	19	10.4%
Manufacturing	143	137	129	120	114	108	103	-40	-28%
Wholesale Trade	66	69	69	68	68	68	68	2	3%
Retail Trade	437	435	399	390	383	369	348	-89	-20.4%
Transportation, Warehousing, & Utilities	39	40	40	40	41	41	42	3	7.7%
Information & Financial Activities	531	542	528	520	521	524	525	-6	-1.1%
Professional and Technical Services & Corporate HQ	249	246	231	241	251	259	270	21	8.4%
Administrative, Support, & Waste Services	311	320	324	326	333	340	345	34	10.9%
Education Services	182	192	193	192	195	196	198	16	8.8%
Healthcare Services	469	511	537	555	591	634	673	204	43.5%
Leisure & Hospitality	683	716	721	721	724	734	736	53	7.8%
Other Services	304	311	304	298	297	295	291	-13	-4.3%
Public Administration	60	61	61	61	61	61	61	1	1.7%
Total Employment Numbers	3,656	3,789	3,734	3,727	3,778	3,829	3,861	205	5.6%

Source: SEMCOG 2045 Regional Development Forecast

#### **Daytime Population**

Daytime Population	SEMCOG and ACS 2015
Jobs	3,656
Non-Working Residents	3,076
Age 15 and under	1,270
Not in labor force	1,499
Unemployed	307
Daytime Population	6,732



Source: SEMCOG 2045 Regional Development Forecast and 2015 American Community Survey 5-Year Estimates

Note: The number of residents attending school outside Southeast Michigan is not available. Likewise, the number of

students commuting into Southeast Michigan to attend school is also not known.

#### Where Workers Commute From 5-Yr ACS 2010

Rank	Where Workers Commute From *	Workers	Percent
1	Milford or Milford Township	1,500	15.4%
2	Highland Township	1,005	10.3%
3	White Lake Township	420	4.3%
4	Commerce Township or Wolverine Lake	390	4%
5	Hartland Township	325	3.3%
6	Hamburg Township	215	2.2%
7	Waterford Township	200	2.1%
8	Farmington Hills	195	2%
9	Fenton Township, Genesee County	185	1.9%
10	Wixom	155	1.6%
•	Elsewhere	5,165	52.9%
* Workers	s, age 16 and over employed in Milford or Milford Township	9,755	

Source: U.S. Census Bureau - CTTP/ACS Commuting Data and Commuting Patterns in Southeast Michigan

#### Where Residents Work 5-Yr ACS 2010

Rank	Where Residents Work *	Workers	Percent
1	Milford Township	1,500	21%
2	Novi	490	6.9%
3	Farmington Hills	385	5.4%
4	Southfield	380	5.3%
5	Highland Township	325	4.5%
6	Livonia	320	4.5%
7	Detroit	315	4.4%
8	Wixom	255	3.6%
9	Commerce Township	210	2.9%
10	Troy	190	2.7%
•	Elsewhere	2,778	38.9%
* Workers, a	ge 16 and over residing in Milford or Milford Township	7,148	

Source: U.S. Census Bureau - CTTP/ACS Commuting Data

#### **Household Incomes**

Income	5-Yr ACS 2010	Change 2000-2010	Percent Change 2000-2010
Median Household Income (in 2010 dollars)	\$62,471	\$-15,652	-20%
Per Capita Income (in 2010 dollars)	\$31,372	\$-2,866	-8.4%

Source: U.S. Census Bureau, Census 2000, and 2010 American Community Survey 5-Year Estimates

#### **Annual Household Incomes**



Annual Household Income	5-Yr ACS 2010
\$200,000 or more	80
\$150,000 to \$199,999	203
\$125,000 to \$149,999	118
\$100,000 to \$124,999	278
\$75,000 to \$99,999	332
\$60,000 to \$74,999	349
\$50,000 to \$59,999	216
\$45,000 to \$49,999	100
\$40,000 to \$44,999	123
\$35,000 to \$39,999	87
\$30,000 to \$34,999	63
\$25,000 to \$29,999	60
\$20,000 to \$24,999	182
\$15,000 to \$19,999	68
\$10,000 to \$14,999	143
Less than \$10,000	146
Total	2,548

Source: U.S. Census
Bureau and 2010
American Community

# Survey 5-Year Estimates

#### **Poverty**

Poverty	Census 2000	% of Total (2000)	5-Yr ACS 2010	% of Total (2010)	% Point Chg 2000-2010
Persons in Poverty	449	7.2%	499	8.1%	0.9%
Households in Poverty	150	6.2%	228	8.9%	2.8%

Source: U.S. Census Bureau and 2010 American Community Survey 5-Year Estimates

## Housing

Link to American Community Survey (ACS) Profiles: Select a Year 2012-2016 ▼ Housing

#### **Building Permits 2000 - 2018**

Year	Single Family	Two Family	Attach Condo	Multi Family	<b>Total Units</b>	Total Demos	Net Total
2000	9	0	0	0	9	1	8
2001	7	0	12	0	19	0	19
2002	18	0	22	0	40	3	37
2003	16	0	17	28	61	1	60
2004	29	0	60	0	89	0	89
2005	13	0	6	0	19	1	18
2006	3	0	0	0	3	0	3
2007	2	0	5	0	7	1	6
2008	1	0	0	0	1	0	1
2009	1	0	0	0	1	0	1
2010	11	0	0	0	11	0	11
2011	19	0	0	0	19	0	19
2012	26	0	0	0	26	0	26
2013	23	0	0	0	23	0	23
2014	13	0	0	0	13	0	13
2015	10	0	0	6	16	1	15
2016	6	0	0	0	6	0	6
2017	19	0	0	0	19	1	18
2018	2	0	0	0	2	0	2
2000 to 2018 totals	228	0	122	34	384	9	375

Source: SEMCOG Development

Note: Permit data for most recent years may be incomplete and is updated monthly.

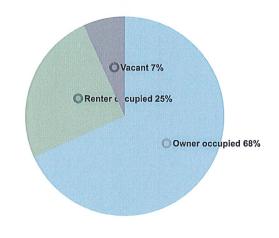
#### **Housing Types**

Housing Type	Census 2000	5-Yr ACS 2010	Change 2000- 2010	New Units Permitted 2010- 2016
Single Family Detached	1,767	1,749	-18	108
Duplex	68	70	2	0
Townhouse / Attached Condo	182	442	260	0
Multi-Unit Apartment	481	511	30	6
Mobile Home / Manufactured Housing	0	26	26	0
Other	0	0	0	
Total	2,498	2,798	300	114
Units Demolished				-1
Net (Total Permitted Units - Units Demolis	shed)			113

Source: U.S. Census Bureau, Census 2000, and 2010 American Community Survey 5-Year Estimates

#### **Housing Tenure**

Housing Tenure	Census 2000	Census 2010	Change 2000- 2010
Owner occupied	1,812	1,895	83
Renter occupied	615	694	79
Vacant	64	188	124
Seasonal/migrant	10	19	9
Other vacant units	54	169	115
Total Housing Units	2,491	2,777	286



Source: U.S. Census Bureau, Census 2000, and 2010 American Community Survey 5-Year Estimates

#### **Housing Value (in 2010 dollars)**

Housing Value (in 2010 dollars)	5-Yr ACS 2010	Change 2000-2010	Percent Change 2000-2010
Median housing value	\$186,700	\$-20,716	-10%
Median gross rent	\$591	\$-186	-24%

12/20

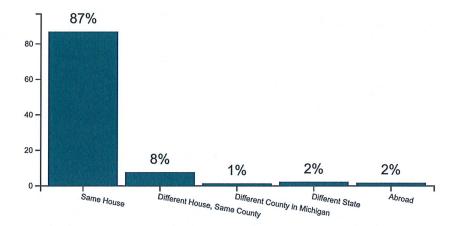
## **Housing Value**



Housing Value	5-Yr ACS 2010
\$1,000,000 or more	15
\$500,000 to \$999,999	42
\$300,000 to \$499,999	297
\$250,000 to \$299,999	166
\$200,000 to \$249,999	263
\$175,000 to \$199,999	343
\$150,000 to \$174,999	321
\$125,000 to \$149,999	193
\$100,000 to \$124,999	124
\$80,000 to \$99,999	58
\$60,000 to \$79,999	59
\$40,000 to \$59,999	10
\$30,000 to \$39,999	12
\$20,000 to \$29,999	11
\$10,000 to \$19,999	6
Less than \$10,000	11
Owner-Occupied Units	1,931

Source: U.S. Census Bureau and 2010 American Community Survey 5-Year Estimates

#### Residence One Year Ago \*



<sup>\*</sup> This table represents persons, age 1 and over, living in Village of Milford from 2006-2010. The table does not represent person who moved out of Village of Milford from 2006-2010.

Source: 2010 American Community Survey 5-Year Estimates

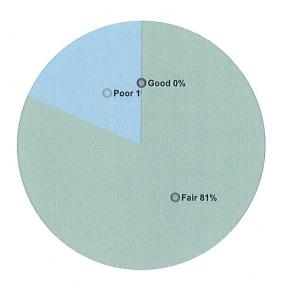
#### **Transportation**

Miles of public road (including boundary roads): 28

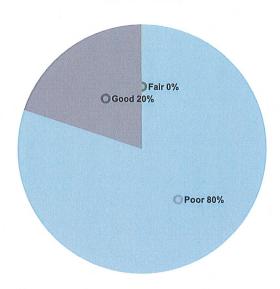
Source: Michigan Geographic Framework

#### **Pavement Condition (in Lane Miles)**

**Past Pavement Conditions** 2007



**Current Pavement Conditions** 2016 - 2017



Note: Poor pavements are generally in need of rehabilitation or full reconstruction to return to good condition. Fair pavements are in need of capital preventive maintenance to avoid deteriorating to the poor classification. Good pavements generally receive only routine maintenance, such as street sweeping and snow removal, until they deteriorate to the fair condition. Source: SEMCOG

#### **Bridge Status**

Bridge Status	2008	2008 (%)	2009	2009 (%)	2010	2010 (%)	Percent Point Chg 2008-2010
Open	3	75%	3	75%	7	100%	25%
Open with Restrictions	0	0%	0	0%	0	0%	0%
Closed*	1	25%	1	25%	0	0%	-25%
Total Bridges	4	100.0%	4	100.0%	7	100.0%	0.0%
Deficient Bridges	1	25%	3	75%	1	14.3%	-10.7%

<sup>\*</sup> Bridges may be closed because of new construction or failed condition.

Note: A bridge is considered deficient if it is structurally deficient (in poor shape and unable to carry the load for which it was designed) or functionally obsolete (in good physical condition but unable to support current or future demands, for example, being too narrow to accommodate truck traffic).

Source: Michigan Structure Inventory and Appraisal Database

**Detailed Intersection & Road Data** 

# Traffic Counts (Main Street) SEMCOG

Milford	NWB	Between Oak View And Sweetbriar (In Milford)	Milford	2016	9,095
Milford	SEB	Between Oak View And Sweetbriar (In Milford)	Milford	2016	9,256
Milford	2-WAY	Between Summit And Main (In Milford)	Milford	2016	18,201
Milford	NWB	Between Summit And Main (In Milford)	Milford	2016	7,485
Milford	2-WAY	Buno To Dawson	Milford Twp	2016	21,240
			V. V	2212	

